

Australia Consumer and Travel Trade

Final Report

April, 2007



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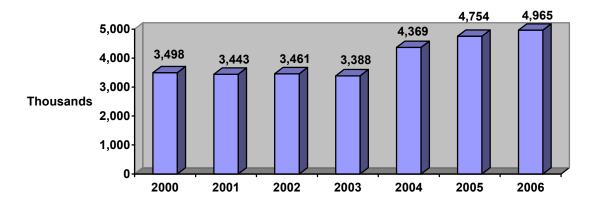
Foreword



Background

Australia's outbound market experienced a 42% growth between 2000 and 2006, increasing from 3.5 million outbound travellers to 5 million outbound travellers.

EXHIBIT SECTION 1-1: AUSTRALIAN OUTBOUND TRAVELLERS, 2000 TO 2006

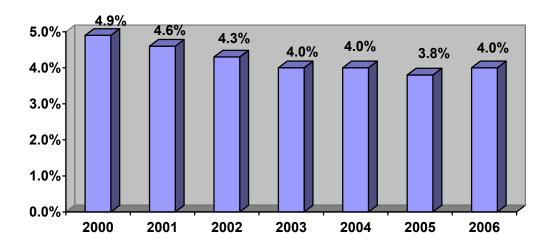


Source: Australian Tourism Forecasting Committee

This growth in outbound travel is an outgrowth of a national love of travel/exploration, fueled by an economy that is performing well and a relatively generous average annual leave entitlement.

Although Canada's share of the outbound market declined from 2000 (4.9%) to 2003 (4.0%), it has held steady since then (4.0% in 2006).

EXHIBIT SECTION 1-2: CANADA'S SHARE OF THE AUSTRALIAN OUTBOUND MARKET, 2000 TO 2006



Source: Australian Tourism and Statistics Canada



Background

The research was designed to meet 5 business objectives of the Canada Tourism Commission (CTC) and its partner including Tourism BC, Ontario Tourism Marketing Partnership, Alberta Tourism, Parks, Recreation and Culture, and Government of Yukon, Tourism and Culture.

- Designing the most effective advertising and marketing communication to reach the Australian travel market.
 - What triggers—current and potential—are there for Australians to visit Canada?
 - How can these triggers be best integrated into Canadian travel advertising?
 - What is the ideal timing for advertising to the Australian market?
- To determine and ensure the use of the most effective communication channels to reach the Australian travel market.
- To provide direction and assistance to the Australian travel trade in order to accelerate the growth of pleasure travel to Canada.
- To identify target markets for travel to Canada, within the overall Australian travel market.
 - A demographic profile for advertising planning and product packaging.
 - Special interest segments for product packaging and tour design.
- To create market sensitive product packages.
 - Determining the most appropriate activities/interests to focus on.
 - Establishing effective price points.
 - Discover the best packaging components (the correct type of accommodation, duration of stay, activities to include, etc.)

In order to meet these business objectives, the research incorporates 10 objectives. By pursuing these research objectives, the knowledge required to answer the business questions was obtained.



Background

The 10 research objectives were:

- Determine the size of the travel market.
- Profile the prospective market.
- Determine travel motivators to Canada.
- Evaluate Canada's competitive set.
- Analyze the market segments.
- Determine traveller and trip profiles.
- Determine what marketing channels are the best for Canada to use.
- Understand regional interest within Canada.
- Explore advertising strategies for Canada
- Discover evolving trends



Methodology

Phase One: Review of Existing Data

An examination of existing available data on Australian travel patterns and economics was conducted in order to provide context for the findings of the original research.

Primarily, the Australian Bureau of Statistics and Tourism Australia were used as sources.

Information of particular relevance to the existing research included:

- Economic performance
- Consumer Confidence
- Disposable Income
- Outbound Travellers, 2000 to 2006
- Destination patterns of outbound travellers
- Domestic Travellers, 2000 to 2006
- Value of the Australian dollar vs. the currencies of major destinations

Phase Two: Australian Long-haul traveller Focus Groups

In order to gather grassroots insights to shape the quantitative survey, as well as to give context to its results, focus groups were conducted among Australian travellers.

Six groups were conducted in Sydney. All participants had either travelled internationally in the past 3 years or had plans to travel internationally in the next 3 years.

Four of the groups included those who had **not** yet travelled to Canada, but were not rejecters of Canada. These groups were split among gender and age, with two of the groups being male and the other two female, and two being younger (30 to 49) and two being older (50 to 69).

The two remaining groups were those who had visited Canada in the past 3 years. These groups were made up of a mix of males and females, but the groups were split by age, with one being younger (30 to 49) and one being older (50 to 69)

The discussion guide is included in the appendix of this report.



Methodology

| | Sydney | | | |
|---------|-----------------------|-----------------------|-------------------|--|
| | Male | Female | Mixed | |
| Younger | Have not travelled to | Have not travelled to | Have travelled to | |
| 30 - 49 | Canada | Canada | Canada | |
| Older | Have not travelled to | Have not travelled to | Have travelled to | |
| 50 - 69 | Canada | Canada | Canada | |

Phase 3: In-depth Interviews with the Travel Trade

As a great deal of the CTC's activities in Australia relate to the travel trade, a series of in depth interviews were conducted among the trade to gain a more complete picture of the travel market in Australia.

The interviews lasted, on average, between 30 and 45 minutes.

A discussion guide is included in the appendix of this report.

Fifteen interviews in total were conducted, with the following breakdown:

- 7 Interviews with Tour Operators/Wholesalers
- 4 Interviews with Travel Agents/Retailers
- 4 Interviews with those working at Airlines/Travel Media Outlets.

Phase Four: Consumer Quantitative Survey

A national online panel operated by OpenVenue was conducted with 2,772 Australian adults aged 18 and older from February 8 to 23, 2007.

Respondents met the following criteria:

- Travelled outside of Australia, New Zealand and the South Pacific for 4 nights or more for pleasure or personal reasons, to visit friends and relatives or a trip that combined business and pleasure in the past 3 years, or
- Planned to take a pleasure trip outside of Australia, New Zealand and the South Pacific for 4 nights or longer in the next 2 years.



Methodology

An oversample was implemented to reach n=400 past travellers to Canada. This was achieved by screening both the main panel fully and a second sister panel for qualifying past Canadian travellers. The oversample of past travellers to Canada was then weighted down to the level in the cross-section survey. The average duration of interview was 20 minutes. Detailed tables are available in a separate file. The questionnaire is appended for reference.

The average error range with a sample of 2772 is \pm 1.9%. This means that in 19 out of 20 cases, the results based on a sample of 2772 will differ by no more than 1.9% from what would have been obtained by interviewing all consumers who meet the qualification criteria in the markets surveyed.

Omnibus Survey

In addition to the online survey, a telephone omnibus survey was conducted among 2,000 Australian aged 18+ across the nation to obtain incidence and profile data of the past and future pleasure trip travellers. This provided a base from which to weight the online survey as required.

In this case, a city weight was applied to the online sample to reflect a more accurate distribution of past/future travellers in each of the survey cities/regions.



Results

The findings of the study are presented under four main headings:

- Key Findings
- Marketing Considerations
- Findings in Detail
- Appendix

Throughout the report, circles (= \uparrow) and squares (= \downarrow) have been used to highlight meaningful differences.





Long-Haul Travel Trends

The Australian economy has been strengthening over the recent past and is expected to continue to be strong in the foreseeable future.

This has had significant impact on the outbound travel market.

- Total outbound travel is up 42% from 2000.
- Domestic travel has remained relatively constant.

From a destination perspective, the real surge in growth has been medium-haul:

- New Zealand (+59%)
- Fiji (+172%)
- Asia particularly Thailand (+94%), China (+170%), Singapore (+39%) and Hong Kong (+26%)

Longer-haul travel has also grown, but not to the same degree - U.K. (+23%), U.S. (+13%), Canada (+15%).

Canada's market share of total Australian outbound travel is 4.0%, down from 4.9% in 2000. Reflecting departure shifts, as expected, the market share of other long-haul destinations are down also.

| | | | | | Market Share | |
|-------------------------------------|--|-------------|------------|----------|---------------------|------------------|
| | Australian Departures to Key Destinations | | | | | |
| | <u>2000</u> | <u>2006</u> | # Change | % Change | <u>2000</u> % | <u>2006</u> % |
| Total Australian Outbound Travel | 3,498,000 | 4,965,000 | +1,467,000 | +42% | 100.0 | 100.0 |
| Key Destinations | | | | | | |
| <u>Oceania</u> | | | | | | |
| New Zealand | 528,000 | 839,000 | +311,000 | +59% | 15.1 | 16.9 ↑ |
| Fiji | 75,000 | 204,000 | +129,000 | +172% | 2.1 | 4.1 ↑ |
| <u>Asia</u> | | | | | | |
| Thailand | 151,000 | 293,000 | +142,000 | +94% | 4.3 | 5.9∱ |
| China | 92,000 | 248,000 | +156,000 | +170% | 2.6 | 5.0↑ |
| Singapore | 153,000 | 212,000 | +59,000 | +39% | 4.4 | 4.3 ↓ |
| Hong Kong | 155,000 | 195,000 | +40,000 | +26% | 4.4 | 3.9 ♦ |
| Indonesia | 280,000 | 179,000 | -101,000 | -36% | 8.0 | 3.6↓ |
| Malaysia | 135,000 | 169,000 | +34,000 | +25% | 3.9 | 3.4 ♦ |
| <u>Europe</u> | | | | | | |
| United Kingdom | 339,000 | 416,000 | +77,000 | +23% | 9.7 | 8.4▼ |
| <u>Americas</u> | | | | | | |
| U.S. | 395,000 | 447,000 | +52,000 | +13% | 11.3 | 9.0♥ |
| Canada** | 173,000 | 200,000 | +10,000 | +15% | 4.9 | 4.0♥ |

Source: Tourism Australia

^{**}Source: Statistics Canada arrivals (differs from country of destination definition)



Multi-Country Visits

As many as half (48%) of all trips to Canada included the U.S. on the journey. Another significant minority also visited Europe on the trip (29%). Only one in four (26%) visit Canada only.

This flags a real opportunity to encourage U.S. destined travellers in particular to include Canada in their itinerary.

Only 16% of trips to the U.S. also included Canada – implying a sizeable potential.

Only 4% of Europe bound visitors also visited Canada (9% the U.S.) so transiting via Canada (and including a stop over) is not very common. However, it may be a viable option to promote, given the level of travel to Europe.

This chart highlights the opportunity for Canada to provide consumer relevant product that facilitates existing travel behaviour patterns – namely, combined destinations.

| | Most Recent Trip Destination | | | | |
|---------------|------------------------------|---------------|---------------|--|--|
| | <u>Europe</u> | U.S. Mainland | <u>Canada</u> | | |
| Also Visited: | (688) % | (337) % | (243) % | | |
| Asia | 29 | 19 | 22 | | |
| Europe | 100 | 23 | 29 | | |
| U.K. | 65 | 17 | 22 | | |
| Other Europe | 65 | 16 | 21 | | |
| U.S. Mainland | 9 | 100 | 48 | | |
| Canada | 4 | 16 | 100 | | |
| Canada only | n/a | n/a | 26 | | |

Whether travelling via the U.S. or Europe, visitors to Canada are spending 5 to 7 weeks away from home and at least 10 nights within Canada.

Consequently, Canada is clearly an integral part of the journey, not just a stop over.



The Core Appeal of Canada

At the core of Canada's appeal is its spectacular, breathtaking beauty. Elements contributing to this in the Australian mind are:

- Majestic Beauty
- Mountains
- Forests
- Abundant Wildlife
- Vast wilderness
- Clean and untouched landscapes

A very close second to Canada's beauty is the abundant recreational opportunities.

It is this unique combination of majestic beauty and vast recreational opportunities that elevates Canada's appeal. Australians understand what vastness is, as they experience it in their own country. They have seen far vistas, huge valleys, and mountain ranges. They are also very outdoorsy. They enjoy outdoor recreation, days at the beach, sailing, hiking, barbequing, etc.

Canada offers an "easy" destination, which is sufficiently different yet remarkably similar. While Canada has the same language, same attitude, sense of humour, way of living, living standards, economy, physical size, and urbanization, it is the virtual reverse of the Australian landscape and climate (e.g. cool not hot, moist not dry, green not brown/orange etc).

Australians are currently contending with a drought. They see their country as arid.

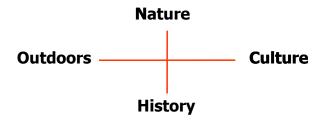
Therefore, another major appeal of Canada is its clean, fresh, moist and dewy air, forests and countryside. Australians get a sense that they can breathe and take in fresh forest-generated oxygen and moisture.

When Australians think of Canada, they imagine lush oxygen rich parks, forests and lakes that they can swim in; wilderness trails that they can trek and camp on; abundant wildlife that they can observe and photograph. That's when they become really excited, because that's when they realize the full potential of all of the recreational possibilities.



Perceptual Brand Map

The Correspondence Analysis on the next page correlates destination imagery ratings on two computer driven axes:



Each of the attributes is plotted on the map with the positioning of each destination. The map, through multivariate analysis, illustrates the relative position of each destination and each attribute, based on their ratings on each. In other words, the more a particular destination is uniquely associated with an attribute the closer it is charted to it.

Brand Positioning

Europe

In the Southeast quadrant, Europe is a blend of culture and history

U.S.

A sense of excitement exists in the USA's "neighbourhood", a source of exciting stories, new and unique experiences, friendly people.

S.E. Asia

Culturally different, S.E. Asia provides an opportunity to get away, try new foods, on an affordable vacation.

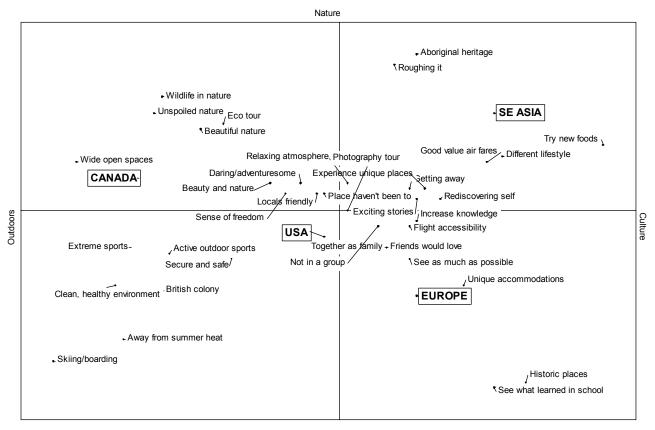
Canada

Far to the Outdoors end of the spectrum, Canada essentially "owns" wide open spaces, outdoor activities and beautiful nature.

Clearly, Canada's competitive strength lies in its nature.



Perceptual Brand Map



History



The Australian long-haul can be sub-divided into four benefit segments:

Nature Inspired (33%)

This segment represents 33% of the travel market. Key benefits sought in travel are to be surrounded by beautiful nature and feel inspired by it. The demographics skew older and female.

Culture Seekers (27%)

This group has a strong cultural focus – opportunity to experience unique places, to increase knowledge, seeing first hand what they learned in school. This segment spans all ages.

Recreation and Relaxation (23%)

These tend to be family travellers seeking a relaxing, friendly, safe and healthy environment.

Outdoor Sports Seekers (17%)

Under 30, males dominate this segment. They want to enjoy outdoor sports, be daring and adventurous. They represent 17% of the Australian travel market.

Canada's Prime Targets

Canada's product is most appealing to two of those segments.

1. Nature Inspired

- Primarily older individuals (age 50+)
- Canada only has a 5% share of this segment's trips

2. Outdoor Sports Seekers

- Primarily younger travellers (19 to 29)
- Canada only has a 5% share of this segment's trips



The ideal Canadian vacation and each target's profile are described below:

| | Ideal Canadian Vacation | | | |
|-----------------------------------|---|---|--|--|
| | Nature Inspired | Outdoor Sports Seekers | | |
| Season of travel | 2nd/3rd quarter preferred | All 4 quarters equally | | |
| Multi-country visit | Includes U.S., occasionally Europe | Includes U.S. and/or Europe | | |
| Duration in Canada | • 3 weeks | 3 weeks | | |
| Fully Independent Travel (FIT) | Majority 78% – package: 35%, non-package: 43% | Majority 81% – package: 28%, non-package: 53% | | |
| Canadian regions | Across Canada | Across Canada | | |
| Preferred accommodation | Resort (mountain or lakeside)Mid-priced hotelCruise ship | Resort (mountain or lakeside)Ski resort | | |
| Preferred activities | Car rental Rail travel Nature sightseeing Experiencing Canadian culture/cuisine Alaska cruise See historical sites Lower interest in soft adventure | Car rental Rail travel Soft adventure – particularly skiing/snowboarding, camping, canoeing/kayaking, hiking/trekking, horseback riding | | |
| Segment Profile | | | | |
| <u>Gender</u> | | | | |
| Male | 42 | 59 | | |
| Female | 58 | 41 | | |
| <u>Age</u> | | | | |
| 18 to 29 | 15 | 55) | | |
| 30 to 39 | 15 | 24 | | |
| 40 to 49 | 18 | 13 | | |
| 50+ | 51 | 8 | | |
| Canada's Current Market Share | 5% | 5% | | |



The activities of interest on a future trip to Canada for each target segment are numerous and varied. Australians clearly want to see and do as much as possible.

Outdoor Sports Seekers show high interest in:

| Canoeing/kayaking | (72%) |
|----------------------------|-------|
| Snow skiing/snowboarding | (74%) |
| Camping | (57%) |
| Horseback riding | (58%) |
| Attending a sporting event | (56%) |
| Eco-travel | (49%) |

Nature inspired want:

- To see and feel Canada's natural environment,
- but are also intrigued by Canadian culture.



Influential Media

Given the importance of Visiting Friends/Relatives VFR travel to Australians, it is not surprising that friends and relatives drive the destination decision for half of all long-haul trips.

However, beyond the VFR factor, non-commercial media (that is non-paid advertising -- e.g., television travel shows) and the internet are both critical catalysts.

- "Getaway" is the most influential television show
- Online travel agencies, other private sector sites and National Tourist Offices' (NTO's) are all influential internet channels.

Trip Planning

Australians plan their trip to Canada 7 months in advance and book 4 months in advance of travel. Consequently, product promotion must be timed well in advance of the travel season.

Most book through travel agents or package providers (73%) when organizing Canadian vacations.

However, even with the high level of FIT (fully independent travel -- currently 9 in 10 trips to Canada), booking direct with an airline is only practiced by 27% going to Canada.

The Travel Trade

- Wholesalers have created a very narrow product offering in Australia that caters mainly to group travel.
- Several of the large travel companies sell Canada mainly on a "group" basis which has greatest appeal to an older target. Therefore, the younger traveller and FIT travellers (90% of current visitors) are likely under served.
- The 'group' packages are mainly West Coast experiences and therefore there is little product to easily facilitate "other parts of Canada" visitation.
 This could also have negative influences on repeat visitation.



Travel Trade, continued

Both the trade and the consumer feel that to take an FIT trip to Canada is more expensive and more difficult to orchestrate than to the U.S., or even Europe for that matter. Much of this revolves around flights, usually the first thing that is initiated in an FIT buy cycle.

- 1. Air Canada is understood to be significantly more expensive than U.S. airlines.
- 2. Flights are infrequent.
- 3. The equipment is outdated and the service substandard.
- 4. Air Canada is not seen as being committed to the Australian market (at the time of the research December, 2006).

To validate this last point, there were fewer flights between Australia and Canada between 2003 and 2005.

All of this combined can drive potential FIT travellers to choose an alternative destination, based simply on being easier and cheaper to get there.

The trade also believes that Australians are less familiar (in touch) with Canada today than they were several years ago.

- 1. The "being part of the Commonwealth" is less of a pull.
- 2. There is little non-tourism oriented "hype" about Canada, like the U.S. enjoys like "Sex in the City", "ER", "documentaries".
- 3. Several retail travel agents were critical of both Air Canada's and Canada's general lack of education and promotion.
- 4. The trade was vocal about the staff changing at the CTC, where they feel there was some damage done at the local level, and are happy to see the previous manager back.
- 5. Canada, specifically B.C. and Whistler, were mentioned as having poor snow conditions in the past few years. Positive snow reports are critical in drawing the skiing and snowboarding market. Case in point is Japan being higher on the consideration list, because of word of mouth circulating that it has had good snow recently.



Canada's Current Visitor

The profile of Canada's current visitors from Australia are outline below.

| | 260/ 6 |
|-------------------------------|---|
| Multi-country visits | 26% Canada only. Usually in combo with U.S. (48%) or Europe (29%) |
| Trip Duration (median) | Median nights on trip:29, median in Canada:12 |
| Season | April to September (Australia's cooler season) |
| Party Composition | With spouse (48%), alone (29%), with children (only 15%)Average party size: 2.8 persons |
| FIT | Mostly FIT (90%) |
| Top Five Activities in Canada | Seeing beautiful rivers and waterfalls Seeing modern landscapes Visiting places of historical interest Viewing majestic mountains Seeing wildlife in nature |
| Purpose of Trip | VFR 56%, but sightseeing dominates |
| Accommodation | Home of friend or relative (45%), mid-priced or budget property preferred |
| Expenditure (average) | • \$12,280 CDN per trip |
| Profile | Sydney, Melbourne key markets56% under 40, 28% 50+54% close friends/relatives in Canada |



SWOT Analysis



SWOT Analysis

Strengths

- The Australian economy is growing and expected to remain healthy into the foreseeable future.
- The Australian dollar has been strengthening against the Canadian currency in the past 6 months.
- The outbound travel market continues to grow.
- Canada's spectacular, breathtaking natural beauty appeals to Australians.
- Canadian nature provides a welcome contrast to Australia's more arid, drought affected environment. Canada is clean, fresh, moist and dewy with lush oxygen rich parks, forests and lakes.
- Australians enjoy outdoor recreation and the opportunities for soft adventure in Canada are highly appealing.
- Canada remains a popular ski/snowboard destination.
- Canada is considered friendly and welcoming to Australians.
- As a Commonwealth country, there is a sense of shared history, kindred spirit and brotherhood.
- Canada is frequently involved on many Northern Hemisphere journeys.
- Australians bound for Europe are becoming increasingly tired of connecting through Asia and may be becoming more open to a routing via Canada.
- As many as 22 % of Australians have close friends or relations in Canada.
- Air Canada is introducing a new Sydney to Vancouver service in December, 2007.
- Australian visitors arrive in all seasons.
- The Canadian brand is perceived as very different from the U.S. or European brands, providing a rationale for inclusion in a Northern Hemisphere tour.



SWOT Analysis

Weaknesses

- Canada's market share has fallen since 2000 in step with the U.S. and, to some degree, the U.K.
- Canada direct air service is lacking.
- Wholesalers are focusing on group travel, a very small share of current visitors, whereas the FIT package market appears under developed.
- Air fares to Canada are high vis-à-vis the U.S.
- Canada has low presence generally and in the travel arena specifically.
- Canada only ranks 10^{th} as a future destination priority, well behind the U.K. and the U.S. which are in 1^{st} and 2^{nd} positions.

Opportunities

- Promote Canada as a must see destination on Northern Hemisphere journey whether to the U.S, Europe or both.
- Canada can be a welcome routing to Europe, avoiding Asian stopovers.
- Develop FIT packages that focus on experiencing Canadian nature both as an observer (for the less active) and via soft adventure.
- Create a strategy for the trade which highlights the benefit of routing via Canada en route or returning from the U.S. and/or Europe.
- Encourage Australian television producers to consider Canada for travel programming.
- Enhance the CTC website to address interests in Canadian outdoor experiences.
- Consider creating special events in Canada directed to Australian visitors and engaging local friends and relatives.

Threats

- Aggressive promotion by competitive destinations e.g., Colorado ski resorts.
- Air fares to Canada do not improve.



Findings in Detail



Travel Trends



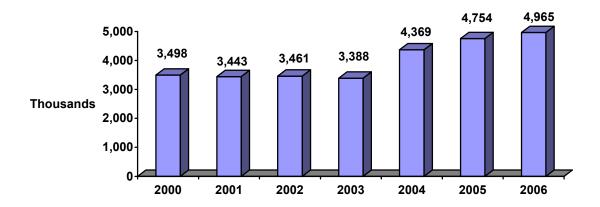
Section 1: Destination Patterns



1.1 Australia Outbound

Total outbound travel from Australia has been climbing steadily from a short-term low in 2003. From 2000, the market has grown 42%.

EXHIBIT SECTION 1-1: AUSTRALIAN OUTBOUND TRAVELLERS, 2000 TO 2006



Source: Australian Tourism Forecasting Committee



1.2 Destinations

Nearby New Zealand and Fiji attracted over 1 million visitors from Australia in 2006. For long-haul travellers (beyond Oceania), there is clearly a preference for Asia – especially Thailand, China, Singapore and Hong Kong.

North America drew a sizeable volume – the U.S. 447,000, Canada saw 200,000** arrivals.

In terms of trending, the biggest gains over the past 6 years have been in Asia and Oceania. The U.S. (+13%) and Canada (+15%) have not enjoyed the same measure of tourism growth.

EXHIBIT SECTION 1-2: AUSTRALIAN DEPARTURES TO KEY DESTINATIONS, 2000 VS. 2006

| Key Destinations | <u>2000</u> | <u>2006</u> | # Change | % Change |
|-------------------------|-------------|-------------|----------|----------|
| <u>Oceania</u> | | | | |
| New Zealand | 528,000 | 839,000 | +311,000 | +59% |
| Fiji | 75,000 | 204,000 | +129,000 | +172% |
| <u>Asia</u> | | | | |
| Thailand | 151,000 | 293,000 | +142,000 | +94% |
| China | 92,000 | 248,000 | +156,000 | +170% |
| Singapore | 153,000 | 212,000 | +59,000 | +39% |
| Hong Kong | 155,000 | 195,000 | +40,000 | +26% |
| Indonesia | 280,000 | 179,000 | -101,000 | -36% |
| Malaysia | 135,000 | 169,000 | +34,000 | +25% |
| <u>Europe</u> | | | | |
| United Kingdom | 339,000 | 416,000 | +77,000 | +23% |
| <u>Americas</u> | | | | |
| U.S. | 395,000 | 447,000 | +52,000 | +13% |
| Canada** | 173,000 | 200,000 | +10,000 | +15% |

Source: Tourism Australia

^{**}Source: Statistics Canada arrivals (differs from country of destination definition)



1.3 Canada's Market Share

While Australian arrivals to Canada have increased by 15%, Canada's share of the outbound market fell between 2000 and 2003, and then leveled off since then.

EXHIBIT SECTION 1-3: AUSTRALIAN ARRIVALS TO CANADA, 2000 TO 2006

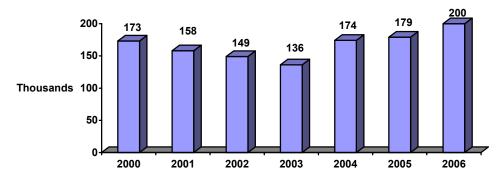
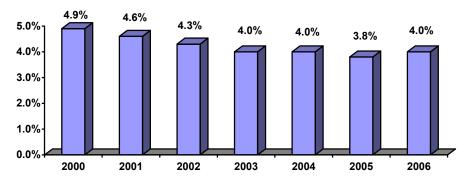


EXHIBIT SECTION 1-4: CANADA'S SHARE OF THE AUSTRALIAN OUTBOUND MARKET, 2000 TO 2006



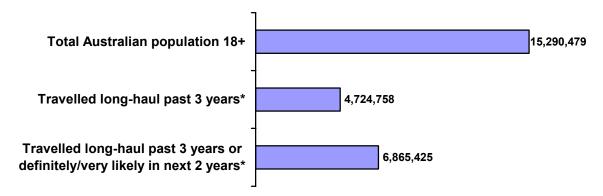
Source: Australian Tourism and Statistics Canada



1.4 Size of Australian Long-haul Travel Market

The Australian long-haul travel market (as defined by CTC) is clearly sizable – 6.9 million individuals having either travelled outside Oceania in the past 3 years or very likely to do so in the next 2 years.

EXHIBIT SECTION 1-5: SIZE OF AUSTRALIAN LONG-HAUL TRAVEL MARKET



^{*}Source: Omnibus Survey, 2006



1.5 Domestic Travel

Australian domestic tourism has been relatively stable since 2000, remaining just below the level of 300 million visitor nights per year.

Note that VFR and business have remained stronger than the more flexible holiday trip. These trips are clearly being shifted to outside the country.

EXHIBIT SECTION 1-6: AUSTRALIAN DOMESTIC TRAVEL

| Domestic Visitor Nights (thousands) | 2000 | 2006* | Change % |
|---|---------|---------|-------------|
| Total | 293,384 | 280,897 | -4.3 |
| Purpose | | | |
| Holiday | 144,375 | 132,260 | -8.4 |
| VFR | 84,896 | 89,286 | 5.2 |
| Business | 44,705 | 41,581 | 7.0 |
| Other | 19,406 | 17,769 | -8.4 |
| Destination | | | |
| New S. Wales | 92,559 | 83,956 | -9.3 |
| Victoria | 54,039 | 52,053 | -3.7 |
| Queensland | 74,087 | 76,239 | 2.9 |
| S. Australia | 21,251 | 18,944 | -10.9 |
| W. Australia | 28,857 | 28,491 | -1.3 |
| Tasmania | 8,139 | 8,706 | 7.0 |
| N. Territory | 7,914 | 6,445 | -18.6 |
| Capital Territory | 6,467 | 5,499 | -15.0 |

Source: Australian Tourism Forecasting Committee. *Estimates based on data to date (report released October 2006).



Section 2: Economic Influencers



2.1 Economic Overview

The Australian economy is considered a strong blend of US style capitalism and European social welfare. Due to conservative fiscal policies on the part of the federal government, Australia has been running a budget surplus for the past decade. It is an economy on par with European economies such as France and Germany, countries that Australia ranks close to in terms of GDP per capita.

A great deal of Australia's economic strength comes from exporting natural resources. Australia sends about a fifth of its exports to Japan, aiding to fuel the manufacturing industry there. Additionally, nations such as China and India that are rapidly developing are importing raw materials from Australia.

Overall, Australia is economically healthy and expected to remain that way.

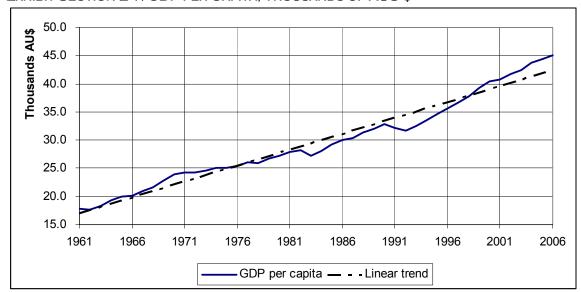


EXHIBIT SECTION 2-1: GDP PER CAPITA, THOUSANDS OF AUS \$

Source: Australia Key National Accounts aggregates, 5204.0, (Nov) 2006



2.2 Exchange Rates

The Australian dollar has been gaining strength from 2000 to 2006 against the U.S. and Asian currencies and to a lesser degree, U.K.. However, against the Euro it has declined.

Against the \$Cdn the \$Aus had been gaining ground up until 2004, but the recent surge in value of the Canadian currency brought the exchange rate back to the 2000 level. This will have created a negative force in the cost of travel to Canada over the past 2 years.

EXHIBIT SECTION 2-2: AUSTRALIAN DOLLARS TO BUY FOREIGN CURRENCY

| Currency | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | Change 2000 to 2006 |
|-----------------------|------|------|------|------|------|------|------|---------------------|
| U.S. Dollar | 1.72 | 1.93 | 1.84 | 1.53 | 1.36 | 1.31 | 1.33 | +23% |
| GB Pound | 2.61 | 2.78 | 2.76 | 2.51 | 2.49 | 2.39 | 2.44 | +7% |
| Euro | 1.59 | 1.73 | 1.74 | 1.74 | 1.69 | 1.63 | 1.67 | -5% |
| Canadian Dollar | 1.16 | 1.25 | 1.17 | 1.10 | 1.04 | 1.08 | 1.17 | -1% |
| New Zealand Dollar | .78 | .81 | .85 | .89 | .90 | .92 | .86 | -10% |
| Chinese Yuan | .21 | .23 | .22 | .19 | .16 | .16 | .17 | +19% |
| Hong Kong Dollar | .22 | .25 | .24 | .20 | .17 | .17 | .17 | +23% |
| Singapore Dollar | 1.00 | 1.08 | 1.03 | .88 | .80 | .79 | .84 | +16% |
| Indonesian Rupiah* | .02 | .02 | .02 | .02 | .02 | .01 | .01 | +50% |

Source: Reserve Bank of Australia. * per 100 IDR



2.3 **Employment**

On the whole, Australia has an enviable employment pattern. While Australia was affected by the global restructurings of 1982-1985 and 1991-1993, they were hardly touched by the high technology bubble burst in 2000.

In addition, a series of employment law reforms in the 1990's eliminated many of the welfare state employment guarantees, and downloaded responsibility for contract negotiations to individual company-employee groups. The effect of this has been interesting. While it is easier for a person to lose their job, it has also meant that companies are more likely to hire people since the cost of both hiring and firing has been reduced. The net effect of these policies is to reduce unemployment and, at the same time, produce a more mobile (and agile) workforce.

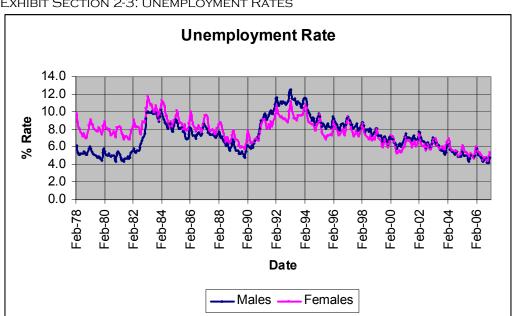


EXHIBIT SECTION 2-3: UNEMPLOYMENT RATES

Source: Australia Bureau of Statistics (ABS), series A91349J and A92173L



2.4 Disposable Income

Due to the reduction in unemployment and general economic health, Australians have seen gains in disposable income. Between 1993 and 2006, disposable income for Australians has increased by 2.96% per annum.

EXHIBIT SECTION 2-4: PERCENT INCREASE IN DISPOSABLE INCOME AMONG AUSTRALIANS

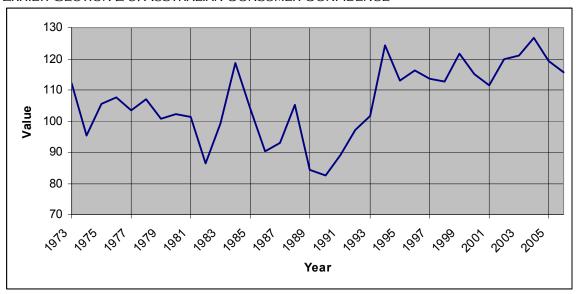
Source: Australia Bureau of Statistics, series Key National Accounts Aggregates



2.5 Consumer Confidence

As a result of the strong economy and the benefits that Australians are reaping from it, consumer confidence has generally risen, and is currently high. Like all markets, world events cause trembles in the index that cannot be controlled.

EXHIBIT SECTION 2-5: AUSTRALIAN CONSUMER CONFIDENCE



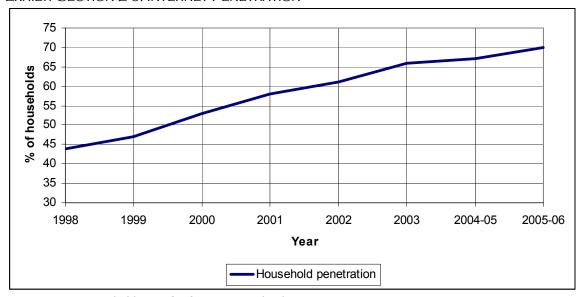
Source: Roy Morgan Research, 2006



2.6 Internet Use

The Internet has integrated heavily into Australian society, going from 44% penetration in 1998 to 70% in 2006. Of people who use the Internet at home, between 96% and 98%, depending on age group, used it for "Personal or Private purposes" (no specific breakdown of these purposes is available).

EXHIBIT SECTION 2-6: INTERNET PENETRATION



Source: ABS, Household Use of Information Technology, 2005-06, page 10



2.7 Internet Use

As with most industrialized nations, use of the Internet is highest amongst younger individuals, with 93% of 15-17 year olds using the Internet at least weekly.

As discussed later, Canada's two prime targets, **Outdoor Sports Seekers** and **Nature Inspired**, tend to skew younger and older, respectively. Consequently internet marketing can reach a broader cross-section of Outdoor Sports Seekers than Nature Inspired at the present time, before internet use broadens among older individuals.

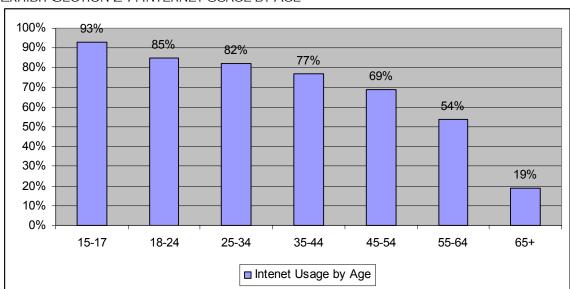


EXHIBIT SECTION 2-7: INTERNET USAGE BY AGE

Source: ABS, Household Use of Information Technology, 2005-06, page 18



2.7 Population

Current estimates put Australia's population at 20,264,082, considerably smaller than Canada.

The median age of the Australian population is 36.9 and is expected to rise to 40.2 by 2020 as the population ages.

By 2020 there are expected to be more than 8 million Australians over the age of 50, a 34% increase over 2006. The vacation travel needs of this older group, therefore, will become more important over the next decade as the population ages.

In Australia, retirement age is 65 for men who wish to receive their full government pension. For women, the age varies based on their date of birth as part of a process to gradually increase it from 61 to 65. Consequently, a significant proportion of that older segment will be retired.

EXHIBIT SECTION 2-8: AUSTRALIAN POPULATION BY AGE

| Population | 2006 | 2010 | 2015 | 2020 |
|-------------|-----------|-----------|-----------|-----------|
| Below 20 | 5,362,308 | 5,337,179 | 5,263,591 | 5,251,085 |
| 20 to 29 | 2,722,549 | 2,813,043 | 2,926,730 | 2,917,579 |
| 30 to 39 | 3,006,213 | 2,927,353 | 2,864,216 | 2,966,024 |
| 40 to 49 | 2,966,282 | 3,026,293 | 3,072,873 | 2,987,920 |
| 50 and over | 6,206,730 | 6,821,422 | 7,569,599 | 8,286,343 |
| Median Age | 36.9 | 38 | 39.3 | 40.2 |

Source: US Census Bureau



2.8 Summary

The Australian economy has been strengthening over the recent past and is expected to continue to be strong in the foreseeable future.

This has had significant impact on the outbound travel market.

- Total outbound travel is up 42% from 2000.
- Domestic travel has remained relatively constant.

From a destination perspective, the real surge in growth has been medium-haul:

- New Zealand (+59%)
- Fiji (+172%)
- Asia particularly Thailand (+94%), China (+170%), Singapore (+39%) and Hong Kong (+26%)

Longer-haul travel has also grown, but not to the same degree - U.K. (+23%), U.S. (+13%), Canada (+15%).



Consumer Surveys – Qualitative and Quantitative Analyses



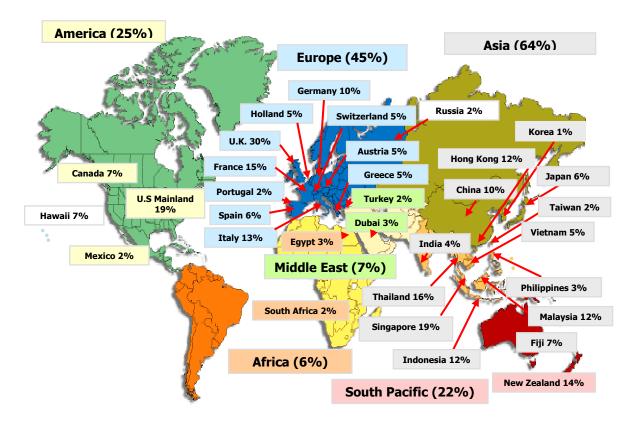
Section 3: Destination Motivators



3.1 Current Destinations (Past 3 Years)

Over the past 3 years, Canada has attracted only 7% of Australian long-haul travellers, well below other popular destinations beyond Asia – Europe (45%), and the U.S. Mainland (19%). Asia drew as many as 64%.

EXHIBIT SECTION 3-1: LONG-HAUL COUNTRIES VISITED IN PAST 3 YEARS



Source: Quantitative Survey Q7¹

¹ Base=Past 3 year traveller (n=2,088)

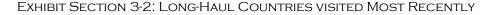
Q.7 During the past 3 years which of these countries or destinations outside Australia did you visit for pleasure and stayed for 4 nights or longer, if any?

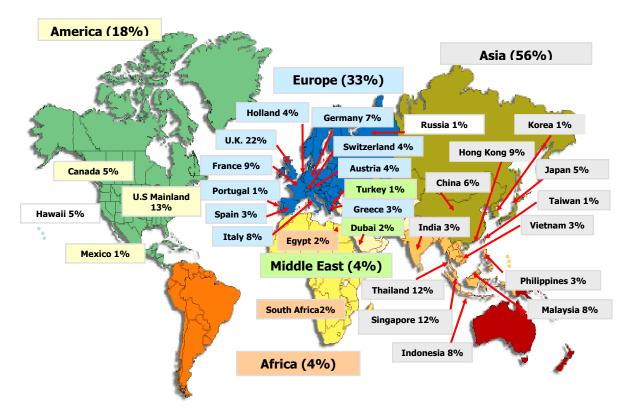


3.2 Destination Market Share

Based on the most recent trip (more reflective of market share), the survey reports that Canada attracted only 5% compared with the long-haul leaders – Europe (33%), in particular the U.K. (22%), and U.S. Mainland (13%).

Asia captured over half of outbound trips beyond Oceania (56%).





Source: Quantitative Survey Q8¹

¹ Base= those who have taken a most recent trip (n=2,088)

Q.8a Thinking about your **most recent** pleasure trip of four nights or longer to somewhere outside of Australia, New Zealand and the South Pacific, which of these places did you visit on that trip?



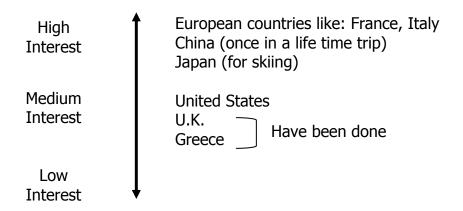
Australians tend to group long haul destinations as follows:

- UK
- Europe/Italy
- Eastern Med (Greece/Turkey)
- South America
- Canada/Alaska
- U.S. Mainland
- China
- Japan
- Africa/Egypt
- India

Each of these destinations provides a different type of vacation experience. The following section examines each of the listed competitor destinations in turn, showing what they offer and what perceptions Australians have of them.

Canada's main competitors are other Northern hemisphere countries – United States, Europe (U.K., Italy, France, Greece), China and Japan.

Level of interest in these countries varied.





3.3.1 U.K.

Australians see the UK as being quite different from the rest of Europe, since it is part of the commonwealth. The main attraction of going to the UK is the fact that it is part of Australia's heritage and history. Often a trip to the UK is combined with a trip to continental Europe, given the distance traveled and the desire to maximize the value of the trip by adding on extra destinations for additional diversity and colour.

Many Australians have UK ancestry and have been exposed to British culture all their lives. Australians have an affinity for all things "English" for this reason, along with a shared language and heritage. Most Australians will travel to the UK at some time in their lives—more so than to any other single destination. As a working holiday young Australians can easily obtain a work visa, and likewise Australians with UK grandparents have the right to legally work there for extended periods.

3.3.2 Europe/Italy

There is tremendous interest in traveling to Europe for its variety within "such a small space". Australians have a very high appreciation of a destination that provides great diversity, especially if it is within a relatively small area. They regard this variety of experience as value added when considering a long haul venue. This part of the equation stems directly from fact that Australians feel there is a lack of diversity within Australia and the surrounding short haul venues. Although Australians appreciate the rich cultural experience of emersion in Europe, they equally marvel at the benefit of having so many unique countries so close to each other. In summary, Europe has three main draws: history, art/architecture, and variety. These make it an extremely good value long haul destination.

Italy seems to attract the most interest and activity. This may be linked to the general appeal of all things Italian; food, wine, shopping, and the high proportion of Italians living in Australia. Australians feel a certain ease in Italy that they do not find as readily in France, for example. This may have to do with how Australians travel; they worry less about blending in culturally and more about enjoying the culture in their own "Aussie" way. It is also likely that Italians are perceived as friendly and relaxed, much the way that Australians are perceived. In contrast, the French are perceived as somewhat arrogant and superior. Hence, there were a few comments made about how the French are not very friendly. This comment was not made about the Italians.

Note: Australia has the largest Greek and Italian populations outside of Greece and Italy.



3.3.3 Eastern Med (Greece and Turkey)

These two destinations were always discussed in combination. This, again, is an example of Australians wanting to get value through variety.

Both countries are viewed as the same: a good sun/beach vacation with a lot of culture heritage, especially in the case of Turkey's history.

"The beaches are beautiful."

For some of the older participants, Greece is a little stale or played as a destination. Several commented that a lot of Australians have been there and that there is very little "WOW" factor to it.

"If you are at a party and you say that you are going to Greece people won't even notice, but if you say that you are going to Canada they will want to discuss it."

3.3.4 U.S. Mainland

There remains a healthy interest in the United States, especially from young travellers, with and without families. The draw is the variety and excitement offered by the big and famous cities. For those with families, the child friendly entertainment and theme parks provided a strong draw.

"New York is a great city."

"I think Vegas is great."

"There are things for kids to do there."

The United States biggest weakness is its overdeveloped commercialism and lack of authenticity. One of Canada's biggest strengths is that Australians believe Canada to be the opposite of this.

Even though the US has vast parks and beautiful scenery, it is perceived to be much less pure and untouched than Canada.

"You can't get away from the people there."

"There will be someone trying to sell you something."

Another issue with the US, which Canada does not suffer from, is that Australians are quite vocal about their dislike of Americans and their policies. This opinion was particularly strong among the older segment. A milder degree of this dislike was expressed by young participants as well.

"Americans are self absorbed."



3.3.5 **China**

Interest in China is largely base on interest in culture and history. A trip to China is on the wish list of many Australians, albeit low down the list. Frequently visits to China are combined with a "Shopping Junket" in Hong Kong, given proximity and flight schedules.

3.3.6 Japan

Japan seems to be gaining in popularity as a ski destination. Australians are attaining greater awareness of its ski product, and they are impressed.

"They have some very big slopes there."

"I didn't know that the skiing was so good there."

Another benefit of skiing in Japan is that Australians get to experience a different culture at the same time, and that enhances the value of the trip.

Another minor benefit, which comes in handy for shorter duration ski vacations, is that they can travel in almost the same time zone.

That said: Japan is a premium destination perceived as being very expensive. While the history and culture are draws for some travellers, as a ski destination Canada offers strong competition. Japan is a completely different culture and language, and unlike Canada does not offer Australians the same sense of ease, comfort and familiarity.

Note: Visiting the Northern Hemisphere

As aforementioned, Australians can visit the Northern Hemisphere at any time, but prefer to avoid the "dead of winter" when the days are short and the winds are icy.

Even for skiing holidays March/April are popular periods—some participants who had been to Canada noted that in British Columbia in April you could conceivably ski in the morning and sail in the afternoon—an opportunity that is afforded no where else in the world.



3.3.7 **Canada**

The Core Appeal

At the core of Canada's appeal is its spectacular, breathtaking beauty. Elements contributing to this in the Australian mind are:

- Majestic Beauty
- Mountains
- Forests
- Abundant Wildlife
- Vast wilderness
- Clean and untouched landscapes

A very close second to Canada's beauty is the abundant recreational opportunities.

It is this unique combination of majestic beauty and vast recreational opportunities that elevates Canada's appeal. Australians understand what vastness is, as they experience it in their own country. They have seen far vistas, huge valleys, and mountain ranges. They are also very outdoorsy. They enjoy outdoor recreation, days at the beach, sailing, hiking, barbequing, etc.

Canada offers an "easy" destination, which is sufficiently different yet remarkably similar. While Canada has the same language, same attitude, sense of humour, way of living, living standards, economy, physical size, and urbanization, it is the virtual reverse of the Australian landscape and climate (e.g. cool not hot, moist not dry, green not brown/orange etc).

Australians are currently contending with a drought. They see their country as arid.

Therefore, another major appeal of Canada is its clean, fresh, moist and dewy air, forests and countryside. Australians get a sense that they can breathe and take in fresh forest-generated oxygen and moisture.

When Australians think of Canada, they imagine lush oxygen rich parks, forests and lakes that they can swim in; wilderness trails that they can trek and camp on; abundant wildlife that they can observe and photograph. That's when they become really excited, because that's when they realize the full potential of all of the recreational possibilities.



"I could camp with my son and become caveman-esque."

"I could get out into the clean cool nature and really let my spirit go."

This marriage of vast beauty and outdoor recreational opportunities ladders up to having a very inward intimate experience that is emancipating. Canada is green, lush and verdant – linking in with re-generation and rebirth (spiritual rejuvenation).

For men, they feel that they will have the opportunity to get in touch with basic animal instincts: run free and feel the wilds.

Women, on the other hand, feel that an outdoor recreational experience would give them the opportunity to let their spirits soar and be unleashed.

"I think my spirit would just break out."

"It's like magic!"

"I would just get such a high in all of that clean air and surroundings."

Friendly and Open-minded

Australians abroad are sensitive to whether or not they are being observed, in a welcome way. They much prefer to go to a country that they feel would embrace them. Several comments were made that Canadians are very friendly and accepting of others. Australians also feel that because Canada is part of the Commonwealth that there is a shared history, kindred spirit and brotherhood.

Culture

Australians are very aware of Canada's French/English culture, and are very curious about it. They find it to be exotic and interesting. This aspect of Canada should be played up in any communications plan. However, Australians in general have negative perceptions of the French, so French-Canadians should be promoted as combining the "best" of France and Canada.



West-coast Centric

Given their proximity to the west coast, Australians have a better knowledge of what to expect in BC than in central or the east coast of Canada. They have a high level of awareness and comprehension of Victoria and Vancouver Island, as well as B.C. coastal cruises, typically up to Alaska. Even so, they are still interested in visiting both central and eastern Canada, and many do view Canada as a legitimate vacation destination on its own. Many participants felt that they would, and could happily, spend two to three weeks visiting Canada without attaching a second destination like the US or Europe to the trip. However, as noted elsewhere, more Australian visitors combine Canada with a U.S. and/or Europe visit (74%) rather than visit Canada only (only 26%).

More education, communication and visibility of locations and attractions would help encourage Australians to extend their Canadian holiday and entice repeat travel to Canada.

Accommodations and Tourism Infrastructure

Australians have no doubt that Canada has excellent facilities and accommodations. The expectation is that the accommodation range and standards are largely equivalent to Australia. Those who have been to Canada assess cost structure to be very similar to Australia. Those who have yet to travel are less knowledgeable of the comparable pricing, which would be a selling point if understood.

Proximity and Relationship to the US

Although qualitatively Australians claim that they are somewhat indifferent to traveling to the U.S. (mainly because most had visited the U.S. before and the chaos of the L.A. airport (LAX) is overwhelming), quantitatively their behaviour suggested that combining trips to the U.S. and Canada could still be of interest.

A Welcome Change for a Stopover

Australians traveling to Europe are becoming quite tired of the "usual" connecting stopovers to break up their long flight. They are tired of Singapore and Hong Kong, as they are seen as places that are just for shopping.



They are also tired of LA. All said that they would welcome the opportunity to stop over in Vancouver. Several noted that the flight schedules are not very accommodating. They also complained that travel agents are not very inventive or imaginative when it comes to recommending unique stopovers and tend to stick with the usual layover options.

The idea of combining a trip to Canada with a "warm" stop over on the return journey has considerable appeal. It is also the case that older travellers and those traveling with young children **need** a stop over in order to break up the plane journey.

3.3.8 Recent Visitors to Canada

On the whole, recent visitors to Canada who participated in the research were extremely satisfied with their trips.

While many had been initially drawn by one particular attraction (e.g. skiing, Rocky Mountain Railway, wilderness, cruising and so on), most travellers noted that there were many additional attractions that they only became aware of **after** arriving in Canada. Many of these were in central and eastern Canada (Montreal, Calgary Stampede, Niagara Wine Country and Atlantic).

While on one hand this may encourage multiple repeat visits, the first time visitor or those still contemplating their first trip to Canada may not be fully aware of the complete range of attractions, meaning that they may plan a shorter trip or ultimately select an alternative destination.

The opportunity to experience various <u>recreational activities</u> (camping, hiking, and cycling) in an extraordinarily beautiful and majestic country is therefore an extremely important motivation for the CTC to build into the positioning strategy.

Expectations and Return Trips

For the majority, the visit to Canada exceeded their expectations and virtually all wanted to return.

On their next trip, they would like to experience the places they missed or didn't know about when they planned their previous visit. This represents different things to different people, covering the range of Canada's offerings. For example, it could be going on the Rocky Mountains Railway, or visiting Banff and Lake Louise or Montreal/Quebec or Niagara Falls.



Overview Learnings

To Australians Canada is:

- A bit of a secret.
- Not highly visible in terms of marketing/promotion.
- Perceived to the "uninitiated" as a bit one dimensional, i.e. It's all about skiing/snow or beauty.
- Similar to Australia (but different!!)

In terms of planning travel, Australians are;

- Independent
- Internet Savvy
- Confident
- Knowledgeable

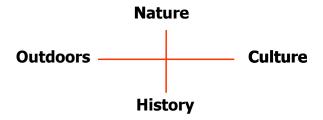
While older travellers are more inclined to use Travel Agents and participate in tours, most participants wanted to plan their own itinerary and expressed their desire to plan their own holiday, as opposed to having an agent plan it. Accordingly, travel agents were primarily used to get the best available pricing and co-ordinate challenging flight schedules.

The fundamental trigger for visiting Canada is the desire to unleash the spirit/animal within. And, this is best done through doing a variety of recreational activities in a stunningly beautiful environment.



3.4 Perceptual Brand Map

The Correspondence Analysis on the next page correlates destination imagery ratings on two computer driven axes:



Each of the attributes is plotted on the map with the positioning of each destination. The map, through multivariate analysis, illustrates the relative position of each destination and each attribute, based on their ratings on each. In other words, the more a particular destination is uniquely associated with an attribute the closer it is charted to it.

Brand Positioning

Europe

In the Southeast quadrant, Europe is a blend of culture and history

U.S.

A sense of excitement exists in the USA's "neighbourhood", a source of exciting stories, new and unique experiences, friendly people.

S.E. Asia

Culturally different, S.E. Asia provides an opportunity to get away, try new foods, on an affordable vacation.

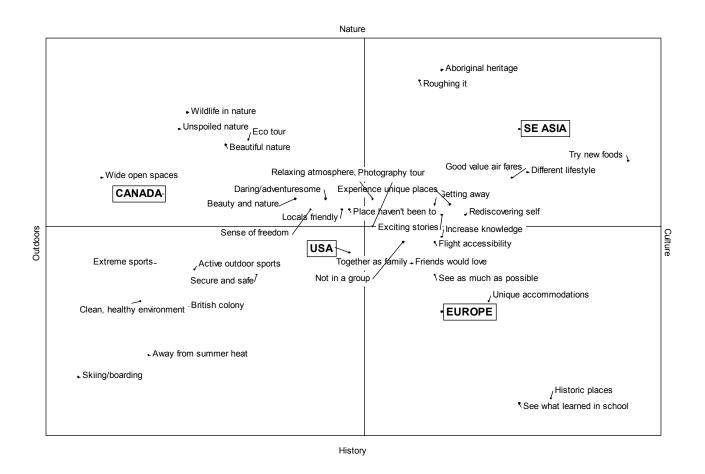
Canada

Far to the Outdoors end of the spectrum, Canada essentially "owns" wide open spaces, outdoor activities and beautiful nature.



3.4 Perceptual Brand Map

EXHIBIT SECTION 3-3: BRAND ATTRIBUTE MAP



Source: Quantitative survey Q.21

Q.21 Now, for each statement below please check which of these travel destinations each statement applies to <u>extremely well</u>. You can check as many destinations as you like as long as it applies <u>extremely well</u>. You can base your choices on your impressions, or anything else that you have seen, heard or read.

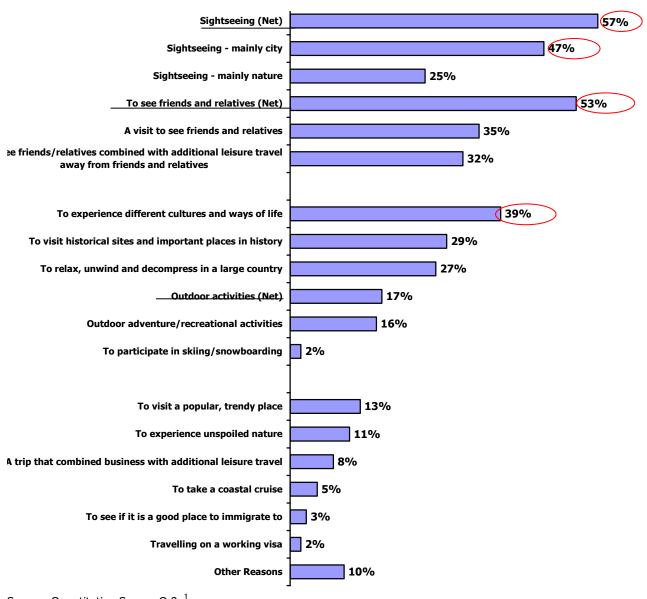


3.5 Purpose of Trip - All

Beyond general sightseeing, VFR is a major factor for Australians in choosing their destinations (53%). However, the other benefits of a trip abroad are equally powerful motivators – experiencing different cultures and ways of life, seeing historical sites and, for some, outdoor activities.

EXHIBIT SECTION 3-4: ALL REASONS FOR TRAVEL — BY ALL DESTINATIONS

Percent Among Past 3 Years Travellers



Source: Quantitative Survey Q.9a¹

¹ Base=n=2,088

Q.9a What were your reasons for travelling to (Q.8a DESTINATION)



3.6 Purpose of Trip – All – By Destination

With English speaking Northern Hemisphere countries, personal connections play a major role in destination choice. VFR is a reason for travel for as many as 82% visiting the U.K., still over half for the U.S. (60%) and Canada (56%).

Sightseeing and getting out in nature, especially for recreational activities, are prime motivators for Canada – far higher than for any other country, reflecting earlier findings. Skiing, in particular, draws 15% to Canada.

EXHIBIT SECTION 3-5: ALL REASONS FOR TRAVEL — BY DESTINATION

| EXHIBIT SECTION 3-3. ALL REASONS FOR TH | Percent Among Travellers Visiting Each | | | | | |
|--|--|--------------|-------------|---------------|---------------|--|
| | Europe | | | | | |
| | <u>Asia</u> | <u>Total</u> | <u>U.K.</u> | U.S. Mainland | <u>Canada</u> | |
| | (1118) % | (688) % | (450) % | (337) % | (406) % | |
| All Reasons For Taking Trip | 70 | 70 | 70 | 70 | 70 | |
| Sightseeing (Net) | <u>56</u> | <u>62</u> | <u>63</u> | <u>61</u> | 70 | |
| Sightseeing - mainly city | 46 | 56 | 58 | 55 | 55 | |
| Sightseeing - mainly nature | 25 | 22 | 23 | 22 | 37 | |
| A visit to see friends and relatives (Net) | <u>47</u> | <u>75</u> | <u>82</u> | 60 | <u>56</u> | |
| A visit to see friends and relatives | 31 | 47 | 52 | 39 | 38 | |
| A visit to see friends/relatives combined with additional leisure travel away from friends and relatives | 27 | 48 | 53 | 36 | 32 | |
| To experience different cultures and ways of life | 46 | 37 | 35 | 24 | 35 | |
| To visit historical sites and important places in history | 25 | 45 | 48 | 26 | 27 | |
| To relax, unwind and decompress in a large country | 33 | 17 | 15 | 24 | 28 | |
| Any Outdoor Activities (Net) | <u>17</u> | <u>12</u> | <u>11</u> | <u>19</u> | <u>35</u> | |
| Outdoor adventure/recreational activities | 16 | 11 | 10 | 16 | 31 | |
| To participate in skiiing/snowboarding | 2 | 2 | 2 | 6 | 15 | |
| To visit a popular, trendy place | 12 | 9 | 7 | 23 | 16 | |
| To experience unspoiled nature | 10 | 8 | 10 | 12 | 27 | |
| A trip that combined business with additional leisure travel | 9 | 5 | 4 | 11 | 7 | |
| To take a coastal cruise | 4 | 4 | 3 | 6 | 10 | |
| To see if it is a good place to immigrate to | 3 | 3 | 4 | 3 | 6 | |
| Travelling on a working visa | 2 | 2 | 4 | 2 | 7 | |
| Other Reasons | 11 | 9 | 8 | 9 | 8 | |

Source: Quantitative Survey Q.9a

Q.9a What were your reasons for travelling to **(Q.8a DESTINATION)**

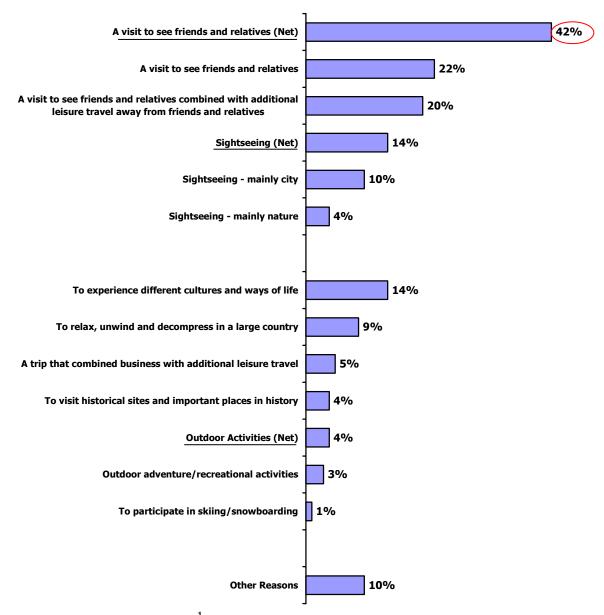


3.7 Purpose of Trip – Main

VFR (42%) handily edges out sightseeing (14%), to experience cultural and different ways of life (14%) and outdoor activities (4%) as the main purpose of trip.

EXHIBIT SECTION 3-6: MAIN PURPOSE OF TRIP - BY ALL DESTINATIONS

Percent Among Past 3 Years Travellers



Source: Quantitative Survey Q.9b¹

¹Base n=2,088

Q. 9b Which of those was your **main reason** for travel?



3.8 Purpose of Trip – Main – By Destination

In spite of the appeal of Canada's nature and outdoor activity opportunities, VFR dominates the main reason for visiting (37%).

Outdoor activities are more of a side benefit for current visitors (a reason for visiting for 35%, but the main reason for only 7% of Canadian visitors).

EXHIBIT SECTION 3-7: MAIN PURPOSE OF TRIP — BY DESTINATION

| EXHIBIT SECTION 3-7: MAIN PURPOSE OF TRIP — BY DESTINATION Percent Among Travellers Visiting Each | | | | | | | |
|--|-------------|--------------|-------------|---------------|---------------|--|--|
| | Europe | | | | | | |
| | <u>Asia</u> | <u>Total</u> | <u>U.K.</u> | U.S. Mainland | <u>Canada</u> | | |
| | (1118) | (688) | (450) | (337) | (406) | | |
| | % | % | % | % | % | | |
| Main Reasons For Taking Trip | | | | | | | |
| A visit to see friends and relatives (Net) | <u>36</u> | <u>58</u> | <u>63</u> | <u>44</u> | <u>37</u> | | |
| A visit to see friends and relatives | 19 | 27 | 30 | 25 | 18 | | |
| A visit to see friends/relatives combined with additional leisure travel away from friends/relatives | 17 | 31 | 33 | 19 | 19 | | |
| Sightseeing (Net) | <u>13</u> | <u>13</u> | <u>12</u> | 23 | 23 | | |
| Sightseeing - mainly city | 10 | 11 | 9 | 20 | 14 | | |
| Sightseeing - mainly nature | 3 | 2 | 3 | 3 | 10 | | |
| To experience different cultures and ways of life | 18 | 11 | 9 | 5 | 8 | | |
| To relax, unwind and decompress in a large country | 14 | 2 | 1 | 4 | 4 | | |
| A trip that combined business with additional leisure travel | 5 | 2 | 2 | 7 | 3 | | |
| To visit historical sites and important places in history | 2 | 7 | 6 | 3 | 3 | | |
| Outdoor Activities (Net) | <u>3</u> | <u>2</u> | <u>2</u> | <u>4</u> | <u>Z</u> | | |
| Outdoor adventure/recreational activities | 3 | 2 | 2 | 2 | 2 | | |
| To participate in skiiing/snowboarding | * | 1 | * | 2 | 5 | | |
| To take a coastal cruise | 1 | 1 | * | 1 | 3 | | |
| To visit a popular, trendy place | 1 | 1 | * | 3 | 1 | | |
| Travelling on a working visa | 1 | 1 | 1 | 1 | 4 | | |
| To see if it is a good place to immigrate to | 1 | 1 | 1 | * | 2 | | |
| To experience unspoiled nature | * | | | * | 2 | | |
| Other Reasons | 6 | 3 | 3 | 5 | 3 | | |

Source: Quantitative survey Q.9b

^{*}Less than 0.5% Q. 9b Which of those was your **main reason** for travel?

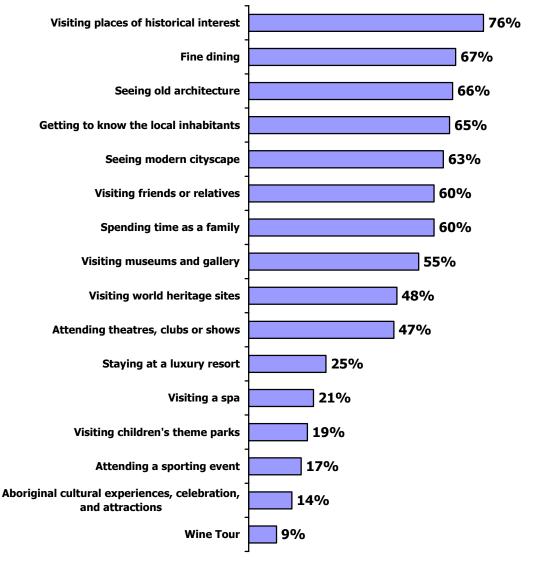


3.9 Destination Activities – Culturally Oriented

Australians enjoy getting involved with the people and their lifestyle when travelling, as well as seeing places of historical and cultural significance.

EXHIBIT SECTION 3-8: ACTIVITIES PARTICIPATED ON TRIP — CULTURALLY ORIENTED — BY ALL DESTINATIONS

Percent Among Past 3 Years Travellers



Source: Quantitative Survey Q.19a¹

¹ Base: n=2,088

¹⁹a) Which, if any, of the following activities did you participate in while on that trip to **(DESTINATION IN Q. 8a)**



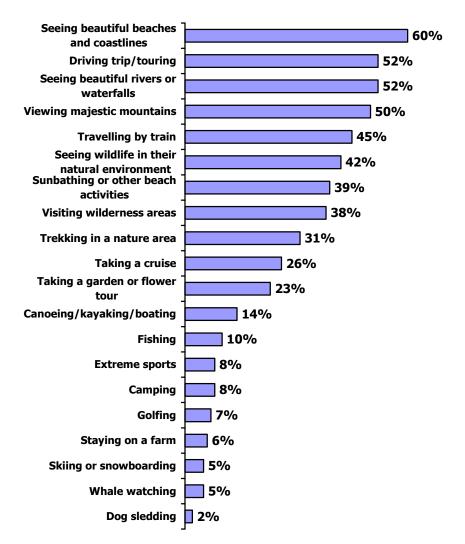
3.10 Destination Activities – Nature Oriented

On the natural side, Australians truly enjoy the freedom and flexibility of driving and touring and taking in natural beauty visually.

Soft adventure appeals to a minority, trekking the most popular specific activity.

EXHIBIT SECTION 3-9: ACTIVITIES PARTICIPATED ON TRIP — NATURE ORIENTED — BY ALL DESTINATIONS

Percent Among Past 3 Years Travellers



Source: Quantitative Survey Q.19a¹

¹Base: n=2088



3.11 Destination Activities – Culturally Oriented – by Destination

Europe destined visitors are far more active in viewing historical and cultural sites than North American bound Australians.

The U.S. is more about modern cities and theme parks, while Canadian visitors show particular interest in spas, aboriginal attractions and sporting events. However, in terms of cultural activities generally, involvement in both the U.S. and Canada is quite similar.

EXHIBIT SECTION 3-10: ACTIVITIES PARTICIPATED ON TRIP — CULTURALLY ORIENTED — BY DESTINATION

| | Percent Among Travellers Visiting Each | | | | | |
|--|--|--------------|-------------|---------------|---------------|--|
| | <u>Europe</u> | | | | | |
| | <u>Asia</u> | <u>Total</u> | <u>U.K.</u> | U.S. Mainland | <u>Canada</u> | |
| | (1118) % | (688) % | (450) % | (337) % | (406) % | |
| Culturally Oriented Activities Participated In | 70 | 70 | 70 | 70 | 70 | |
| Visiting places of historical interest | 74 | 88 | 90 | 77 | 77 | |
| Fine dining | 68 | 65 | 64 | 64 | 65 | |
| Seeing old architecture | 63 | 85 | 84 | 60 | 61 | |
| Getting to know the local inhabitants | 67 | 67 | 62 | 61 | 65 | |
| Seeing modern cityscape | 62 | 68 | 71 | 81 | 77 | |
| Visiting friends or relatives | 54 | 81 | 88 | 67 | 66 | |
| Spending time as a family | 57 | 70 | 74 | 66 | 53 | |
| Visiting museums and gallery | 50 | 76 | 76 | 57 | 62 | |
| Visiting world heritage sites | 43 | 63 | 64 | 46 | 56 | |
| Attending theatres, clubs or shows | 46 | 53 | 56 | 60 | 53 | |
| Staying at a luxury resort | 31 | 13 | 12 | 25 | 26 | |
| Visiting a spa | 28 | 11 | 10 | 12 | 20 | |
| Visiting children's theme parks | 19 | 15 | 13 | 41 | 24 | |
| Attending a sporting event | 15 | 20 | 21 | 28 | 36 | |
| Aboriginal cultural experiences, celebrations, and attractions | 17 | 9 | 7 | 12 | 28 | |
| Wine tour | 7 | 16 | 12 | 12 | 15 | |

Source: Quantitative Survey Q.19a

Which, if any, of the following activities did you participate in while on that trip to (**DESTINATION IN Q. 8a**)

¹⁹a Which, if any, of the following activities did you participate in while on that trip to **(DESTINATION IN Q. 8a)**



3.12 Destination Activities – Nature Oriented – By Destination

Taking in nature is unquestionably where Canada stands apart from other destinations – particularly in "wilderness" areas and in outdoor activities.

EXHIBIT SECTION 3-11: ACTIVITIES PARTICIPATED ON TRIP — NATURE ORIENTED — BY DESTINATION

| DESTINATION | Percent Among Travellers Visiting Each Europe | | | | |
|--|---|--------------|--------------|---------------|---------------|
| | <u>Asia</u> | <u>Total</u> | <u> U.K.</u> | U.S. Mainland | <u>Canada</u> |
| | (1118) % | (688) % | (450) % | (337) % | (406) % |
| Nature Oriented Activities Participated In | 70 | 70 | 90 | 90 | 90 |
| Seeing beautiful beaches and coastlines | 60 | 58 | 60 | 61 | 57 |
| Driving trip/touring | 47 | 62 | 66 | 61 | 62 |
| Seeing beautiful rivers or waterfalls | 50 | 55 | 55 | 53 | 82 |
| Viewing majestic mountains | 47 | 51 | 46 | 55 | 75 |
| Travelling by train | 45 | 69 | 72 | 34 | 46 |
| Seeing wildlife in their natural environment | 42 | 34 | 34 | 47 | 67 |
| Sunbathing or other beach activities | 45 | 26 | 24 | 36 | 27 |
| Visiting wilderness areas | 37 | 33 | 33 | 44 | 64 |
| Trekking in a nature area | 31 | 28 | 26 | 30 | 51 |
| Taking a cruise | 29 | 24 | 20 | 19 | 30 |
| Taking a garden or flower tour | 27 | 24 | 25 | 13 | 28 |
| Canoeing/kayaking/boating | 16 | 10 | 9 | 12 | 27 |
| Fishing | 11 | 7 | 6 | 9 | 15 |
| Extreme sports | 10 | 6 | 4 | 5 | 14 |
| Camping | 7 | 8 | 8 | 10 | 16 |
| Golfing | 8 | 5 | 6 | 6 | 9 |
| Staying on a farm | 6 | 8 | 5 | 5 | 10 |
| Skiing or snowboarding | 4 | 5 | 3 | 8 | 27 |
| Whale watching | 4 | 2 | 2 | 9 | 18 |
| Dog sledding | 3 | 2 | 1 | 4 | 12 |

Source: Quantitative Survey Q.19a

¹⁹a Which, if any, of the following activities did you participate in while on that trip to **(DESTINATION IN Q. 8a)**



3.13 Destination Rating

The destination ratings provide a clear view of Canada's strengths and weaknesses vis-à-vis its three primary competitors.

EXHIBIT SECTION 3-12: CANADA'S STRENGTHS AND WEAKNESSES VS. COMPETITORS

| | <u>Vs. U.S.</u> | <u>Vs. Europe</u> | <u>Vs. South East Asia</u> |
|------------------------|--|--|---|
| Canada's Strengths | Experiencing unspoiled nature, wildlife viewing in a wide, spacious outdoor environment A clean, healthy environment Skiing/snowboarding Getting away from summer heat (cool) Feeling a sense of freedom Secure and safe Relaxing atmosphere | Experiencing unspoiled nature, wildlife viewing, in a wide, spacious outdoor environment | Being in a clean, healthy environment Skiing/snowboarding Getting away from summer heat (cool) Feeling safe and secure Wide, spacious, natural environment Opportunity for active outdoor sports |
| Canada's Weaknesses | Slightly poorer flight accessibility Fewer important historical sites | Fewer places important in history Less likely to see first hand what I learned in school Less opportunity to stay in accommodation unique to that country Less opportunity to increase my knowledge Less opportunity to see so much in limited time Poorer flight accessibility | Less opportunity to try new foods Less of a contrasting different lifestyle More expensive airfares |
| Summary | Canada is way ahead in experiencing a natural environment It is also superior as a cool, green place to go during Australia's summer heat | Canada's advantage is dominated by its natural environment Weaknesses are on the cultural, historic, educational side | Canada is way ahead in experiencing a natural environment It is also superior as a cool, green place to go during Australia's summer heat, as with the U.S. |



3.13 Destination Rating

EXHIBIT SECTION 3-13: DESTINATION RATING

| EXHIBIT SECTION 3-13: DESTINATION RATIN | G | | | | | |
|--|--|---------------|----------------------|---------------|--|--|
| | Among Those Who Claimed Each Attribute Very/Somewhat Important When Considering a Trip | | | | | |
| | Southeast Asia | <u>Europe</u> | United States | <u>Canada</u> | | |
| | % | % | % | % | | |
| Attribute Applies Extremely Well to Each Destination | | | | | | |
| Good value air fares | 55 | 50 | 39 | 35 | | |
| Enjoying a relaxing atmosphere | 44 | 51 | 26 | 48 | | |
| Feeling secure and safe | 27 | 53 | 34 | 53 | | |
| Opportunity to visit a place I have not been to before | 48 | 57 | 44 | 57 | | |
| Experiencing a different country's lifestyle | 64 | 61 | 35 | 41 | | |
| Opportunity to experience unique places | 58 | 66 | 40 | 50 | | |
| Local people are friendly and welcoming toward Australians | 47 | 53 | 47 | 55 | | |
| Feeling a sense of freedom | 37 | 47 | 30 | 50 | | |
| Opportunity to increase my knowledge | 50 | 63 | 43 | 46 | | |
| Getting away from the demands of home | 52 | 55 | 40 | 45 | | |
| Seeing as much as possible in the time available | 41 | 62 | 43 | 40 | | |
| Opportunity to try new foods | 67 | 60 | 26 | 31 | | |
| Being inspird by beauty and nature | 44 | 55 | 34 | 62 | | |
| Being in a clean, healthy environment | 18 | 48 | 35 | 59 | | |
| Being together as a family | 41 | 59 | 40 | 41 | | |
| Great flight accessibility | 51 | 63 | 51 | 44 | | |
| Travelling not in a group to provide more flexibiltiy and independence | 41 | 54 | 41 | 42 | | |
| Surrounded by beautiful, unspoiled nature | 39 | 39 | 25 | 60 | | |
| Coming home with exciting travel stories | 53 | 62 | 45 | 49 | | |

Source: Quantitative Survey Q.21

Q.21 Now, for each statement below please check which of these travel destinations each statement applies to <u>extremely well</u>. You can check as many destinations as you like as long as it applies <u>extremely well</u>. You can base your choices on your impressions, or anything else that you have seen, heard or read.



3.13 Destination Rating

| | Among Those Who Claimed Each Attribute Very/Somewhat Important When Considering a Trip | | | | | |
|---|---|---------------|----------------------|---------------|--|--|
| | Southeast Asia | <u>Europe</u> | United States | <u>Canada</u> | | |
| Attribute Applies Extremely Well to Each Destination | % | % | % | % | | |
| Seeing places important in history | 32 | 79 | 36 | 25 | | |
| Feeling a wide, spacious outdoor environment | 27 | 31 | 32 | 56 | | |
| Seeing wildlife in nature | 36 | 28 | 29 | 57 | | |
| Visiting a place my friends would love to see | 40 | 59 | 36 | 42 | | |
| Experiencing unspoiled nature | 36 | 33 | 26 | 58 | | |
| Staying in accommodations unique to that country (e.g. castle, log cagin, etc.) | 38 | 66 | 21 | 36 | | |
| Rediscovering myself | 39 | 46 | 29 | 34 | | |
| Seeing first hand what I learned in school | 25 | 57 | 31 | 22 | | |
| Getting away from the summer heat | 15 | 49 | 28 | 45 | | |
| Photography tour | 48 | 58 | 42 | 51 | | |
| Being daring and adventuresome | 37 | 42 | 34 | 41 | | |
| To experience aboriginal heritage and attractions | 39 | 22 | 23 | 28 | | |
| Experiencing another British colony | 15 | 38 | 16 | 31 | | |
| Participating in active outdoor sports | 22 | 37 | 38 | 44 | | |
| Roughing it | 34 | 27 | 20 | 28 | | |
| Eco tour | 34 | 32 | 22 | 40 | | |
| Enjoying alpine (downhill) skiing or snowboarding | 11 | 45 | 32 | 51 | | |
| Extreme sports | 23 | 36 | 33 | 34 | | |

Source: Quantitative Survey Q.21

Q.21 Now, for each statement below please check which of these travel destinations each statement applies to <u>extremely well</u>. You can check as many destinations as you like as long as it applies <u>extremely well</u>. You can base your choices on your impressions, or anything else that you have seen, heard or read.



3.14 Australia--Product Benefit Laddering

Insignia's Inner Consciousness Laddering Model draws out the "higher order" benefits that travellers are seeking in a Canadian vacation.

The hierarchy process:

- Begins with fundamental <u>products or activities</u> sought;
- Then uncovers the benefits sought by experiencing those products/activities;
- And finally, at the highest level, the personal <u>values</u> that are being fulfilled by the experiences.

For Australians, the Canadian vacation experience at the <u>product/activity</u> level is primarily nature focused with a significant emphasis on soft adventure.

At the Benefits level, these nature based experiences lead to:

- Rejuvenation and emotional revival
- Freedom / emancipation
- Renewal of the body and mind

At the highest order, the Value received is:

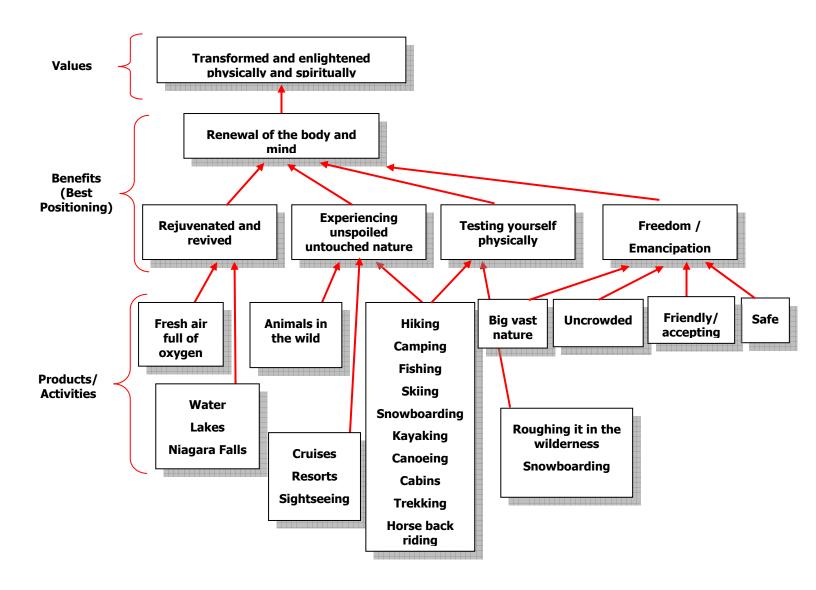
- Physical and spiritual enlightenment and transformation
- In other words, the traveller feels refreshed and rewarded by their emersion into Canada's natural environment.

Implications

The best way to position Canada's nature based products is to focus on the physical and emotional rewards that they provide.



Nature Focused





Opportunities

The higher order benefits that Australians feel emotionally when they ladder up their perceived value from travelling to Canada are illustrated in photographs they chose (from a battery of 150). Canada is a rejuvenating, soul inspiring experience.

"Canada is good for your soul"

"Makes you appreciate life again"

"Nature and my spirit meet"

"Transformed and enlightened"

"A soul tour"



Banff Big Scale Vast



Scale Inspiring in big nature



Opportunities

Positioning should take advantage of the belief that Canada is less crowded than the U.S., Europe and Japan. This feeds into the "soul fulfillment" and implies fewer line-ups on the ski slope or in cities and events.



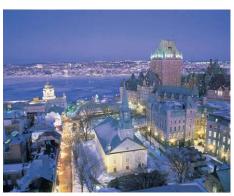
Total # of nights in Canada



Mountains
Perfect scene even without the golf



Illusion of crisp white ice on trees



Mini Europe French



Opportunities

Also, there is an opportunity to take advantage of Canada's perceived bigger scale and vastness in nature as a point of difference to the competition. The bigger the nature the higher the soul soars and the more unique the experience.

"You have a greater understanding of why you are on the planet"



"Scale"
"Exciting"



3.15 Summary

Against its main competitors, the U.S. Europe and S.E. Asia, Canada's Unique Selling Proposition (U.S.P.) is unquestionably nature related:

- For nature loving Australians, Canada provides a green, lush, fresh environment in sharp contrast to the Australian landscape (cool not hot, moist not dry, green not brown (orange), especially in the current drought conditions.
- They imagine lush, oxygen rich parks, forests and lakes that they can swim in, wilderness trails that they can trek and camp on, abundant wildlife they can observe and photograph. That's when they become excited and realize the full potential of all the recreational possibilities.



Section 4: Destination Trip Profile



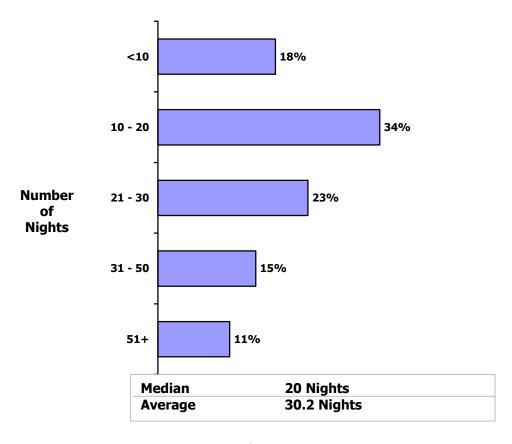
4.1 Duration

When Australians travel beyond Oceania, they tend to go for some time – median of 3 weeks, average of one month. This correlates with the qualitative findings.

Australians have a lot of vacation time. They receive a minimum of four weeks (20 days) a year of paid leave. Additionally, there are approximately 10 days of public holidays per year. In total, the average Australian takes at least four full vacation weeks a year. Families with school age children or occupations related to public education are often limited by scheduled school holiday periods. These differ state to state, but follow the pattern of 6 weeks in December/January, 2 weeks in April, 2 weeks in July and 2 weeks in October.

EXHIBIT SECTION 4-1: NUMBER OF NIGHTS AWAY FROM HOME - BY ALL DESTINATIONS

Percent Among Past 3 Years Travellers



Source: Quantitative Survey Q.10a¹

¹ Base: n=2,088

Q.10a On that trip to **(Q. 8a) DESTINATION** how many nights, in total, were you away from home?



4.2 **Duration – By Destination**

Australians visiting either Europe or North America have a median time away of one month.

Note that Canadian visitors include a significant long-stay segment -24% travelling for 51 nights or longer. This pulls the average duration away, up to 54.5 nights.

However, as discussed later and noted below, not all of this time is spent in Canada.

EXHIBIT SECTION 4-2: NUMBER OF NIGHTS AWAY FROM HOME — BY DESTINATION

| | Percent Among Travellers Visiting Each | | | | | |
|---------------------|--|--------------|-------------|----------------------|---------------|--|
| | <u>Europe</u> | | | | | |
| | <u>Asia</u> | <u>Total</u> | <u>U.K.</u> | U.S. Mainland | <u>Canada</u> | |
| | (1118) | (688) | (450) | (337) | (406) | |
| | % | % | % | % | % | |
| Number of Nights | | | | | | |
| <10 | 23 | 7 | 4 | 7 | 10 | |
| 10 - 20 | 36 | 20 | 16 | 30 | 23 | |
| 21 - 30 | 20 | 29 | 31 | 26 | 24 | |
| 31 - 50 | 12 | 27 | 28 | 19 | 19 | |
| 51+ | 10 | 18 | 21 | 18 | 24 | |
| Median # of nights | 15 | 30 | 30 | 27 | 29 | |
| Average # of nights | 27.6 | 41.2 | 46.0 | 41.0 | 54.5 | |

Source: Quantitative Survey Q.10a



| | Nights Spent in |
|---------|-----------------|
| | <u>Canada</u> |
| | # |
| Median | 12 |
| Average | 27.5 |

Q.10a On that trip to **(Q. 8a) DESTINATION** how many nights, in total, were you away from home?

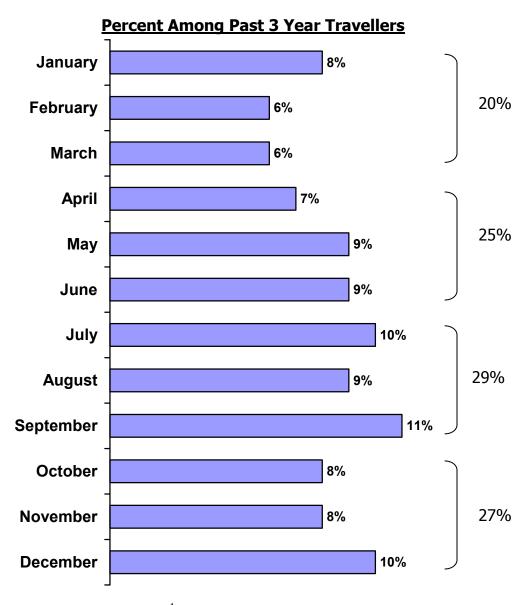
Q.10b (IF CANADA IN Q.8a, ASK) How many nights, in total, did you spend in Canada?



4.3 Time of Travel

Australians venture overseas year round – almost equally split by season although a little less during their summer (20% during the first quarter).

EXHIBIT SECTION 4-3: MONTH OF TRAVEL — BY ALL DESTINATIONS



Source: Quantitative Survey Q.11¹

¹ Base=n=2,088

Q.11 And when did you take that trip to (**DESTINATION IN Q.8a**)?



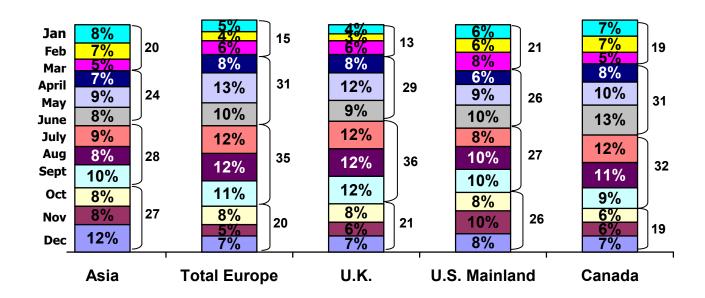
4.4 Time of Travel – By Destination

Even though Canada would be an ideal Australian summer destination (being cool and green), visitors tend to arrive during the second and third quarter – Australia's fall and winter. The same pattern applies to Europe and the U.K.

U.S. and Asia have more of a year round appeal.

EXHIBIT SECTION 4-4: MONTH OF TRAVEL — BY DESTINATION

Percent Among Travellers Visiting Each Destination



Source: Quantitative Survey Q.11

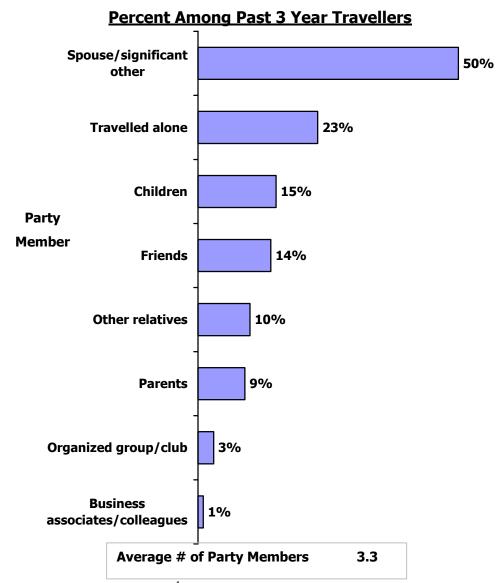
Q.11 And when did you take that trip to **(DESTINATION IN Q.8a)?** Please tell me the year and month you started that trip?



4.5 Party Size and Composition

Only 15% of long-haul travellers take children along. Most travel as couples (50% or alone 23%).

EXHIBIT SECTION 4-5: PARTY SIZE AND COMPOSITION - BY ALL DESTINATIONS



Source: Quantitative Survey Q.12, 13a¹

¹ Base=n=2,088

Q.12 With whom did you travel on that trip to (DESTINATION IN Q.8a

Q.13a Including yourself, how many people were there in your immediate travel party?



4.6 Party Size and Composition

Canada is very typical in terms of party composition – only 15% with children, as many as 29% travelling alone, 48% with spouse.

The U.S. is a little more likely to be a family destination, among long-haul travellers.

EXHIBIT SECTION 4-6: PARTY SIZE AND COMPOSITION — BY DESTINATION

| | Percent Among Travellers Visiting Each | | | | | |
|--------------------------------|--|--------------|-------------|---------------|---------------|--|
| | <u>Europe</u> | | | | | |
| | <u>Asia</u> | <u>Total</u> | <u>U.K.</u> | U.S. Mainland | <u>Canada</u> | |
| | (1118) | (688) | (450) | (337) | (406) | |
| | % | % | % | % | % | |
| Party Member | | | | | | |
| Spouse/significant other | 52 | 51 | 51 | 50 | 48 | |
| Travelled alone | 21 | 24 | 26 | 22 | 29 | |
| Children | 14 | 15 | 14 | 20 | 15 | |
| Friends | 16 | 10 | 10 | 15 | 14 | |
| Other relatives | 10 | 9 | 10 | 10 | 6 | |
| Parents | 9 | 8 | 8 | 7 | 8 | |
| Organized group/club | 3 | 3 | 1 | 4 | 3 | |
| Business associates/colleagues | 2 | 1 | * | 2 | 1 | |
| Average # of party members | 3.4 | 2.9 | 2.7 | 3.2 | 2.8 | |

Source: Quantitative Survey Q. 12, 13a

Q.12 With whom did you travel on that trip to (DESTINATION IN Q.8a

Q.13a Including yourself, how many people were there in your immediate travel party?

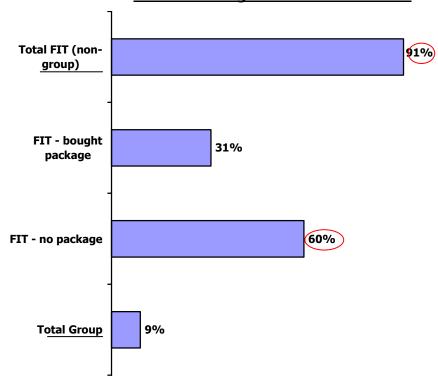


4.7 Travelled as FIT vs. Group

FIT dominates Australian long-haul behaviour (91%).

EXHIBIT SECTION 4-7: FIT VS. GROUP TRAVEL — BY ALL DESTINATIONS





Source: Quantitative Survey Q.16,17a¹

¹ Base: n=2088

Q.16 On that trip, did you travel with your immediate party only or as part of a larger group tour?

Q.17a On that trip, did you buy a package that included airfare and accommodation?



4.8 Travelled as FIT vs. Group – By Destination

Canada is very typical – 90% FIT, 65% FIT no package.

EXHIBIT SECTION 4-8: FIT vs. Group — By Destination

| | Percent Among Travellers Visiting Each | | | | | | |
|----------------------------|---|-----------|------------|------------|------------|--|--|
| | <u>Europe</u> Asia Total U.K. U.S. Mainland Canada | | | | | | |
| | (1118) % | (688) | (450) % | (337) % | (406) % | | |
| Travelled as: | | | | | | | |
| Total FIT (non-group) | 93 | 91 | 91 | 93 | 90 | | |
| Total FIT - bought package | 39 | 21 | 21 | 27 | 24 | | |
| Total FIT - no package | 53 | 70 | 70 | 66 | 65 | | |
| Total Group | <u>8</u> | <u>10</u> | <u>9</u> | <u>7</u> | <u>10</u> | | |

Source: Quantitative Survey Q.16,17a

Q.16 On that trip, did you travel with your immediate party only or as part of a larger group tour?

Q.17a On that trip, did you buy a package that included airfare and accommodation?



4.9 FIT Package Components

The 31% who bought an FIT package last time usually have air, accommodation and airport transfers included. Meals are included half the time, other components less often.

EXHIBIT SECTION 4-9: FIT PACKAGE COMPONENTS BEYOND AIR AND ACCOMMODATION — BY ALL DESTINATIONS

Percent Among Those Who Travelled on FIT Package



Source: Quantitative Survey Q.17b¹

¹ Base: n=638

¹⁷b What else was included in the package, if any?



4.10 FIT Package Components – By Destination

The 24% who purchased an FIT package on their last trip where Canada was in the itinerary usually only had air, accommodation and airport transfer included.

EXHIBIT SECTION 4-10: FIT PACKAGE COMPONENTS BEYOND AIR AND ACCOMMODATION — BY DESTINATION

| | Percent Among Those Who Travelled On FIT Package <u>Europe</u> | | | | | |
|--|--|------------|---------------------------|---------------|---------------|--|
| | <u>Asia</u> | Total | <u>орс</u> <u>U.K.</u> | U.S. Mainland | <u>Canada</u> | |
| | (435) % | (146) % | (96) % | (81) | (98) % | |
| Package components (beyond air/accommodation) | 70 | 70 | 70 | 70 | 70 | |
| Airport transfers | 75 | 69 | 67 | 73 | 67 | |
| Meals | 58 | 39 | 35 | 29 | 33 | |
| Guided tours at destination | 33 | 28 | 27 | 19 | 26 | |
| Admission to local attraction | 19 | 19 | 16 | 37 | 21 | |
| Ground transportation between overnight destinations | 22 | 33 | 31 | 15 | 17 | |
| Car rental | 11 | 32 | 35 | 30 | 34 | |
| Outdoor Activities | 14 | 12 | 6 | 10 | 22 | |
| Other | 5 | 5 | 5 | 4 | 6 | |
| Only airfare and accommodation | 7 | 8 | 8 | 10 | 14 | |

Source: Quantitative Survey Q.17b¹

¹ 17b) What else was included in the package, if any?



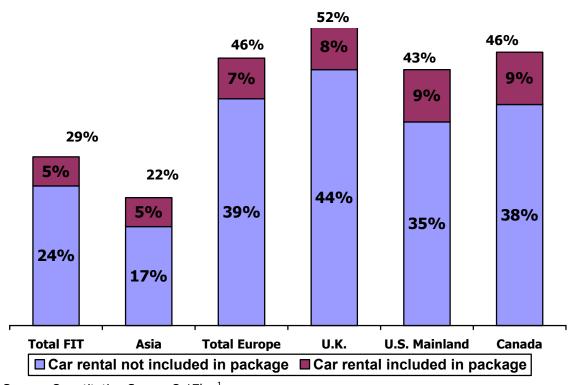
4.11 FIT Car Rental

Renting a car is quite common among FIT travellers journeying beyond Asia – 46% for Canada, a similar level at other destinations.

As the qualitative feedback noted, Australians love to tour by car.

EXHIBIT SECTION 4-11: FIT CAR RENTAL

Percent Among FIT Travellers Vising Each Destination



Source: Quantitative Survey Q.17b,c1

¹Base: n=1908

¹⁷b) What else was included in the package, if any?

¹⁷c) (IF NO AT Q.17A OR IF CAR RENTAL NOT CHECKED IN Q.17B, ASK Q.17C. OTHERS SKIP TO Q.18) Did you rent a car on that trip?

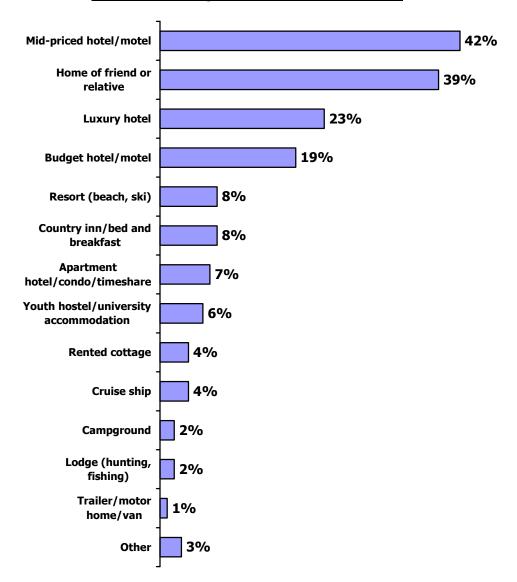


4.12 Accommodation

Australians favour mid-priced accommodations, twice the level of luxury accommodation.

EXHIBIT SECTION 4-12: TYPE OF ACCOMMODATION - BY ALL DESTINATIONS

Percent Among Past 3 Years Travellers



Source: Quantitative Survey Q.18¹

¹ Base: n=2088

Q.18 In what type of accommodation did you stay? (Please check all that apply)



4.13 Accommodation

As many as 2 in 3 visitors to the U.K. stay with friends or relatives, lower for Canada (45%).

Otherwise, mid priced properties dominate all destinations.

EXHIBIT SECTION 4-13: Type of ACCOMMODATION — By DESTINATION

| EXHIBIT SECTION 4-13: TYPE OF ACCOMMODATION — BY DESTINATION Percent Among Travellers Visiting Each | | | | | | |
|--|-------------|-------|-------------|---------------|--------|--|
| | Europe | | | | | |
| | <u>Asia</u> | Total | <u>U.K.</u> | U.S. Mainland | Canada | |
| | (1118) | (688) | (450) | (337) | (406) | |
| | % | % | % | % | % | |
| Accommodation Type | | | | | | |
| Mid-priced hotel/motel | 43 | 42 | 44 | 54 | 49 | |
| Home of friend or relative | 32 | 58 | 65 | 46 | 45 | |
| Luxury hotel | 27 | 18 | 19 | 28 | 24 | |
| Budget hotel/motel | 18 | 25 | 25 | 22 | 27 | |
| Resort (beach, ski) | 11 | 4 | 4 | 9 | 10 | |
| Country inn/bed and breakfast | 6 | 18 | 21 | 7 | 9 | |
| Apartment hotel/condo/timeshare | 6 | 8 | 9 | 10 | 11 | |
| Youth hostel/university accommodation | 5 | 10 | 10 | 6 | 14 | |
| Rented cottage | 4 | 7 | 7 | 3 | 4 | |
| Cruise ship | 3 | 4 | 4 | 5 | 8 | |
| Campground | 1 | 4 | 4 | 2 | 5 | |
| Lodge (hunting, fishing) | 1 | 1 | 2 | 2 | 3 | |
| Trailer/motor home/van | 1 | 2 | 1 | 4 | 2 | |
| Other | 3 | 5 | 4 | 3 | 4 | |

Source: Quantitative survey Q.18

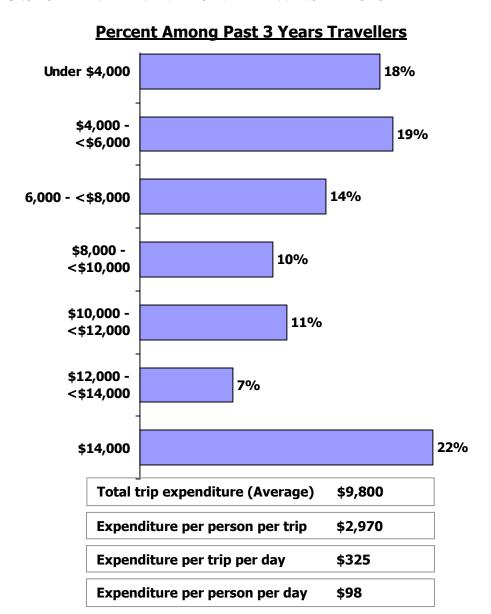
Q.18 In what type of accommodation did you stay?



4.14 Trip Expenditure

The average trip expenditure is close to \$10,000 AUS.

EXHIBIT SECTION 4-14: TRIP EXPENDITURE — BY ALL DESTINATIONS



Source: Quantitative Survey Q.19b1

A\$100=CAD \$92.33 (Exchange rate 0.9233 (1.0831) – Feb 28, 2007)

¹ Base: n=2088

¹⁹b What was the total cost of that trip to **(DESTINATION IN Q. 8a** for you and your immediate travel party, including airfare and all other costs? [ACCEPT ONE ANSWER ONLY]



4.15 Trip Expenditure – By Destination

The expenditure per day is actually lower for Canada destined trips than anywhere else (\$244 per day) However, because of a longer length of trip the total cost is higher than others (\$13,300 AUS).

EXHIBIT SECTION 4-15: TRIP EXPENDITURE — BY DESTINATION

| EXHIBIT SECTION 4-13. TRIP EXPENDITOR | Percent Among Travellers Visiting Each | | | | | | |
|---------------------------------------|--|--------------|-------------|---------------|---------------|--|--|
| | <u>Europe</u> | | | | | | |
| | <u>Asia</u> | <u>Total</u> | <u>U.K.</u> | U.S. Mainland | <u>Canada</u> | | |
| | (1118) | (688) | (450) | (337) | (406) | | |
| | % | % | % | % | % | | |
| <u>Expenditure</u> | | | | | | | |
| Under \$4,000 | 23 | 8 | 7 | 10 | 7 | | |
| \$4,000 - <\$6,000 | 22 | 13 | 13 | 14 | 13 | | |
| \$6,000 - <\$8,000 | 12 | 14 | 14 | 11 | 10 | | |
| \$8,000 - <\$10,000 | 10 | 10 | 11 | 7 | 11 | | |
| \$10,000 - <\$12,000 | 10 | 13 | 15 | 16 | 11 | | |
| \$12,000 - <\$14,000 | 6 | 8 | 8 | 11 | 9 | | |
| \$14,000+ | 18 | 34 | 32 | 32 | 41 | | |
| Total Trip Expenditure (Avg) \$A | 9,000 | 12,300 | 12,200 | 12,400 | 13,300 | | |
| Expenditure per person per trip \$A | 2,647 | 4,241 | 4,519 | 3,875 | 4,750 | | |
| Expenditure per trip per day \$A | 326 | 299 | 265 | 302 | 244 | | |
| Expenditure per person per day \$A | 96 | 103 | 98 | 95 | 87 | | |

Source: Quantitative Survey Q.19b

A\$100=CAD\$92.33 (Exchange rate 0.9233 (1.0831) – Feb 28, 2007)

¹⁹b What was the total cost of that trip to **(DESTINATION IN Q. 8a** for you and your immediate travel party, including airfare and all other costs? [ACCEPT ONE ANSWER ONLY]

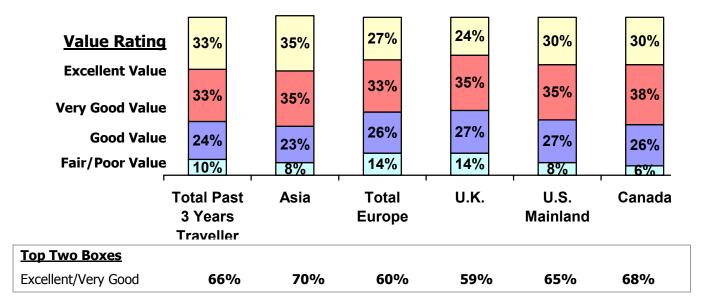


4.16 Value for Money

Canada receives very good scores on value for money – 68% declaring the trip very good or excellent value. This rating is ahead of the U.S. and Europe.

EXHIBIT SECTION 4-16: VALUE FOR MONEY

Percent Among Travellers Visiting Each Destination



Source: Quantitative Survey Q19c

Q.19c Overall, how would you rate that trip on value for money?



4.17 Multi-Country Visits

As many as half (48%) of all trips to Canada included the U.S. on the journey. Another significant minority also visited Europe on the trip (29%).

This flags a real opportunity to encourage U.S. destined travellers in particular to include Canada in their itinerary. Only 16% of trips to the U.S. also included Canada – implying a sizable potential.

Only 4% of Europe bound visitors also visited Canada (9% the U.S.) so transiting via Canada (and including a stop over) may be a harder sell.

EXHIBIT SECTION 4-17: TRAVEL IN PAST 3 YEARS BY MOST RECENT DESTINATION

| EXHIBIT SECTION 17. TIVA | Most Recent Trip Destination | | | | | | |
|--------------------------|-----------------------------------|----------------------|---------------------------|------------|----------------|-----------------------------|--|
| | Acia. | Total | Euro | | II.S. Mainland | Canada | |
| | <u>Asia</u> (1118) % | Total (688) % | <u>U.K.</u> (450) % | (416) % | (337) % | <u>Canada</u> (243) % | |
| Also Visited | | | | | | | |
| Asia | 100 | 29 | 30 | 32 | 19 | 22 | |
| Europe | 17 | 100 | 100 | 100 | 23 | 29 | |
| U.K. | 11 | 65 | 100 | 49 | 17 | 22 | |
| Other Europe | 12 | 65 | 46 | 100 | 16 | 21 | |
| U.S. Mainland | 4 | 9 | 11 | 11 | 100 | 48 | |
| Canada | 2 | 4 | 5 | 5 | 16 | 100 | |

Source: Quantitative Survey Q.8a

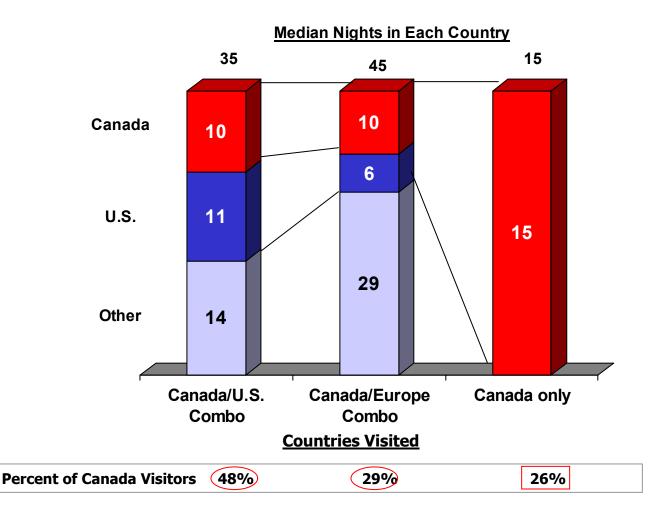
Q.8 Thinking about your **most recent** pleasure trip of four nights or longer to somewhere outside of Australia, New Zealand and the South Pacific, which of these places did you visit on that trip?



4.18 Multi-Country Visits - Duration of Stay

Canada is part of a multi-country journey for 3 out of 4 visitors. Only 1 in 4 is exclusively visiting Canada. Those combining a trip to Canada with the U.S. (48%) and with Europe (29%) are each spending a full 10 days in Canada. Consequently, the visit is an integral part of the trip, not simply a stop over.

EXHIBIT SECTION 4-18: DURATION OF STAY



Source: Quantitative Survey Q.10a,b,c¹

¹ Base n=406

^{10.}a On that trip to **(Q. 8a) DESTINATION),** how many nights, in total, were you away from home?

^{10.}b (IF CANADA IN Q.8a, ASK) How many nights, in total, did you spend in Canada?

^{10.}c **IF CANADA IN Q.8a, ASK)** How many nights, in total, did you spend in the U.S. Mainland on that trip, if any?



4.19 Summary

In the majority of cases, a visit to Canada is part of a major excursion to the Northern Hemisphere.

- 48% of Canadian trips included time in the U.S.
- 29% included time in Europe
- Only 26% were Canada only trips
- Median trip duration 29 nights
- Median stays in Canada among U.S./Europe visitors 10 nights

Canada, then, must be positioned in the context of a much broader journey – a must see destination, essential to include on a northern trip.

Even encouraging extra nights in Canada (currently 10 for those also visiting the U.S. or Europe) could have significant impact on revenue for Canada.



Section 5: Market Segmentation

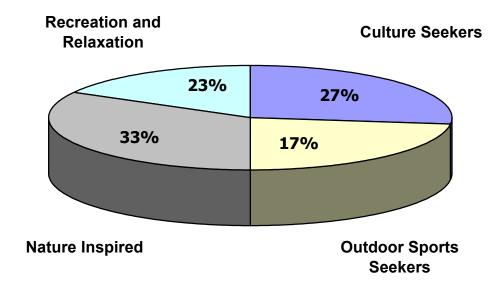


5.1 Segmentation Analysis

Assisted by grassroots learning from the preliminary focus groups, a multidimensional rating question was created for the quantitative survey.

Four segments emerged. Each is discussed in detail in the next section.

EXHIBIT SECTION 5-1: SIZE OF MARKET SEGMENT



Source: Quantitative Survey Q.20¹

¹ Base= Past/Future Travellers (n=2,772)

Q.20. Please imagine that you are taking an overseas pleasure trip outside of Australia, New Zealand and the South Pacific for 4 nights or longer. For each statement on this page check one box to show how important that reason is to you when considering such a trip.



5.2 Segment Characteristics

Nature Inspired (33%)

This segment represents 33% of the travel market. Key benefits sought in travel are to be surrounded by beautiful nature and feel inspired by it. The demographics skew older and female.

Culture Seekers (27%)

This group has a strong cultural focus – opportunity to experience unique places, to increase knowledge, seeing first hand what they learned in school. This segment spans all ages.

Recreation and Relaxation (23%)

These tend to be family travellers seeking a relaxing, friendly, safe and healthy environment.

Outdoor Sports Seekers (17%)

Under 30, males dominate this segment. They want to enjoy outdoor sports, be daring and adventurous. They represent 17% of the Australian travel market.



5.2 Segment Characteristics

EXHIBIT SECTION 5-2: SEGMENT CHARACTERISTICS

| | Culture Seekers | Outdoor Sports Seekers | Nature Inspired | Recreation and Relaxation |
|-----------------------------------|--|---|--|---|
| Segment Attitudinal Drivers | Opportunity to experience unique places Opportunity to increase my knowledge Opportunity to visit a place I have not been to Opportunity to try new foods Experiencing a different country's lifestyle Seeing places important in history Coming home with exciting travel stories Seeing first hand what I learned in school | Participating in active outdoor sports Extreme sports Enjoying alpine skiing or snowboarding Roughing it Being daring and adventuresome | Surrounded by beautiful, unspoiled nature Experiencing unspoiled nature Seeing wildlife in nature Being inspired by beauty and nature Feeling a wide, spacious outdoor environment | Enjoying a relaxing atmosphere Feeling secure and safe Being in a clean, healthy environment Being together as a family Feeling a sense of freedom Getting away from the demands of home Local people are friendly and welcoming Getting away from the summer heat |



5.2 Segment Characteristics

| | Culture Seekers | Outdoor Sports Seekers | Nature Inspired | Recreation and Relaxation |
|-------------------------------|---|---|---|---------------------------|
| Profile Skews | | | | |
| Gender | | | | |
| Male | 48 | 59 | 42 | 49 |
| Female | 52 | 41 | 58 | 51 |
| Marital Status | Married with no young children at home | Mixed of married/living together and singles | Married with no young children at home | Married with children |
| Age | | | | |
| 18 to 29 | 24 | 55 | 15 | 23 |
| 30 to 39 | 21 | 24 | 15 | 22 |
| 40 to 49 | 20 | 13 | 18 | 24 |
| 50+ | 35 | 8 | 51 | 32 |
| Household Income (Aus) | | | | |
| Under \$35,000 | 16 | 18 | 19 | 18 |
| \$35,000 - <\$50,000 | 14 | 15 | 16 | 13 |
| \$50,000 - <\$75,000 | 20 | 20 | 21 | 18 |
| \$75,000 - <\$100,000 | 15 | 18 | 14 | 16 |
| \$100,000+ | 22 | 20 | 16 | 21 |
| Recent Trip Expenditure (Aus) | | | | |
| Under \$4,000 | 16 | 20 | 15 | 23 |
| \$4,000 - <\$6,000 | 16 | 21 | 18 | 21 |
| \$6,000 - <\$8,000 | 14 | 14 | 13 | 13 |
| \$8,000 - <\$12,000 | 23 | 21 | 20 | 19 |
| \$12,000 - <\$16,000 | 14 | 10 | 14 | 13 |
| \$16,000 - <\$20,000 | 4 | 7 | 7 | 5 |
| \$20,000+ | 13 | 7 | 13 | 7 |
| Average | \$10,400 | \$9,000 | \$10,800 | \$8,600 |

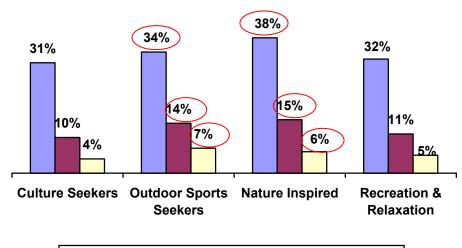


5.3 Current Plans to Visit Canada

Nature Inspired and Outdoor Sports Seekers are key target markets, based on its interest in Canada.

Although Recreation and Relaxation are also very interested, this is primarily the family travel market which tend to seek closer, less expensive destinations.

EXHIBIT SECTION 5-3: CURRENT PLANS TO VISIT CANADA — BY SEGMENT



■ Very interested in visiting Canada in next 2 years
■ Definitely/Very likely to visit Canada in next 12 months
□ Visited in past 3 years

Source: Quantitative Survey Q.7, 22, 23¹

¹ Base=Past/Future Travellers (n=2,772)

Q.7 During the past 3 years which of these countries or destinations outside of Australia did you visit for pleasure and stayed for 4 nights or longer, if any?

Q.22 How interested are you in visiting South East Asia, Europe, US and Canada in the **next two years**?

Q.23 How likely are you to visit South East Asia, Europe, US and Canada in the **next twelve months**?



5.4 Ideal Trip to Canada by Segment

The activities of interest on a future trip to Canada for each target segment are numerous and varied. Australians clearly want to see and do as much as possible.

Outdoor Sports Seekers show high interest in:

| Canoeing/kayaking | (72%) |
|----------------------------|-------|
| Snow skiing/snowboarding | (74%) |
| Camping | (57%) |
| Horseback riding | (58%) |
| Attending a sporting event | (56%) |
| Eco-travel | (49%) |

Nature inspired want:

- To see and feel Canada's natural environment,
- but are also intrigued by Canadian culture.

All segments ideally would spend 2 to 3 weeks in Canada, travelling FIT, staying in mountain or lakeside resorts, more mid-priced than luxurious accommodation.

Scenic rail travel is highly popular as is renting a car.



5.5 Ideal Trip to Canada

EXHIBIT SECTION 5-4: IDEAL TRIP TO CANADA — BY SEGMENT

| | Among Those Very/Somewhat Interested in Visiting Canada <u>in Next 2 Years</u> | | | | | |
|-------------------------------|--|----------------------------------|---------------------------|-------------------------|--|--|
| | Culture <u>Seekers</u> | Outdoor Sports <u>Seekers</u> | Nature <u>Inspired</u> | Recreation & Relaxation | | |
| | (461) % | (315) | (699) % | (408) % | | |
| Ideal Next Trip | ,0 | ,, | | 70 | | |
| <u>Season</u> | | | | | | |
| January - March | 14 | 22 | 12 | 11 | | |
| April - June | 28 | 26 | 28 | 29 | | |
| July - September | 42 | 30 | 44 | 44 | | |
| October - December | 16 | 22 | 16 | 17 | | |
| <u>Duration</u> | | | | | | |
| # of nights (avg) | 16.9 | 19.7 | 18.6 | 15.0 | | |
| <u>Region</u> | | | | | | |
| Right across Canada | 74 | 68 | 71 | 72 | | |
| Western Canada only | 14 | 16 | 18 | 13 | | |
| Eastern Canada only | 6 | 8 | 6 | 8 | | |
| Other | 6 | 8 | 5 | 7 | | |
| Would also visit overnight or | | | | | | |
| <u>longer</u> U.S. | 65 | 63 | 58 | 62 | | |
| Europe | 35 | 42 | 34 | 25 | | |
| Other countries | 27 | 31 | 23 | 22 | | |
| Canada only | 17 | 14 | 20 | 20 | | |
| Type of Tour | | | | | | |
| Group Tour | <u>20</u> | <u>19</u> | <u>22</u> | <u>15</u> | | |
| Prefer: All days organized | 7 | 10 | 8 | 7 | | |
| Many free days | 13 | 10 | 14 | 8 | | |
| FIT (non-group) | <u>80</u> | <u>81</u> | <u>78</u> | <u>85</u> | | |
| Prefer: Package | 37 | 28 | 35 | 43 | | |
| Non-package | 44 | 53 | 43 | 42 | | |

Source: Quantitative Survey Q.24

Q.24 Thinking about your next trip to Canada, if you were to go, describe your ideal trip



5.6 Ideal Trip to Canada

| | Among Those Very/Somewhat Interested in Visiting <u>Canada in Next 2 Years</u> | | | |
|---------------------------------------|--|----------------|-----------------|-------------------|
| | Culture | Outdoor Sports | Nature | Recreation & |
| | <u>Seekers</u> | <u>Seekers</u> | <u>Inspired</u> | <u>Relaxation</u> |
| | (461) | (315) | (699) | (408) |
| | % | % | % | % |
| <u>Transportation Between Centers</u> | | | | |
| Air | 83 | 80 | 81 | 81 |
| Rail | 83 | 77 | 88 | 78 |
| Rental car | 70 | 76 | 67 | 73 |
| Motor coach | 42 | 41 | 46 | 33 |
| Private car | 31 | 36 | 29 | 36 |
| Motor home/camper | 27 | 33 | 29 | 24 |
| <u>Accommodation</u> | | | | |
| Mountain resort | 33 | 46 | 41 | 38 |
| Seaside resort | 13 | 17 | 13 | 15 |
| Lakeside resort | 21 | 29 | 32 | 27 |
| Ski resort | 13 | 27 | 6 | 12 |
| Farm | 3 | 6 | 4 | 2 |
| Horse ranch | 1 | 6 | 5 | 3 |
| Cruise ships | 18 | 10 | 23 | 14 |
| Canadian spa | 5 | 6 | 5 | 7 |
| Log cabin/lodge | 21 | 20 | 24 | 16 |
| Campground | 1 | 7 | 2 | 1 |
| Trailer/motor home/van | 7 | 4 | 7 | 4 |
| Rented cottage | 5 | 4 | 6 | 4 |
| Country inn/bed and breakfast | 14 | 7 | 16 | 12 |
| Apartment hotel/condo/timeshare | 10 | 6 | 8 | 10 |
| Youth hostel/university accommodation | 6 | 8 | 2 | 1 |
| Luxury hotel | 17 | 14 | 13 | 18 |
| Mid-priced hotel/motel | 32 | 15 | 28 | 32 |
| Budget hotel | 13 | 10 | 10 | 10 |
| Home of friends or relatives | 12 | 11 | 11 | 14 |



5.6 Ideal Trip to Canada

| | Among Those Very/Somewhat Interested in Visiting | | | |
|--|--|--------------------------|---------------------------|------------------------|
| | | Canada in N | lext 2 Years | |
| | Cultura | Outdoor | Natura | Recreation |
| | Culture <u>Seekers</u> | Sports <u>Seekers</u> | Nature <u>Inspired</u> | & <u>Relaxation</u> |
| | (461) | (315) | (699) | (408) |
| <u>Activities</u> | `%´ | `%´ | `%´ | `%´ |
| See/experience the Rockies/mountains | 89 | 86 | 95 | 89 |
| Visit historical sites | 93 | 79 | 97 | 81 |
| Feeling the purity and freshness of untouched nature | 81 | 84 | 97 | 84 |
| Experiencing French Canadian culture/cuisine | 88 | 81 | 92 | 83 |
| Wild animals in their environment | 78 | 86 | 95 | 80 |
| See polar bears | 78 | 80 | 83 | 79 |
| Visiting museums/art galleries | 78 | 64 | <u>86</u> | 69 |
| Culinary experiences (fine dining, winery tours) | 74 | 66 | 77 | 67 |
| Viewing aurora | 65 | 69 | 76 | 61 |
| Alaska cruise | 66 | 65 | 75 | 64 |
| Participate in an activity related to my hobbies | 58 | 73 | 65 | 59 |
| Viewing autumn leaves | 53 | 54 | 65 | 48 |
| Going to live theatre | 57 | 47 | 59 | 49 |
| Hiking/trekking | 43 | 78 | 54 | 45 |
| Visiting the home of a local family | 54 | 45 | 57 | 51 |
| Visiting a spa | 45 | 59 | 51 | 54 |
| Go canoeing or kayaking | 41 | <u></u> | 42 | 41 |
| Aboriginal cultural experiences, | | | | |
| celebrations, and attractions | 34 | 47 | 54 | 29 |
| Visit a garden exhibition or flower show | 38 | 32 | 53 | 36 |
| Attending a sporting event | 44 | <u></u> | 34 | 40 |
| Horseback riding | 33 | 58 | 40 | 41 |
| Salmon fishing | 37 | 44 | 40 | 36 |
| Snow skiing/snowboarding | 37 | 74 | 25 | 33 |
| Eco-travel | 20 | 49 | 43 | 22 |
| Family/children's activites | 32 | 37 | 27 | 37 |
| Going camping | 21 | 57 | 29 | 20 |
| Staying on a farm (agri-tourism) | 19 | 33 | 30 | 21 |
| Golfing | 19 | 29 | 15 | 22 |



5.6 **Summary**

The Australian travel market segments into four groups

- 1. Nature Inspired (33%)
- 2. Outdoor Seekers (17%)
- 3. Recreation and Relaxation (23%)
- 4. Culture Seekers (27%)

The Canadian product best fits with segments 1 and 2, but available activities are also relevant for the other 2 segments who may be drawn more to Europe or the U.S. but for whom a Canadian stop can be a marketable addition to their northern journey.

Examples of themes for packages and FIT include:

| <u>Theme</u> | Accommodation | <u>Travel</u> | <u>Segments</u> |
|--|--|---|--|
| Mountain and meadow experiences | | | |
| Mountain Nature Recreation and or sports Hiking/trekking/kayaking Spa Summer & winter (snow sports) | ResortLog cabin/lodge | RailRental car | Nature InspiredRecreation/RelaxationOutdoor sports |
| Rejuvenate and Lift the Soul | | | |
| Mountains Meadows Lakes/oceans Wildlife Hiking/trekking/kayaking Spa | ResortLog cabin/lodge | RailRental car | Nature InspiredRecreational/Relaxation |
| Ski Canada | | | |
| Big open space, no crowdsCanadian food, wine, cultureGreat snow/ powderFamily/children activities | • Resort | • Rental car | Recreation/RelaxationOutdoor Sports |
| Canadiana | | | |
| Regionally or across the country Heritage sites, museum/galleries, theatre French culture, wine tours, dining | ResortsHotels | RailRental carAir | Culture Seekers |



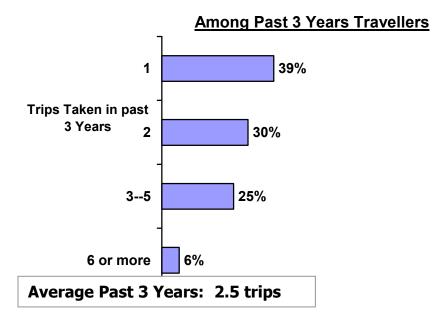
Section 6: Travellers Profile



6.1 Trip Frequency

The Australian long-haul traveller takes one long-haul journey per year on average (an average of 2.5 trips in the past 3 years among those who have travelled beyond Oceania).

EXHIBIT SECTION 6-1: NUMBER OF LONG-HAUL TRIPS TAKEN IN PAST 3 YEARS



Source: Quantitative Survey Q41

¹ Base= past 3 year travellers (n=2,088)

Q.4 In the past three years, that is since February, 2004, how many times have you, yourself, taken a pleasure trip outside of Australia, New Zealand and the South Pacific for 4 nights or longer? Again, please include all trips for pleasure or personal reasons, to visit friends and relatives and trips where you combined business with a pleasure trip. Please exclude any trips that were for business purposes only, or for study purposes only.



6.2 Australian Long-haul Travel Market Profile

Those who visited Canada are often young (31% age 18 to 29). Only 28% are 50+.

Friends and relatives, who are often very important drivers of the destination decision process would play a significant role in motivating future travel (54% have them in Canada).

The socio-economic profile is quite consistent with other destinations.

EXHIBIT SECTION 6-2: AUSTRALIAN LONG-HAUL MARKET PROFILE

| EXHIBIT SECTION 6-2: AUSTRALIAN LONG-HAUL MARKET PROFILE Percent Among Travellers Visiting Each | | | | | | | |
|--|-----------------------------------|-------|-------|-------|-------|--|--|
| | <u>Europe</u> | | | | | | |
| | Asia Total U.K. U.S. Mainland Car | | | | | | |
| | (1118) | (688) | (450) | (337) | (406) | | |
| | % | % | % | % | % | | |
| <u>Age</u> | | | | | | | |
| 18 - 29 | 31 | 22 | 18 | 24 | 31 | | |
| 30 - 39 | 20 | 21 | 20 | 23 | 25 | | |
| 40 - 49 | 18 | 14 | 12 | 21 | 16 | | |
| 50 - 59 | 17 | 20 | 23 | 18 | 15 | | |
| 60+ | 15 | 23 | 26 | 14 | 13 | | |
| <u>Gender</u> | | | | | | | |
| Male | 52 | 43 | 40 | 46 | 47 | | |
| Female | 48 | 57 | 60 | 54 | 53 | | |
| City | | | | | | | |
| Sydney/New South Wales | 36 | 39 | 36 | 38 | 37 | | |
| Melbourne/Victoria | 27 | 25 | 25 | 27 | 28 | | |
| Brisbane/Queensland | 14 | 16 | 16 | 16 | 14 | | |
| Perth/Western Australia | 13 | 10 | 12 | 9 | 10 | | |
| Adelaide/South Australia | 6 | 6 | 7 | 5 | 6 | | |
| Hobart/Tasmania | 2 | 2 | 2 | 2 | 1 | | |
| Canberra | 1 | 2 | 3 | 3 | 3 | | |
| Close friends/relatives in Canada | | | | | | | |
| Yes | n/a | n/a | n/a | n/a | 54 | | |
| No | n/a | n/a | n/a | n/a | 45 | | |



6.2 Australian Long-haul Travel Market Profile

| | Pe | Percent Among Travellers Visiting Each | | | | | |
|----------------------------------|-----------------------|--|-------------------------|-------------------------------|------------------------|--|--|
| | <u>Europe</u> | | | | | | |
| | <u>Asia</u> (1118) | <u>Total</u> (688) | <u>U.K.</u> (450) | <u>U.S. Mainland</u> (337) | <u>Canada</u> (406) | | |
| | % | % | (1 30) % | % | % | | |
| Marital Status | | | | | | | |
| Married/living together/de-facto | 62 | 64 | 64 | 63 | 64 | | |
| Single | 26 | 23 | 22 | 26 | 26 | | |
| Divorced/widowed/separated | 10 | 12 | 13 | 11 | 9 | | |
| Household Composition | | | | | | | |
| Adults only | 67 | 75 | 77 | 66 | 68 | | |
| With children <18 | 33 | 25 | 23 | 34 | 32 | | |
| Occupation | | | | | | | |
| Total Employed | <u>64</u> | <u>59</u> | <u>58</u> | <u>69</u> | <u>69</u> | | |
| White collar worker | 13 | 12 | 10 | 14 | 17 | | |
| Blue collar worker | 3 | 2 | 3 | 4 | 4 | | |
| Manager | 8 | 7 | 7 | 8 | 9 | | |
| Professional | 20 | 21 | 21 | 22 | 20 | | |
| Self employed | 8 | 8 | 7 | 11 | 8 | | |
| Skilled workers | 4 | 3 | 3 | 3 | 3 | | |
| Semi/unskilled worker | 2 | 1 | 1 | 1 | 2 | | |
| Part-timer | 6 | 6 | 5 | 6 | 6 | | |
| Student | 12 | 8 | 7 | 6 | 7 | | |
| Housewife | 5 | 7 | 7 | 5 | 4 | | |
| Retired | 13 | 19 | 22 | 13 | 14 | | |
| Other | 5 | 5 | 6 | 6 | 3 | | |



6.2 Australian Long-haul Travel Market Profile

| | Percent Among Travellers Visiting Each Europe | | | | | | |
|--|---|-------|-------|-------|-------|--|--|
| | Asia Total U.K. U.S. Mainland Canad | | | | | | |
| | (1118) | (688) | (450) | (337) | (406) | | |
| | % | % | % | % | % | | |
| <u>Education</u> | | | | | | | |
| Some secondary/technical school | 9 | 8 | 7 | 4 | 9 | | |
| Intermediate/form 4/year 10 to 5th form/leaving/year11 | 10 | 12 | 13 | 13 | 11 | | |
| Finished tech./matric/HSC/year 12 | 15 | 18 | 16 | 19 | 13 | | |
| Some/now at university | 14 | 12 | 12 | 14 | 12 | | |
| Have diploma or degree | 50 | 48 | 49 | 48 | 53 | | |
| Household Income (Aus) | | | | | | | |
| Under \$35,000 | 17 | 15 | 14 | 15 | 12 | | |
| \$35,000 - <\$50,000 | 14 | 12 | 14 | 13 | 13 | | |
| \$50,000 - <\$75,000 | 19 | 19 | 20 | 16 | 17 | | |
| \$75,000 - <\$100,000 | 16 | 17 | 17 | 15 | 17 | | |
| \$100,000+ | 21 | 22 | 22 | 26 | 28 | | |

Source: Quantitative Survey Q.1,2,3a,26-32 (basic data)

CAD Equivalent (Bank of Canada exchange rate, February 28, 2007)

<\$35,000=<\$32,316 CAD

^{\$35,000 - \$50,000=\$32,316 - \$46,165} CAD

^{\$50,000 - \$75,000=\$46,165 - \$69,248} CAD

^{\$75,000 - \$100,000=\$69,248 - \$92,330} CAD

^{\$100,000+ =\$92,330+} CAD



6.3 Summary

Australian travellers to Canada skew quite young:

- 18 to 29 (31%)
- 30 to 39 (25%)
- 40 to 49 (16%)
- 50+ (28%)

As many as 54% have friends or relatives in Canada which confirms that VFR is an important destination draw beyond vacation attributes.



Section 7: The Canadian Opportunity



7.1 Aspirational Destinations

Canada ranks only 10th as a near term future destination priority – well behind the U.K. (1st) and the U.S. (2nd). Clearly, Canada is far from top of mind in spite of its inherent appeals.

EXHIBIT SECTION 7-1: LONG-HAUL DESTINATION PRIORITY

| Rank | |
|------|----------------|
| 1 | United Kingdom |
| 2 | U.S. Mainland |
| 3 | Thailand |
| 4 | Hawaii |
| 5 | Singapore |
| 6 | Italy |
| 7 | China |
| 8 | Hong Kong |
| 9 | France |
| 10 | Canada |

Source: Quantitative Survey Q6¹

¹ Base=Past/Future Travellers (n=2,772)

•

Thinking of future travel outside of **Australia**, **New Zealand and the South Pacific**, what countries would you be likely to visit on a pleasure trip for 4 nights or longer in the next two years? Please include all trips for pleasure or personal reasons, to visit friends and relatives and trips where you combined business with a pleasure trip. Please exclude any trips that were for business purposes only, or for study purposes only.

(PLEASE SELECT YOUR MOST LIKELY CHOICES WITH UP TO 5 COUNTRIES FROM THE LIST BELOW OR WRITE IN YOUR CHOICES IF NOT LISTED) (PN: List from 7 with codes 18-26 suppressed)

From the countries you selected please rank those countries starting with the one you would likely to visit first, then second, third and so on.

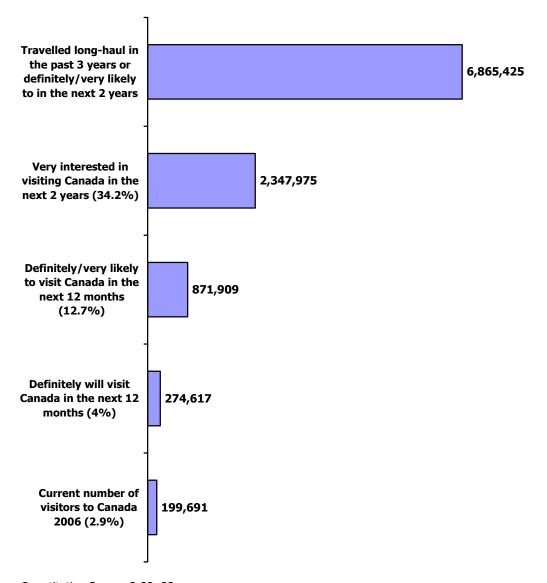
(PROGRAMMING: SHOW Up to 5 DESTINATIONS SELECTED IN 6a)(If only one selected in Q6a skip to Q7)



7.2 Interest in Visiting Canada

The latent demand for Canada (those very interested in visiting) is significantly greater than the current visitor flow.





Source: Quantitative Survey Q.22, 23

Q.22 How interested are you in visiting South East Asia, Europe, US and Canada in the **next two** years? (Please select one only)

Q.23 How likely are you to visit (SHOW COUNTRIES WITH CODES 4 OR 3 IN Q.22) in the **next twelve months**? (**Please select one only**)



7.3 Priority Analysis - by Segment

Although Canada ranks 10^{th} overall, it is near the top of the list for certain segments:

EXHIBIT SECTION 7-3: TOP 3 SEGMENTS AND THEIR MARKET SIZE

| Segment | Canada's Priority <u>Ranking</u> | <u>Size of Market</u> # |
|---|-------------------------------------|----------------------------|
| Repeat travellers (travelled already in the past 3 years) | 1 st | 357,000 |
| Age 60+ | 2 nd | 1,620,000 |
| Friends and relatives in Canada | 3 rd | 1,510,000 |

The age 60+ age segment only represents 13% of Canada's current visitors, so it is clearly a key target. There are 1.6 million age 60+ long-haul travellers* in Australia.

As many as 22% of long-haul travellers have friends or relatives living in Canada, so they too are a key target segment (1.5 million travellers base).

Recent travellers are a third prime segment because of their strong intentions to return in the near future (357,000 base).

^{*}CTC definition – past 3 year/next 2 year long-haul traveller



7.3 Priority Analysis – by Segment

EXHIBIT SECTION 7-4: CANADA'S PRIORITY RANKING KEY SEGMENT

| EXHIBIT SECTION 7-4: CANADA'S PRIORITY RANKING KEY SEGMENT | | | |
|--|-------------------------------------|--|--|
| | Canada's Priority <u>Ranking</u> | | |
| | # | | |
| Total | 10th | | |
| <u>Gender</u> | | | |
| Male | 9th | | |
| Female | 8th | | |
| <u>Age</u> | | | |
| 18 - 29 | 10th | | |
| 30 - 39 | 8th | | |
| 40 - 49 | 6th | | |
| 50 - 59 | 9th | | |
| 60+ | 2nd | | |
| <u>Travelled to Canada in Past 3 Years</u> | 1st | | |
| Friends and Relatives in Canada | | | |
| Yes No | 3rd 10th | | |

Source: Quantitative Survey Q.6b

*Note: due to the complexity of the ranking calculation (countries mentioned and ranking of each based on average scores) it is possible that rankings among subsamples can all be slightly higher or lower than the overall rank due to numerical rounding.

Q. 6b From the countries you selected please rank those countries starting with the one you would likely to visit first, then second, third and so on.



For those seriously considering Canada as a future destination, their ideal trip would look like this:

| Season: | Likely April to September |
|---------------------|---|
| Duration in Canada: | 2 ½ weeks |
| Type of trip: | FIT |
| Also visit: | The U.S. (66%), possibly Europe (36%), few Canada only (16%) |
| Intercity: | Air, rail, car rental all popular |
| Accommodation: | Canadian resorts (mountain or lakeside), authentic lodge, more mid-priced than luxury. |
| Activities: | Seeing Canada's natural scenery and wildlife, cultural experience, hiking/trekking and other soft adventure also popular. |



EXHIBIT SECTION 7-5: IDEAL TRIP TO CANADA — BY SEGMENT

| | Percent Among |
|--------------------------------------|---------------------------|
| | Prospective Market* (997) |
| | % |
| Ideal Next Trip | |
| <u>Season</u> | |
| January - March | 13 |
| April - June | 29 |
| July - September | 40 |
| October - December | 17 |
| <u>Duration</u> | |
| # of nights (avg) | 19.1 |
| Region | |
| Right across Canada | 71 |
| Western Canada only | 17 |
| Eastern Canada only | 6 |
| Other | 6 |
| Would also visit overnight or longer | |
| U.S. | 66 |
| Europe | 36 |
| Other countries | 28 |
| Canada only | 16 |
| Type of Tour | |
| Group Tour | <u>21</u> |
| Prefer: All days organized | 8 |
| Many free days | 12 |
| FIT (non-group) | 79 |
| Prefer: Package | 36 |
| Non-package | 43 |



| | Percent Among |
|---------------------------------------|----------------------------------|
| | <u>Prospective Market*</u> (997) |
| | % |
| Transportaiton Between Centers | |
| Air | 80 |
| Rail | 82 |
| Rental car | 70 |
| Motor coach | 44 |
| Private car | 35 |
| Motor home/camper | 30 |
| <u>Accommodation</u> | |
| Mountain resort | 40 |
| Seaside resort | 12 |
| Lakeside resort | 28 |
| Ski resort | 13 |
| Farm | 4 |
| Horse ranch | 5 |
| Cruise ships | 17 |
| Canadian spa | 7 |
| Log cabin/lodge | 22 |
| Camp ground | 2 |
| Trailer/motor home/van | 6 |
| Rented cottage | 4 |
| Country inn/bed and breakfast | 13 |
| Apartment hotel/condo/timeshare | 9 |
| Youth hostel/university accommodation | 3 |
| Luxury hotel | 16 |
| Mid-priced hotel/motel | 24 |
| Budget hotel | 10 |
| Home of friends or relatives | 14 |
| | |



| | Dougout Among |
|--|-----------------------------------|
| | Percent Among Prospective Market* |
| | (997) |
| | % |
| Activities | |
| See/experience the Rockies/mountains | 91 |
| Visiting historical sites | 88 |
| Feeling the purity and freshness of untouched nature | 88 |
| Experiencing French Canadian culture/cuisine | 87 |
| Wild animals in their environment | 86 |
| See polar bears | 80 |
| Visiting museums, art galleries | 76 |
| Culinary experiences (fine dining, winery | 75 |
| tours) | |
| Viewing aurora | 71 |
| Alaska cruise | 71 |
| Participate in an activity related to my | 64 |
| hobbies | Γ0 |
| Viewing autumn leaves | 58 57 |
| Going to live theature | _ |
| Visiting the home of a local family | 56 |
| Hiking/trekking | 54 |
| Visiting a spa | 53 |
| Go canoeing or kayaking | 46 |
| Vsit a garden exhibition or flower show Aboriginal cultural experiences, celebrations, | 46 |
| and attractions | 44 |
| Attending a sporting event | 44 |
| Salmon fishing | 43 |
| Horseback riding | 42 |
| Snow skiing/snowboarding | 38 |
| Eco-trravel | 36 |
| Family/children's activities | 35 |
| Going camping | 32 |
| Staying on a farm (agri-tourism) | 28 |
| Golfing | 20 |

Source: Quantitative Survey Q.24

Q.24 Thinking about your next trip to Canada, if you were to go, describe your ideal trip below: *Very interested in visiting Canada in next 2 years.



The ideal trip for younger travellers (under 40) is significantly different from older travellers (40+).

Although there are many commonalities, their needs skew as follows:

| | Younger (under 40) | <u>Older (40+)</u> |
|---------------|--|---|
| Season | Open to 1st and 4th quarter travel | 3 rd quarter dominates |
| FIT | FIT strongly preferred | • Older open to group (31% of 60+) |
| Intercity | High interest in rental car | Rail has strong appeal |
| Accommodation | • Ski resort popular (to 29% of 18 to 29) | Cruise ships and lakeside resorts (especially to 60+) |
| Activities | Skiing, camping, canoeing/kayaking very popular Spa visits (66% for 18 to 29) | Less physical activity More of a blend of nature, sightseeing and Canadian culture |



EXHIBIT SECTION 7-6: IDEAL TRIP TO CANADA — BY AGE

| | Percent Among Prospective Market* - Age | | | | <u>Age</u> |
|--------------------------------------|---|-----------|-----------|-----------|------------|
| | 18 to 29 | 30 to 39 | 40 to 49 | 50 to 59 | <u>60+</u> |
| | (468) | (384) | (376) | (375) | (333) |
| | % | % | % | % | % |
| Ideal Next Trip | | | | | |
| <u>Season</u> | | | | | |
| January - March | 21 | 18 | 13 | 10 | 6 |
| April - June | 25 | 29 | 27 | 31 | 30 |
| July - September | 28 | 37 | 44 | 45 | 54 |
| October - December | 26 | 17 | 16 | 13 | 10 |
| <u>Duration</u> | | | | | |
| # of nights (avg) | 19.8 | 16.8 | 15.4 | 18.3 | 18.5 |
| Region | | | | | |
| Right across Canada | 72 | 72 | 73 | 71 | 67 |
| Western Canada only | 12 | 12 | 17 | 17 | 22 |
| Eastern Canada only | 7 | 9 | 5 | 5 | 7 |
| Other | 9 | 7 | 5 | 7 | 4 |
| Would also visit overnight or longer | | | | | |
| U.S. | 59 | 68 | 64 | 62 | 56 |
| Europe | 42 | 31 | 30 | 27 | 37 |
| Other countries | 31 | 23 | 29 | 20 | 24 |
| Canada only | 16 | 17 | 13 | 22 | 24 |
| Type of Tour | | | | | |
| Group Tour | <u>18</u> | <u>12</u> | <u>14</u> | <u>22</u> | <u>31</u> |
| Prefer: All days organized | 7 | 3 | 5 | 8 | 17 |
| Many free days | 11 | 9 | 9 | 14 | 14 |
| FIT (non-group) | <u>82</u> | <u>88</u> | <u>86</u> | <u>78</u> | <u>69</u> |
| Prefer: Package | 36 | 38 | 41 | 35 | 31 |
| Non-package | 46 | 50 | 45 | 44 | 38 |

^{*}Very interested in visiting Canada in next 2 years.



| | Percent Among Prospective Market* - Age | | | | |
|---------------------------------------|---|----------|----------|----------|------------|
| | 18 to 29 | 30 to 39 | 40 to 49 | 50 to 59 | <u>60+</u> |
| | (468) | (384) | (376) | (375) | (333) |
| | % | % | % | % | % |
| <u>Transportation Between Centers</u> | | | | | |
| Air | 84 | 83 | 82 | 80 | 76 |
| Rail | 75 | 77 | 85 | 86 | 91 |
| Rental car | 75 | 77 | 77 | 67 | 54 |
| Motor coach | 36 | 32 | 40 | 45 | 55 |
| Private car | 38 | 30 | 35 | 31 | 28 |
| Motor home/camper | 23 | 31 | 32 | 32 | 23 |
| <u>Accommodation</u> | | | | | |
| Mountain resort | 41 | 42 | 39 | 37 | 38 |
| Seaside resort | 16 | 15 | 18 | 11 | 9 |
| Lakeside resort | 24 | 26 | 26 | 28 | 37 |
| Ski resort | 29 | 15 | 8 | 4 | 2 |
| Farm | 5 | 3 | 2 | 3 | 4 |
| Horse ranch | 7 | 2 | 3 | 2 | 3 |
| Cruise ships | 9 | 10 | 17 | 23 | 30 |
| Canadian spa | 8 | 7 | 6 | 4 | 4 |
| Log cabin/lodge | 19 | 21 | 23 | 22 | 18 |
| Camp ground | 4 | 3 | 2 | 2 | 1 |
| Trailer/motor home/van | 1 | 6 | 7 | 10 | 7 |
| Rented cottage | 6 | 7 | 4 | 5 | 3 |
| Country inn/bed and breakfast | 7 | 13 | 14 | 16 | 18 |
| Apartment hotel/condo/timeshare | 7 | 8 | 11 | 10 | 8 |
| Youth hostel/university accommodation | 7 | 4 | 3 | 2 | 3 |
| Luxury hotel | 16 | 17 | 17 | 13 | 11 |
| Mid-priced hotel/motel | 20 | 27 | 27 | 32 | 34 |
| Budget hotel | 10 | 12 | 9 | 9 | 12 |

^{*}Very interested in visiting Canada in next 2 years.



| | Pero | ent Among | Prospective | Market* - | Age |
|--|----------|-----------|-------------|-----------|------------|
| | 18 to 29 | 30 to 39 | 40 to 49 | 50 to 59 | <u>60+</u> |
| | (468) | (384) | (376) | (375) | (333) |
| | % | % | % | % | % |
| <u>Activities</u> | | | | | |
| See/experience the Rockies/mountains | 85 | 87 | 93 | 94 | 93 |
| Visiting historical sites | 79 | 86 | 95 | 93 | 95 |
| Feeling the purity and freshness of untouched nature | 79 | 88 | 90 | 89 | 95 |
| Experiencing French Canadian culture/cuisine | 82 | 86 | 91 | 90 | 87 |
| Wild animals in their environment | 81 | 85 | 86 | 88 | 88 |
| See polar bears | 81 | 80 | 84 | 80 | 75 |
| Visiting museums, art galleries | 66 | 72 | 83 | 84 | 83 |
| Culinary experiences (fine dining, winery tours) | 64 | 69 | 79 | 77 | 74 |
| Viewing aurora | 62 | 68 | 71 | 73 | 74 |
| Alaska cruise | 65 | 68 | 70 | 69 | 72 |
| Participate in an activity related to my hobbies | 69 | 68 | 65 | 58 | 56 |
| Viewing autumn leaves | 53 | 55 | 53 | 56 | 68 |
| Going to live theatre | 53 | 45 | 48 | 61 | 67 |
| Visiting the home of a local family | 45 | 40 | 54 | 59 | 73 |
| Hiking/trekking | 69 | 63 | 54 | 46 | 30 |
| Visiting a spa | 66 | 52 | 54 | 45 | 37 |
| Go canoeing or kayaking | 63 | 54 | 49 | 36 | 26 |
| Visit a garden exhibition or flower show | 30 | 35 | 40 | 48 | 64 |
| Aboriginal cultural experiences, celebrations, | 40 | 26 | 40 | F.4 | 47 |
| and attractions | 40 | 36 | 43 | 51 | 47 |
| Attending a sporting event | 51 | 49 | 43 | 33 | 30 |
| Salmon fishing | 37 | 45 | 45 | 38 | 31 |
| Horseback riding | 55 | 51 | 45 | 30 | 21 |
| Snow skiing/snowboarding | 71 | 53 | 36 | 16 | 5 |
| Eco-travel | 37 | 37 | 36 | 31 | 28 |
| Family/children's activities | 38 | 46 | 46 | 20 | 10 |
| Going camping | 44 | 36 | 29 | 23 | 14 |
| Staying on a farm (agri-tourism) | 29 | 25 | 27 | 23 | 26 |
| Golfing | 24 | 18 | 21 | 20 | 18 |

^{*}Very interested in visiting Canada in next 2 years.

Source: Quantitative Survey Q.24



7.6 Skiing/Snowboarding As a Niche Market

The ski/snowboard niche tends to be young and quite interested in future travel to Canada.

EXHIBIT SECTION 7-7: PROFILE OF TRAVELLER WHO SKIED/SNOWBOARDED ON MOST RECENT TRIP

| | Percent Among Those Who Skiied/Snowboarded on Most |
|---|--|
| | Recent Trip |
| | (96) |
| | % |
| <u>Age</u> | |
| 18-29 | 54 |
| 30-39 | 17 |
| 40-49 | 18 |
| 50+ | 12 |
| Gender | |
| Male | 59 |
| Female | 41 |
| Segment | |
| Culture Seekers | 20 |
| Outdoor Sports Seekers | 45 |
| Nature Inspired | 11 |
| Recreation and Relaxation | 15 |
| FIT vs. Group | |
| FIT | 90 |
| Group | 10 |
| Most Recent Trip Destination (with | |
| significant ski prodcut) | |
| Europe | 32 |
| Canada | 22 |
| U.S. | 21 |
| Japan | 16 |
| Interest in Visiting Canada | |
| Interest in Visiting Canada in next 2 years | 39 |
| Very likely to visit Canada in next 12 months | 26 |

Source: Quantitative survey Q. 19a1

¹ 19a) Which, if any, of the following activities did you participate in while on that trip to **(DESTINATION IN Q. 8a**



7.7 Summary

The latent demand for Canada (872,000 claim to be very interested in visiting in the next 12 months) far exceeds current visitor arrivals (199,691 in 2006).

Essential will be to provide product to meet their needs. The ideal trip to Canada would involve:

- Visiting the U.S. (66%) and/or Europe (36%) as well on the journey.
- Spending 3 weeks in Canada, travelling across the country.
- Canadian resorts are popular accommodation choices whether mountain or lakeside.
- A coastal cruise is highly appealing to older travellers (to 30% age 60+).
- Younger travellers are particularly drawn to outdoor soft adventure not only skiing/snowboarding but camping and canoeing/kayaking as well.
- Visiting a spa is highly appealing to 18 to 29 age group (66%).
- Older travellers are less interested in soft adventure and are attracted more to nature, sightseeing and Canadian culture.
- Most prospective travellers prefer FIT (79%) but FIT packages are of interest to 36% - confirming the importance of providing packaged products.



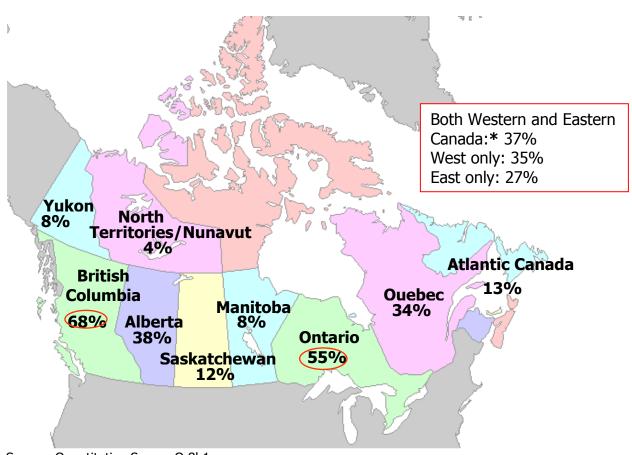
Section 8: Regional Opportunities



8.1 Places Visited in Canada

British Columbia is clearly a popular province to visit for Australians (68%). However, Ontario draws over half (55%), reinforcing its appeal as well.

EXHIBIT SECTION 8-1: PLACES VISITED IN CANADA



Source: Quantitative Survey Q.8b1

¹ Base = Past 3 years travellers to Canada (n=406)

Q. 8b **IF CANADA IN Q. 8a) ASK)** While you were in Canada on that trip, which of the following places did you visit, if any?

^{*}Eastern Canada includes Ontario, Quebec and Atlantic Canada Western Canada includes Manitoba, Saskatchewan, Alberta, British Columbia, Yukon, NT/Nunavut

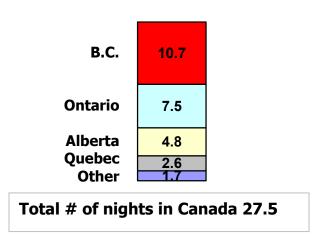


8.2 Duration – By Province

In terms of overall nights, British Columbia captures an average of 10.7 nights out of 27.5 in Canada. Ontario accounts for 7.5 nights.

EXHIBIT SECTION 8-2: NUMBER OF NIGHTS SPENT IN EACH PROVINCE

Among Past 3 Years Travellers to Canada



Source: Quantitative Survey Q.10d1

¹ Base= n=406

Q. 10d (IF CANADA IN Q. 8a) ASK (ONLY LIST PLACES VISITED IN Q. 8b) How many nights did you spend in each area on that trip?



8.3 Trip Characteristics

British Columbia

Among Australians visiting British Columbia, about half also venture into Alberta. Also half include Eastern Canada on their journey.

In terms of share of nights, B.C.'s visitors are away from home an average of 56.6 nights, 31.5 of which are spent in Canada and only 15.9 in B.C. – a 28% share of trip nights. Consequently, there is a potential opportunity to encourage Australia visitors to spend more time in the province.

Other trip characteristics:

- Season broadly distributed across all seasons.
- FIT 89% FIT, as many as 62% travelling fully independently with no package.
- Accommodation: hotels/motels most common, mid-priced preferred.
- Purpose of Trip: about one third come to visit a friend or relative and are staying with them. Others are sightseeing with a focus on outdoor experiences. However, only 21% come to ski/snowboard specifically.

Ontario

Half of Ontario visitors from Australia also include Quebec in their journey. Western Canada draws just over half (56%). Ontario captures only 21% of trip nights – 13.7 out of 66.8 in total. As with B.C., the province should focus on trying to increase the stay of existing visitors.

Other trip characteristics:

- Season April to September is the most popular season of travel (63%).
- FIT the vast majority are FIT (92%), 65% no package at all.
- Accommodation half (47%) stay with friends/relatives, many others preferring mid-priced hotels/motels (51%).
- Purpose of trip VFR (56%), city sightseeing (60%), outdoor activities only 34%.



8.3 Trip Characteristics

Exhibit Section 8-3: Trip Characteristics — Among those Who visited B.C. and Ontario on Most Recent Canadian Trip

| ONTARIO ON WOST RECENT CANADIAN TRIP | \" '. D | |
|--------------------------------------|---------------------------------|----------------|
| | Visited on Recent Canadian Trip | |
| | British Columbia | <u>Ontario</u> |
| | (272) | (228) |
| | % | % |
| Other Canadian Regions Visited | | |
| Western Canada (net) | <u>100</u> | <u>56</u> |
| British Columbia | 100 | 54 |
| Alberta | 51 | 33 |
| Saskatchewan/Manitoba | 26 | 26 |
| Yukon/NWT | 17 | 11 |
| Eastern Canada (net) | <u>51</u> | <u>100</u> |
| Ontario | 44 | 100 |
| Quebec | 31 | 50 |
| Atlantic | 15 | 17 |
| <u>Duration (Avg)</u> | | |
| Total nights on trip | <u>56.6</u> | <u>66.8</u> |
| Nights in Canada | 31.5 | 35.9 |
| Nights in province (B.C./Ont.) | 15.9 | 13.7 |
| Month of Travel | | |
| January-March | 20 | 18 |
| April-June | 28 | 29 |
| July-September | 31 | 34 |
| October-December | 21 | 19 |
| FIT vs Group | | |
| Total FIT | <u>89</u> | <u>92</u> |
| FIT - benefit package | 27 | <u></u> |
| FIT - no package | 62 | 65 |
| Total Group | 11 | <u>8</u> |
| Type of Accommodation | <u>==</u> | - |
| Mid-priced hotel/motel | 48 | 51 |
| Home of friend or relative | 39 | 47 |
| Luxury hotel | 27 | 22 |
| Budget hotel/motel | 27 | 32 |
| Resort (beach, ski) | 12 | 10 |
| Country inn/bed and breakfast | 9 | 11 |
| Apartment hotel/condo/timeshare | 12 | 11 |
| Youth hostel/university accomodation | 17 | 17 |
| Rented cottage | 5 | 4 |
| Cruise ship | 11 | 4 |
| Campground | 6 | 5 |
| Lodge (hinting, fishing) | 4 | 3 |
| Trailer/motor home/van | 2 | 2 |
| Other | 4 | 3 |
| Trip Expenditure | • | - |
| Under \$8,000 | 26 | 26 |
| \$8,000 - < \$12,000 | 19 | 23 |
| \$12,000 - < \$14,000 | 9 | 10 |
| \$14,000 - < \$20,000 | 20 | 18 |
| \$20,000+ | 26 | 22 |
| Mean (\$A) | 14,300 | 13,500 |
| Value for Money | / | , |
| Excellent value | 31 | 30 |
| Very good value | 38 | 38 |
| Good value | 25 | 29 |
| Fair value | 6 | 3 |
| Poor value | * | 1 |
| 1 001 74140 | | - |



8.3 Trip Characteristics

| | Visited on Recent Canadian Trip | |
|--|---------------------------------|----------------|
| | British Columbia | <u>Ontario</u> |
| | (272) | (228) |
| | % | % |
| Purpose of Trip - All | | |
| Sightseeing (Net) | <u>71</u> | <u>71</u> |
| Sightseeing - mainly city | 55 | 60 |
| Sightseeing - mainly nature | 44 | 36 |
| A visit to see friends and relatives (net) | <u>50</u> | <u>56</u> |
| A visit to see friends and relatives | 35 | 37 |
| A visit to see friends/relatives combined with additional leisure travel away from friends and relatives | 29 | 34 |
| To experience different cultures and ways of life | 38 | 35 |
| To visit historical sites and important places in history | 29 | 27 |
| To relax, unwind and decompress in a large country | 32 | 26 |
| Outdoor Activities (net) | 44 | <u>34</u> |
| Outdoor adventure/recreational activities | 38 | 30 |
| To participate in skiiing/snowboarding | 21 | 13 |
| To visit a popular, trendy place | 16 | 18 |
| To experience unspoiled nature | 33 | 26 |
| A trip that combined business with additional leisure travel | 6 | 7 |
| To take a coastal cruise | 14 | 7 |
| To see if it is a good place to immigrate to | 5 | 8 |
| Travelling on a working visa | 7 | 8 |
| Other Reasons | 7 | 8 |

Source: Quantitative survey Q.8b, 9a, 10, 11, 16, 18, 19b-c¹

¹ Q.8b **(IF CANADA IN Q. 8a) ASK)** While you were in Canada on that trip, which of the following places did you visit, if any?

Q.9a What were your reasons for travelling to (Q.8a DESTINATION)

Q.10 On that trip to **(Q. 8a) DESTINATION**), how many nights, in total, were you away from home?

Q.11 And when did you take that trip to (**DESTINATION IN Q.8a**

Q.16 On that trip, did you travel with your immediate party only or as part of a larger group tour?

Q.18 In what type of accommodation did you stay?

Q.19b What was the total cost of that trip to **(DESTINATION IN Q. 8a)** for you and your immediate travel party, including airfare and all other costs?

Q.19c Overall, how would you rate that trip on value for money – excellent, very good, good, fair, poor value for money?

^{*}Less than 0.5%



8.4 Activities Participated In

British Columbia

The trip activities data that follow relate to all places visited on the journey (of 56.6 nights on average), not just in British Columbia (15.9 nights). Consequently, they cannot all be attributable to the province.

The focus on outdoor scenery is likely B.C. related (possibly Alberta as well). However, note the high involvement in both urban and cultural activities – getting to know local inhabitants, visiting museums and art galleries, fine dining, seeing Canadian architecture and history.

Consequently, a strategy designed to lengthen visitor's stays in the province may include focusing on the urban benefits (e.g., Vancouver, Victoria, smaller communities in the interior), not just outdoor.

Ontario

As with B.C., trip activities relate to all places visited, not just Ontario. However, the travellers are clearly involved in a well rounded vacation covering both urban and rural focused activities, VFR and undoubtedly Niagara Falls.

An emphasis on the excellent outdoor activities available in Ontario (especially water/lake based due to the appeal of Canadian water focused scenery) balanced against urban/culture activities could help to lengthen the time spent in the province.

As many as 52% travelled by train – another specific activity that could be worth exploiting – for example, taking the train from Toronto to Montreal or one of the northern Ontario excursions (e.g., Agawa Canyon, Moosonee).



8.4 Activities Participated In

EXHIBIT SECTION 8-4: ACTIVITIES PARTICIPATED IN — AMONG THOSE WHO VISITED B.C. AND ONTARIO ON MOST RECENT CANADIAN TRIP

| | Visited on Recent Canadian Trip | |
|--|---------------------------------|----------------|
| | British Columbia | <u>Ontario</u> |
| | (272) | (228) |
| | % | % |
| Activities Participated In | | |
| Visiting places of historical interest | 77 | 78 |
| Fine dining | 68 | 64 |
| Seeing old architecture | 62 | 63 |
| Getting know the local inhabitants | 69 | 65 |
| Seeing modern cityscapes | 77 | 79 |
| Seeing beauful beaches and coastlines | 61 | 56 |
| Visting friends or relatives | 61 | 67 |
| Spending time as a family | 51 | 51 |
| Visiting museums and galleries | 62 | 64 |
| Driving trip/touring | 62 | 65 |
| Seeing beautiful rivers or waterfalls | 84 | 87 |
| Visiting magestic mountains | 84 | 67 |
| Visiting world heritage sites | 57 | 61 |
| Attending theatres, clubs or shows | 53 | 63 |
| Travelling by train | 49 | 52 |
| Seeing wildlife in their natural environment | 76 | 63 |
| Sunbathing or other beach activities | 27 | 30 |
| Visiting wilderness areas | 75 | 63 |
| Trekking in a nature area | 58 | 51 |
| Taking a cruise | 36 | 28 |
| Staying at a luxury resort | 28 | 26 |
| Taking a garden or flower tour | 32 | 27 |
| Visiting a spa | 23 | 21 |
| Visiting children's theme parks | 23 | 26 |
| Attending a sporting event | 36 | 42 |
| Aboriginal cultural experiences, celebrations, and | 34 | 22 |
| attractions | 34 | 23 |
| Canoeing/kayaking/boating | 32 | 29 |
| Fishing | 16 | 18 |
| Taking a wine tour | 18 | 16 |
| Extreme sports | 18 | 13 |
| Camping | 20 | 18 |
| Golfing | 10 | 11 |
| Staying on a farm (agri-tourism) | 10 | 13 |
| Skiing or snowboarding | 34 | 25 |
| Whale watching | 24 | 15 |
| Dog-sledding | 15 | 10 |

Source: Quantitative Survey Q.19a¹

¹ 19a) Which, if any, of the following activities did you participate in while on that trip to **(DESTINATION IN Q. 8a**



8.5 Travel Party

British Columbia

The most common party composition is with a spouse or significant other (51%) or alone (28%).

Very few are in a group (11%).

Ontario

Again, spouse/significant other is the most likely combination (44%). One in three travels alone (34%).

Group travel is also low (8%).



8.5 Travel Party

EXHIBIT SECTION 8-5: TRAVEL PARTY — AMONG THOSE WHO VISITED B.C. AND ONTARIO ON MOST RECENT CANADIAN TRIPS

| | Visited on Recent Canadian Trip | |
|-------------------------------|---------------------------------|----------------|
| | British Columbia | <u>Ontario</u> |
| | (272) | (228) |
| | % | % |
| FIT vs. Group | | |
| Immediate party only | 89 | 92 |
| Part of larger group | 11 | 8 |
| Party Composition | | |
| Spouse/significant other | 51 | 44 |
| Travelled alone | 28 | 34 |
| Children | 14 | 14 |
| Friends | 14 | 15 |
| Other relatives | 7 | 6 |
| Parents | 7 | 9 |
| Organized group/club | 2 | 2 |
| Business associates/colleques | 1 | 1 |

Source: Quantitative survey Q.12, 16¹

¹ Q.12 With whom did you travel on that trip to **(DESTINATION IN Q.8a)**

Q.16 On that trip, did you travel with your immediate party only or as part of a larger group tour?



8.6 Trip Planning

British Columbia

As with other Pacific/Asian origin markets, television travel shows are important sources of inspiration, as is the internet. However, the influence of friends and relatives is the single most important driver.

Travel agents dominate the booking channels (72%).

Lead time:

- Planning 30.7 weeks in advance
- Booking 16.2 weeks in advance

Ontario

Similar to B.C.'s visitors, friends and relatives are prime influencers, as are television travel shows and, predictably, the internet.

Travel agents again dominate at the retail level (73%).

Lead time:

- Planning 31.3 weeks in advance
- Booking 16.2 weeks in advance



8.6 Trip Planning

EXHIBIT SECTION 8-6: TRIP PLANNING — AMONG THOSE WHO VISITED B.C. AND ONTARIO ON MOST RECENT CAR TRIP

| | Visited on Recent Canadian Trip | |
|---|---------------------------------|----------------|
| | British Columbia | <u>Ontario</u> |
| | (272) | (228) |
| | % | % |
| All Source of Inspiration for Trip Planning | | |
| Friend or relative | 56 | 52 |
| Public Relations (net) | <u>29</u> | <u>30</u> |
| Television travel shows | 24 | 23 |
| Story in magazine or newspaper | 9 | 7 |
| Other television show | 6 | 5 |
| The internet | 21 | 22 |
| Advertising | 13 | 10 |
| Travel agent | 16 | 14 |
| Planning Horizons | | |
| Average # of weeks | 30.7 | 31.3 |
| Booking Horizons | | |
| Average # of weeks | 16.2 | 16.2 |
| How Trip was Booked | | |
| Booked through a travel agent/package provider (net) | <u>72</u> | <u>73</u> |
| In person | 57 | 59 |
| Via phone | 10 | 9 |
| Online | 10 | 9 |
| Airline (net) | <u>28</u> | <u>28</u> |
| Via their website | 21 | 20 |
| Via phone, email or in person | 10 | 10 |
| Hotel (net) | <u>18</u> 17 | <u>21</u> |
| Via their website | | 18 |
| Via phone | 4 | 6 |
| Other online travel supplier | 11 | 7 |
| Website of a country/city/province tourism authority | 4 | 4 |
| Other | 4 | 3 |
| Total Online Source: Quantitative Survey Q 1/2, 15 a.c. | 63 | 59 |

Source: Quantitative Survey Q.14a, 15 a-c1

¹ Q.14a Were any of the following a source of inspiration for you to decide to travel to (DESTINATION IN Q.8A).

Q.15a How long before your trip did you definitely decide to go on that trip to **(DESTINATION IN Q.8a**

Q.15b And how long before your trip did you actually book it?

Q.15c How did you book that trip?



8.7 Traveller Profile

British Colombia

Sydney (41%) and Melbourne (26%) are the main sources of British Columbia's Australian tourists.

Also, they tend to be:

- Relatively young (54% under 40)
- Have close friends/relatives in Canada (49%)
- Married (64%)
- No kids at home (66%)
- Employed and well educated

Ontario

Melbourne (33%) and Sydney (32%) are key tourist producers for Ontario.

Travellers are also:

- Young (61% under 40)
- Have close friends/relatives in Canada (57% higher than for B.C.)
- Married (59%), but often single (33%)
- Employed and well educated



8.7 Traveller Profile

Exhibit Section 8-7: Profile of those who visited B.C. and Ontario on Most Recent Canadian Trips ${\sf Trips}$

| | Visited on Recent Canadian Trip | | |
|-----------------------------------|---------------------------------|----------------|--|
| | British Columbia | <u>Ontario</u> | |
| | (272) | (228) | |
| | % | % | |
| Age | | | |
| 18-29 | 30 | 35 | |
| 30-39 | 24 | 26 | |
| 40-49 | 18 | 13 | |
| 50-59 | 14 | 16 | |
| 60+ | 14 | 10 | |
| Gender | | | |
| Male | 47 | 47 | |
| Female | 53 | 54 | |
| City | | | |
| Sydney/New South Wales | 41 | 32 | |
| Melbourne/Victoria | 26 | 33 | |
| Brisbane/Queensland | 13 | 15 | |
| Perth/Western Australia | 10 | 8 | |
| Adelaide/South Australia | 6 | 7 | |
| Hobart/Tasmania | 1 | 2 | |
| Canberra | 3 | 4 | |
| Close friends/relatives in Canada | 3 | 4 | |
| Yes | 49 | 57 | |
| No | 50 | 42 | |



8.7 Traveller Profile

| | Visited on Recent Canadian Trip | |
|----------------------------------|---------------------------------|-----------|
| | British Columbia | Ontario |
| | (272) | (228) |
| | % | % |
| Marital Status | | |
| Married/living together/de-facto | 64 | 59 |
| Single | 26 | 33 |
| Divorced/widowed/separated | 9 | 7 |
| Household Composition | | |
| Adults only | 66 | 70 |
| With children<18 | 34 | 30 |
| <u>Occupation</u> | | |
| <u>Total Employed</u> | <u>69</u> | <u>72</u> |
| White collar worker | 18 | 17 |
| Blue collar worker | 4 | 5 |
| Manager | 10 | 9 |
| Professional | 19 | 23 |
| Self employed | 9 | 6 |
| Skilled workers | 3 | 4 |
| Semi/unskilled worker | 2 | 3 |
| Part-timer | 5 | 6 |
| Student | 7 | 8 |
| Housewife | 4 | 2 |
| Retired | 14 | 12 |
| Other | 3 | 4 |



8.7 Traveller Profile

| | Visited on Recent Canadian Trip | | | |
|--|---------------------------------|----------------|--|--|
| | British Columbia | <u>Ontario</u> | | |
| | (272) | (228) | | |
| | % | % | | |
| Education | | | | |
| Some secondary/technical school Intermediate/form 4/year to 5th | 7 | 10 | | |
| form/leaving/year 11 | 12 | 9 | | |
| Finished tech./matric/HSC/year 12 | 14 | 14 | | |
| Some/now at university | 11 | 14 | | |
| Have diploma or degree | 54 | 52 | | |
| Houshold Income (Aus) | | | | |
| Under \$35,000 | 11 | 13 | | |
| \$35,000-<50,000 | 13 | 14 | | |
| \$50,000-<75,000 | 17 | 18 | | |
| \$75,000-<100,000 | 18 | 18 | | |
| \$100,000+ | 29 | 25 | | |

Source: Quantitative Survey Q.1,2,3a,26-32 (basic data)¹

¹ CAD Equivalent (Bank of Canada exchange rate, February 28, 2007)

<\$35,000=<\$32,316 CAD

^{\$35,000 - \$50,000=\$32,316 - \$46,165} CAD

^{\$50,000 - \$75,000=\$46,165 - \$69,248} CAD

^{\$75,000 - \$100,000=\$69,248 - \$92,330} CAD

^{\$100,000+ =\$92,330+} CAD



8.8 Summary

British Columbia

B.C. is currently attracting 7 in 10 Australian visitors—an excellent market penetration among Canadian visitors.

Clearly, the province's spectacular scenery and outdoor recreation opportunities are key draws.

However, the significance of VFR cannot be ignored since 50% also visit friends or relatives.

Ontario

Ontario draws about half to the province (55%). Given that the average visitor to Canada is away from home for close to 2 months, and only a minority of that time is spent in Canada, Ontario should encourage visitors to travel across the country to take in Eastern Canada's own unique natural scenery (especially its lakes as well as Niagara Falls).

Over half are also on a VFR trip (56%), so encouraging this connection is important as well.

An Opportunity

Both provinces should seriously consider creating special events or festivals specifically designed to welcome and involve Australians visitors. With the significant VFR connection to Canada (22% of the outbound travel market have close friends or relatives here), a trigger to encourage prospective visitors to come to Canada now, rather than procrastinate, could be all that is required to say:

"Maybe this is a good year to visit Canada"

This strategy, of course, could apply to many of Canada's overseas markets, but may be particularly appealing to Australians because they respond so well to friendliness and a welcoming attitude.

It is also a strategy that best fits at the local level rather than a national level.



Section 9: Claimed Barriers to Canada Travel



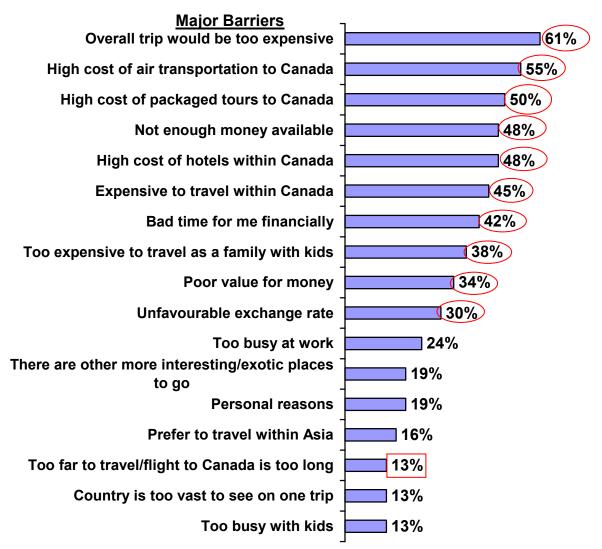
9.1 Major Barriers to Canada Travel

The high cost of travel is a major barrier for prospective visitors to Canada. The top ten barriers all relate to cost.

As the focus groups expressed, distance is not a significant deterrent for Australians who are resigned to the fact that long flights are inevitable with overseas travel.

EXHIBIT SECTION 9-1: MAJOR BARRIERS TO CANADA TRAVEL

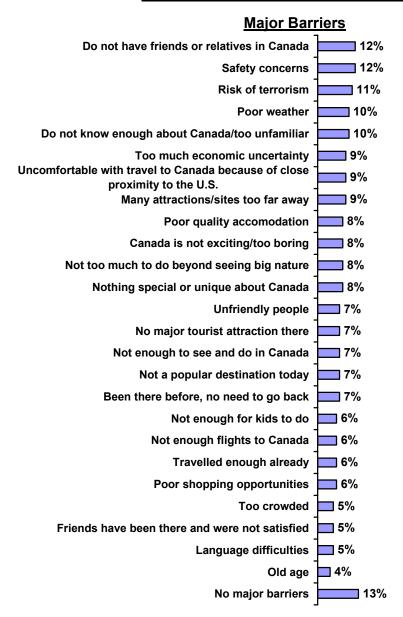
Among Those Not Likely to Visit Canada in Next 12 Months





9.1 Major Barriers to Canada Travel

Among Those Not Likely to Visit Canada in Next 12 Months



Source: Quantitative Survey Q. 25¹

¹ Base=n=1,875

Q.25 Listed below are several potential barriers that could affect your interest in taking a pleasure trip to Canada in the near future. Please indicate for each whether, for you personally, it is a major barrier, a minor barrier, or not a barrier at all.



Section 10: Media

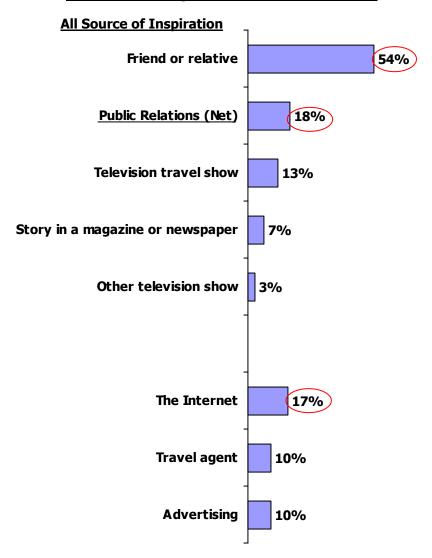


10.1 Source of Inspiration

Friends and relatives are the key source of inspiration for choosing a destination. However, television shows and other media influences are also major factors, as is the internet.

EXHIBIT SECTION 10-1: ALL SOURCE OF INSPIRATION - BY ALL DESTINATIONS





Source: Quantitative Survey Q.14a¹

¹ Base=n=2,088

Q.14a Were any of the following a source of inspiration for you to decide to travel to (DESTINATION IN Q.8A)?



10.2 Source of Inspiration – by Destination

For trips to Canada and the U.S. travel television shows are significant influencers, more so than for Europe and Asia. Travel agents also figure prominently with trips to Canada, particularly with trips destined to or from Europe (see Detailed Tabulation). Agents, then, may be recommending a via Canada routing.

EXHIBIT SECTION 10-2: ALL SOURCE OF INSPIRATION — BY DESTINATION

| | Percent Among Travellers Visiting Each | | | | |
|--------------------------------|--|--------------|-------------|---------------|---------------|
| | <u>Europe</u> | | | | |
| | <u>Asia</u> | <u>Total</u> | <u>U.K.</u> | U.S. Mainland | <u>Canada</u> |
| | (1118) | (688) | (450) | (337) | (406) |
| | % | % | % | % | % |
| Source of Inspiration - All | | | | | |
| Friend or relative | 53 | 60 | 62 | 56 | 56 |
| Public Relations (Net) | 18 | 15 | 12 | 24 | 25 |
| Television travel shows | 13 | 10 | 9 | 18 | 21 |
| Story in magazine or newspaper | 8 | 7 | 5 | 9 | 7 |
| Other television show | 2 | 3 | 2 | 8 | 5 |
| The Internet | 18 | 16 | 16 | 20 | 21 |
| Travel agent | 11 | 10 | 10 | 10 | 15 |
| Advertising | 11 | 8 | 8 | 10 | <u>11</u> |

Source: Quantitative Survey Q.14a

Q.14a Were any of the following a source of inspiration for you to decide to travel to (DESTINATION IN Q.8A)?

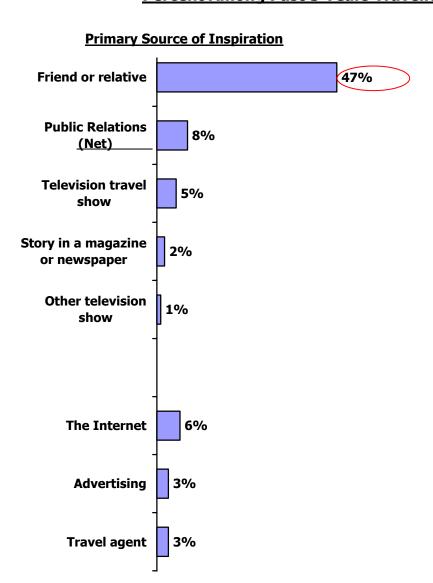


10.3 Primary Source of Inspiration

Friends and relatives are the prime source of destination inspiration. As noted earlier, Australians place high importance on VFR when travelling.

EXHIBIT SECTION 10-3: PRIMARY SOURCE OF INSPIRATION - BY ALL DESTINATIONS

Percent Among Past 3 Years Travellers



Source: Quantitative Survey Q.14b¹

¹ Base=n=2,088

Q.14b Which of those was the main source of inspiration for choosing that destination?



10.4 Primary Source of Inspiration – by Destination

The importance of friends and relatives as a source of inspiration affects all destinations.

EXHIBIT SECTION 10-4: PRIMARY SOURCE OF INSPIRATION — BY DESTINATION

| | Percent Among Travellers Visiting Each Europe | | | | |
|--------------------------------|---|--------------|---------------------------|---------------|------------|
| | <u>Asia</u> | <u>Total</u> | <u>оре</u> <u>U.K.</u> | U.S. Mainland | Canada |
| | (1118) % | (688) % | (450) % | (337) % | (406) % |
| Primary Source of Inspiration | | | | | |
| Friend or relative | 46 | 52 | 55 | 47 | 48 |
| Public Relations (Net) | <u>8</u> | <u>5</u> | <u>4</u> | <u>12</u> | <u>11</u> |
| Television travel shows | 5 | 3 | 2 | 8 | 7 |
| Story in magazine or newspaper | 2 | 2 | 1 | 1 | 2 |
| Other television show | 1 | * | * | 3 | 1 |
| The Internet | 8 | 7 | 6 | 5 | 8 |
| Advertising | 4 | 2 | 2 | 3 | 5 |
| Travel agent | 4 | 3 | 3 | 3 | 4 |

Source: Quantitative Survey Q.14b

Q.14b Which of those was the $\underline{\text{main}}$ source of inspiration for choosing that destination? *Less than 0.5%



10.5 Specific Sources Used for Trip Decision

"Getaway" leads the list of influencers from television.

EXHIBIT SECTION 10-5: SPECIFIC TV TRAVEL SHOW AND OTHER TV SHOWS USED

Percent Among Travellers Using Each Medium

| Television Travel Shows (n=280) | | | |
|---|----------|--|--|
| Major Mentions | <u>%</u> | | |
| "Getaway" | 71 | | |
| "The Great Outdoors" | 21 | | |
| Discover channel/Discovery Travel Show | 3 | | |
| Fox Tel TV | 2 | | |
| Channel 9 | 2 | | |
| Pilot guides | 1 | | |
| | | | |
| | | | |
| | | | |

| Other Television Shows Used (n=61)* | | | |
|-------------------------------------|----------|--|--|
| <u>Major Mentions</u> | <u>%</u> | | |
| Getaway | 17 | | |
| Movies (non-specific) | 9 | | |
| CSI | 5 | | |
| TV shows about the country | 5 | | |
| Las Vegas | 5 | | |
| The great outdoors | 5 | | |
| TV shows filmed in those countries | 5 | | |
| Documentary (non-specific) | 3 | | |
| Travel documentary/travel shows | 3 | | |
| National Geographic | 3 | | |

Source: Quantitative Survey Q.14 c, d

*Caution=small base size

Q.14c **(IF TELEVISION TRAVEL SHOWS IN Q.14a) ASK** You mentioned "television travel shows" as a source of inspiration, which television travel shows in particular were a source of inspiration?

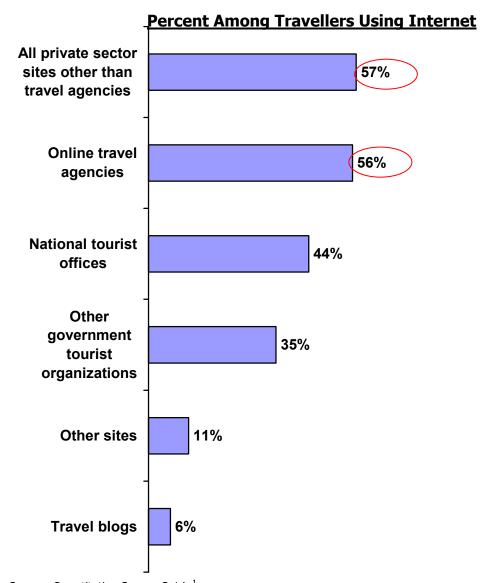
Q.14d **(IF OTHER TELEVISION SHOWS IN Q.14a) ASK** You mentioned "other television shows" as a source of inspiration, which television shows in particular were a source of inspiration?



10.6 Specific Websites Used for Trip Decision

Online travel agencies and private sector sites are the most popular internet sites. However, NTO's do figure prominently in the discussion process (44%).

EXHIBIT SECTION 10-6: SPECIFIC WEBSITES USED



Source: Quantitative Survey Q.14e¹

¹ Base=n=367

Q.14e **(IF INTERNET IN Q. 14a) ASK)** You mentioned that you use the Internet as a source of inspiration. Did you use any of the following sites?



10.7 Summary

Given the importance of VFR travel to Australians, it is not surprising that friends and relatives drive the destination decision for half of all long-haul trips.

However, beyond the VFR factor, non-commercial media (e.g., television travel shows) and the internet are both critical catalysts.

- "Getaway" is the most influential television show
- Online travel agencies, other private sector sites and NTO's are all influential internet channels.



Section 11: Trip Planning



11.1 Trip Planning/Booking Leadtime

Australians plan their trip 6 to 7 months in advance of travel, booking them 3 ½ months in advance.

EXHIBIT SECTION 11-1: TRIP PLANNING/BOOKING LEADTIME — BY ALL DESTINATIONS

Percent Among Past 3 Year Travellers



¹ Base=n=2,088

Q.15a How long before your trip did you definitely decide to go on that trip to **(DESTINATION IN Q.8a)?**

Q.15b And how long before your trip did you actually book it?



11.2 Trip Planning/Booking Leadtime – by Destination

Planning and booking leadtime for Canada are typical for long-haul destinations beyond Asia.

EXHIBIT SECTION 11-2: TRIP PLANNING/BOOKING LEADTIME — BY DESTINATION

| | Percent Among Travellers Visiting Each | | | | |
|--------------------------|--|--------------|-------------|---------------|---------------|
| | <u>Europe</u> | | | | |
| | <u>Asia</u> | <u>Total</u> | <u>U.K.</u> | U.S. Mainland | <u>Canada</u> |
| | (1118) % | (688) % | (450) % | (337) % | (406) % |
| <u>Planning Leadtime</u> | 70 | 70 | 76 | ,, | ,, |
| Less than 1 month | 14 | 10 | 10 | 10 | 8 |
| 1 - 2 months | 20 | 14 | 13 | 17 | 16 |
| 2 - 3 months | 14 | 11 | 10 | 11 | 12 |
| 3 - 6 months | 30 | 32 | 34 | 32 | 27 |
| More than 6 months | 22 | 33 | 33 | 30 | 37 |
| Average # of Weeks | 22.5 | 30.2 | 29.5 | 26.3 | 30.0 |
| Booking Leadtime | | | | | |
| Less than 1 month | 23 | 16 | 16 | 17 | 16 |
| 1 - 2 months | 16 | 14 | 13 | 12 | 12 |
| 2 - 3 months | 18 | 14 | 13 | 14 | 17 |
| 3 - 6 months | 25 | 26 | 29 | 31 | 24 |
| More than 6 months | 17 | 30 | 29 | 26 | 31 |
| Average # of Weeks | 12.1 | 16.8 | 15.6 | 14.8 | 16.3 |

Source: Quantitative Survey Q.15a,b

Q.15a How long before your trip did you definitely decide to go on that trip to **(DESTINATION IN Q.8a)?**

Q.15b And how long before your trip did you actually book it?



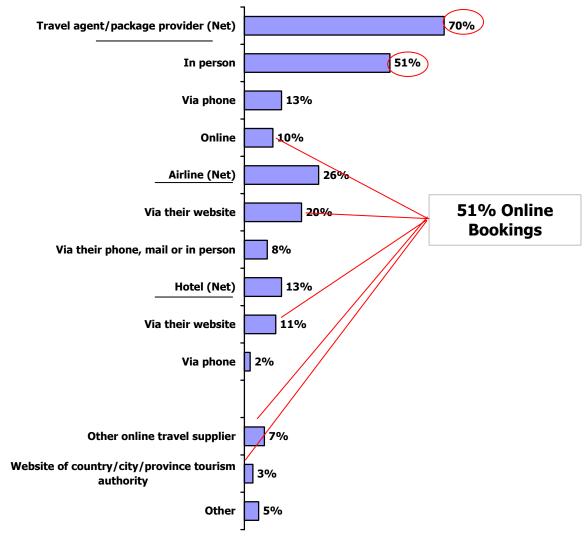
11.3 How Trip Was Booked

The vast majority book through travel agents (70%), most often in person (51% in total). However, online bookings are very significant – representing half of all bookings.

EXHIBIT SECTION 11-3: HOW TRIP WAS BOOKED - BY ALL DESTINATIONS

Percent Among Past Travellers





Source: Quantitative Survey Q.15c1

Q.15c How did you book that trip?

¹ Base=n=2,088



11.4 How Trip Was Booked – by Destination

Online bookings are very common for long-haul beyond Asia - 60% of bookings for Canada. However, the agent is still very important for Canada (73%), regardless of contact method.

EXHIBIT SECTION 11-4: HOW TRIP WAS BOOKED - BY DESTINATION

| | Percent Among Travellers Visiting Each | | | | |
|--|--|-------------------|-------------------|----------------|----------------|
| | <u>Europe</u> | | | | |
| | <u>Asia</u> | <u>Total</u> | <u>U.K.</u> | U.S. Mainland | <u>Canada</u> |
| | (1118) % | (688) % | (450) % | (337) % | (406) % |
| Trip Booked Through: | 70 | 70 | 70 | 70 | 70 |
| Travel agent/package provider (Net) | <u>70</u> | <u>73</u> | <u>73</u> | <u>70</u> | <u>73</u> |
| In person | <u>—</u> 51 | 53 | 54 | <u>—</u> 49 | <u>—</u> 57 |
| Via phone | 13 | 12 | 11 | 11 | 11 |
| Online | 10 | 12 | 12 | 14 | 11 |
| Airline (Net) | <u>27</u> | <u>26</u> | <u>29</u> | <u>30</u> | <u>27</u> |
| Via their website | 21 | 21 | 23 | 22 | 20 |
| Via phone, email or in person | 8 | 7 | 8 | 10 | 11 |
| Hotel (Net) | <u>12</u> | <u>16</u> | <u>17</u> | <u>18</u> | <u>18</u> |
| Via their website | 11 | 16 | 17 | 17 | 17 |
| Via phone | 2 | 2 | 2 | 4 | 4 |
| Other online travel supplier | 6 | 8 | 9 | 10 | 10 |
| Website of a country/city/province tourism authority | 3 | 4 | 4 | 4 | 4 |
| Other | 5 | 5 | 4 | 8 | 4 |
| Total Online | 50 | 60 | 65 | 67 | 60 |

Source: Quantitative Survey Q.15c

Q.15c How did you book that trip?



11.5 Summary

Australians plan their trip to Canada well in advance (56% 5 or more months prior to departure, 78% 2 or more months) and book at least 3 months in advance (55%, 72% 2 or more months prior). Consequently, product promotion must be timed well in advance of the travel season.

Most book through travel agents or package providers (73%) when organizing Canadian vacations.

However, even with the high level of FIT travel (9 in 10 trips to Canada), booking direct with an airline is only practiced by 27% going to Canada.



Section 12: The Travel Trade



12.1 Introduction

This summary is based on 15 interviews with people who are involved in the business of selling or promoting recreational/holiday travel to Canada from Australia. The interviews provided a lot of useful information but cannot on their own provide a complete or fully rounded analysis of what is a complex segment (i.e. Canada travel) within a very complex market (i.e. long haul recreational travel by Australians). Thus the reader is encouraged to use this section as a basis for generating ideas and for gaining a better understanding of the current state of the Australian market for travel to Canada. The temptation to use this qualitative feedback in isolation from the quantitative survey and other industry data available to CTC should be resisted.

Also, keep in mind that the majority interviewed were tour operators and wholesalers who lean toward group travel in their business. Hence, the perspective provided is somewhat biased toward the group market. As the quantitative survey confirmed, the majority of Australian visitors are FIT.



12.2 Canada in Perspective

This is a market in which numerous players have an impact on travel to Canada. The players who have done most to promote the market are the major wholesalers who sell escorted travel to Canada. One of these companies is the Australian based Scenic Tours which is acknowledged as the leader in the recent promotion of travel to Canada. Scenic's products have been successfully cloned or copied by other wholesalers such as Trafalgar and Globus. Scenic essentially invented the West Coast Experience (WCE) for Australian travellers and have promoted this type of travel very aggressively (including live outside broadcasts to Australian lifestyle TV shows). The growth of this Canadian market subsegment (i.e. the WCE) is said to be exponential and continuing to grow strongly.

The other key players in the market include various GSA's (General Sales Agents) who act as Australian sales agents for Canadian products e.g., The Rocky Mountaineer; local representatives of provincial travel authorities (Tourism British Columbia and Travel Alberta only); specialist travel companies (e.g. adventure travel, farm/agricultural travel); the CTC; ski travel specialists and retail travel agents. An apparently slightly sub-standard player in the marketplace is Air Canada, even though it is the airline with the best flight connections to Canada (via Honolulu). More comments on Air Canada appear in Section 12.4.

There is a consensus that travel by Australians to Canada is growing strongly; with growth particularly strong in the escorted tour segment of the market (rather than FIT) and that this growth is within the overall context of a growing marketplace for long haul recreational travel out of Australia.

In other words Canada is a popular destination for Australians travelling overseas but is in fact still a relatively small market when compared to total long haul travel out of Australia. Australians love to travel overseas (this is the Australian vernacular for discussing long haul travel) and are interested in new products and destinations.

In Australian eyes Canada as a destination is dominated by the West Coast and the West Coast includes everything West of Calgary, including Alaska. Travellers' perceptual perspective on Canada is not restricted by national borders. Alaska (especially as defined by Alaska Cruises) is virtually a part of Canada in terms of travel from Australia.



12.2 Canada in Perspective

The USA is an important destination for Australian travellers and the very limited evidence from the travel trade interviews is that the typical appeal of the USA as a destination is probably quite different to the appeal of Canada (see also Section 12.3). The USA's appeal seems to be more of a cultural experience, visiting the country they see on TV and in the movies. The USA is more of a family destination and more a destination which appeals to younger travellers who want a taste of the culture that dominates their lifestyle and values. Compared to the USA, for younger Australians in particular, Canada is not a country which is as familiar.

The escorted WCE is described as being predominantly a market of people 55 and over and especially older or retired couples. Most of the tours being sold include 5 star hotels and premium services. Affluent Australians love seeing Canada's West in a certain degree of luxury.

The key specialist operators of ski packages to Canada were not available to be interviewed in this research but the suggestion from other wholesalers and experts was that this is also not a young market. However, the market for ski trips to Canada in the current Canadian season is said to be strong but recovering from a poor year when snow cover was limited. Japan is cited as a strong competitor for ski travel with lower prices, guaranteed snow, and more direct travel than to Canada (one, cheaper non-stop flight to Japan and less time travelling and less jet lag from less time change). Colorado is also regaining some popularity as the Australian dollar climbs versus the US dollar.



12.2 Canada in Perspective

According to tour operators and wholesalers, FIT travel to Canada is also growing and is typified by a similar demographic profile to the escorted tour market (55 plus and often retirees). However, the FIT segment is not seen as growing nearly as rapidly as the heavily promoted, escorted WCE (West Coast Experience) packages in their view. FIT travellers are typically described as being more experienced travellers but not necessarily travellers who have visited Canada before.

As already noted the bias of the group market for tourism to Canada has become the WCE and this is a premium priced product. Typical per person tour costs exceed \$10,000 AUD for a 3 week vacation. Undoubtedly there are Australian vacationers to Canada with much smaller budgets but these trade interviews provided little information on those travellers. The quantitative survey, however, does elaborate on the total market (see earlier sections).



12.3 Factors Drawing Australians to Canada

Australians are attracted to Canada by

- Spectacular mountain and coastal scenery
- Natural wonders and wildlife
- The Canadian skiing/winter experience/snow
- Historical and cultural affinity
- An easy cultural experience (English spoken)
- Friendly service and people
- High comfort factor with all aspects including health care. "You can eat the food and drink the water"
- Ease of travel within Canada
- Perceived safety (especially versus the USA)
- No religious or sectarian strife
- Comprehensible and similarly valued currency (reasonable exchange rate)
- Quality services and trouble free travel
- And for those who venture east, cultural diversity to experience in Quebec

In addition, travel to Canada tends to be seasonally influenced. The WCE is a seasonal product and skiing of course is a winter event.

The evidence from the participants in these interviews is that knowledge of Canada as a country is not generally high and is probably less now that it was for previous generations when the links of Empire and Commonwealth were more important or at least more talked about. There is little evidence that Canada as a country does much to promote itself to the general public as a tourism destination in the way Australia does in North America. To many Australians the image of Canada is limited to snow capped mountains, interesting wildlife, the beauties of British Columbia and cruises to the "11th Province", Alaska. There is also the appeal of Canada as a place for a working holiday but these interviews did not provide any insight into the backpacker market to Canada.

Perhaps one of the key suggestions in this summary is that tourism from Australia to Canada is very susceptible to advertising and promotion. A market which was reasonably small has been ignited by the promotional efforts of one wholesaler in co-operation with the CTC and Provincial travel authorities. It is evident that wholesalers are looking for ways to enhance or modify the WCE so that repeat business will be encouraged and reports are that repeat travel is happening. If equal effort were to be put into the marketing of Canada east of the Prairies there may well be substantial potential for growth. To some extent it just has not happened yet.



12.3 Factors Drawing Australians to Canada

The global escorted tour wholesalers (like Trafalgar and Globus) report that they have loyalty to their brands and that the more new ideas they can put before a travel hungry customer base the better. Thus a person who enjoyed a Globus tour of Italy may well be tempted to try a Globus tour of Canada (or China or Egypt for that matter).

Another positive aspect for the travel trade which helps facilitate the market for travel to Canada is the fact that Canada is a market which is easy to deal with. The language is easy, the business worlds of the two countries are similar, there are well established and trustworthy operators of all types (banks, hotels, car rental agencies, transport services, tour operators, bus companies, ferry operators, etc.). At the commercial level the affinity between Sydney and Western Canada is well established. This is less true of the East where Australian tourism businesses have had less to do with suppliers in Ontario, Quebec and the Maritimes.



12.4 Factors Limiting Interest in Canada

One of the chief barriers to travel to Canada according to retail travel agents is said to be the high price of airfares to Canada.

While the booming escorted tour market among mostly older Australians (55+) seems to suggest that cost is not a big factor there is also evidence that those who take the WCE tours often pay well in advance to obtain early bird pricing.

However, there are suggestions from the trade that mass marketing of Canada as a destination, especially for families, rather than well-to-do retired couples, is limited by the cost of an airline ticket to Vancouver (or elsewhere in Canada). It was noted that while discount flights to California often come down to the \$1,300-\$1,500 level, a ticket to Canada always seems to be over \$2,000.

Air Canada policies and practices are criticized or questioned. Encouraging Australians to visit Canada is not seen as an Air Canada priority. Discount return fares from Canada to Australia are often available but flights originating in Australia are sold at higher prices. Air Canada's lack of interest in the Australian market is a constant complaint. The equipment on the route is said to be outdated and the in-flight service/cabin facilities sub-standard. However, only Air Canada flies the preferred route to Canada and has the advantages of avoiding LAX and offering a shorter overall travel time. Qantas is said to be the opposite: keen to expand the market and potentially open up the Sydney-Vancouver non-stop route. In short: Air Canada is not seen as being committed to the Australian market.

Having to sit in a plane for a long time is an unavoidable negative of travel to Canada but does not appear to be a major deterrent. Australians are simply used to the idea that overseas travel involves lengthy uncomfortable flights. Travel to Europe takes just as long but Australians still travel to Europe in large numbers.

Stopping in the USA en route to Canada is virtually mandatory for Australians coming to Canada from the Pacific region. This is accepted because there is no choice. However, many Australians are heading for Vancouver or Alberta and have no intention of spending any time in the USA. The brief past offering of non-stop service from Sydney to Vancouver on Air Canada was not seen as being given enough of a trial to see whether it would work. Many escorted tours are planned and priced at least 12 months in advance and thus the introduction of a non-stop service would need to be promoted and guaranteed with a very long lead time.



12.4 Factors Limiting Interest in Canada

Lack of airline capacity to Canada can occasionally be a problem at certain times in the year, usually May and September. This does not appear to be a major issue.

One interesting limitation on mostly younger Australians travelling to Canada is the reported current unwillingness of US Immigration to allow Australians to enter the USA with a one way ticket. This poses a problem since Australians approaching Canada from the Pacific need to enter the USA, albeit for an hour's stop at Honolulu airport.

Another reason discouraging travel to the rest of Canada (east of Alberta) is the basic low profile of all but the West Coast in advertising and overall media presence. There is no "Sex in the City" or "ER" set in Montreal or Toronto for Australians to watch on TV. On Australian TV Canada is relatively invisible. Australians no longer study Canadian (British Commonwealth) history in schools as was the case for many of the 60-70 year olds riding the Rocky Mountaineer in 2007. Quebec, Ontario and the Atlantic provinces have no offices in Australia to promote their regions. The Eastern and Atlantic regions of Canada are simply not being heavily promoted to Australian travellers.

The three retail travel agents who were interviewed also were critical of both Air Canada and Canada generally for the lack of education or promotion in Australia for Canada as a destination. The Australian travel chain Harvey World Travel is linked to Scenic Tours (the WCE pioneers and innovators) but none of the travel agents who were interviewed worked for that chain. There is possibly some opportunity here to better educate retail agents about Canada. The attitude of the retail agents was that "Canada is a destination that we sell if a customer asks for it". The implication with vacation travel in general is clearly that other forces (media coverage/word of mouth/advertising) do much of the groundwork for retail travel agents who deal with customers who to some degree have already decided and researched what they want. According to all 15 respondents in this study, the internet is widely used by all sorts of customers for education on destinations prior to the actual purchase process being initiated.

Lack of knowledge of Canada is also occasionally cited as an inhibitor to some first-time travellers who are fearful of having to drive through blizzards or on ice 12 months of the year. (In a country where snow is a rarity such fears are not to be underestimated.) Some older Australians who are leaving their native land for the first time at a senior age may also be apprehensive about driving on the other side of the road. Travellers who have previously been on an escorted tour are sometimes more willing to go the FIT route after an initial trip to Canada during which their perceptions and fears are resolved.



12.5 Attitudes to the Canadian Tourism Commission

While attitudes towards the CTC are undoubtedly favourable there has been some damage to the local presence in Australia because of staffing changes. The return of the previous CTC manager is welcomed after a period of dissatisfaction with the current manager (December, 2006). The interviewer did not press for specific details but the relief at the return of the previous manager is noticeable.

Relationships in Sydney are much more with the people at CTC rather than with the organization. The turnover of staff in Australia has been a negative but the situation is expected to be rectified.

The CTC is seen very much by the trade as a business partner, an organization set up and operating to help the industry get more Australians to Canada and keep the local operators profitable.

Not surprisingly there is a very positive attitude to any financial or logistical support CTC offers to the industry in Australia.



12.6 Summary

The Australian market for travel to Canada is buoyant and very sensitive to and susceptible to promotion. It is a market that has to be sold but it is a reasonably affluent and growing market. The sizeable appreciation of the Australian dollar versus the Canadian dollar in the last six months has to be a plus.

A critical issue is to determine which stakeholders are responsible for making the market grow. The recent past suggests that most of the initiative has come from wholesalers with valued backup from the CTC and the BC and Alberta regional offices.

The West dominates Australians' perceptions and images of Canada. This is only partly a function of geography. The West is the section of Canada that has been promoted and packaged in an attractive fashion.

The promotion of events or attractions in other parts of Canada may be worth consideration e.g., the Toronto Film Festival, Carnivale in Quebec, lazing in Muskoka, autumn in the East.

Canada as a country has a relatively low profile in the broader context of long haul (overseas) travel. A quick review of the departing flights daily on the Sydney Airport website gives a perspective of where Australians are going (see http://www.sydneyairport.com.au/SACL/Flight+Info/International+Departures).

Australians are enthusiastic long haul travellers and spend large amounts of money to see the world. When they are offered well packaged and attractive options for new travel experiences they are at the head of the queue. In addition, Canada offers new and rewarding experiences with minimal personal risk involved. The Australian travel industry finds dealing with Canada easy and the lack of language and cultural barriers is a real asset. From the Australian industry's perspective this is a market with a major upside and little or no downside.



12.6 Summary

Getting Air Canada more on board in the Australian marketplace would seem to be a major potential plus. Reasons for their treatment of this market need to be understood and addressed by the CTC. Recently announced non-stop service by Air Canada between Vancouver and Sydney planned for December, 2007 using new Boeing 777 aircraft will undoubtedly help to alleviate these concerns.

Getting the Eastern provinces more active in the Australian market is perhaps another possibility. The travellers are ready but the products are still to be developed to popularize the rest of Canada as a holiday destination as much as has been done in the West. The industry in Australia reports high satisfaction with Canada as a destination and considerable potential for second and third visits.





There are 6 key areas that the CTC should focus on to accelerate market growth.

- 1. Reposition the Canadian brand to address the core appeal of Canada to Australians.
- 2. Target high priority market segments whose needs can be addressed by the Canadian travel experience.
- 3. Develop a wider array of products and packages for each target segment.
- 4. Work with the travel trade with a focused strategy.
- 5. Target specific media opportunities.
- 6. Tailor the CTC website to address the needs of the target segments.



1. Reposition the Canadian brand to address the core appeal of Canada to Australians.

The vast majority of current and prospective travellers to Canada include the country as an integral part of a major journey to the Northern Hemisphere – typically including time in the U.S. and often Europe.

Only a small minority are travelling only to Canada (26% of recent visitors, 16% based on the ideal next trip).

Canada, then, should attempt to capture a larger share of Northern Hemisphere trips destined to the U.S. and/or Europe.

The positioning for Canada should clearly differentiate its product from that of the U.S. and Europe and sell the notion that, it is a must see inclusion.

The most compelling (and unique) appeal of Canada is its nature.

The best positioning theme for Canada in Australia is:

"Canada's nature and environment is a transforming experience for the soul. It can rejuvenate, inspire and emancipate."

Support for this positioning is that:

- Canada's green, lush, oxygen rich mountains parks and forests are in sharp contrast to their own natural environment – dryer, hotter, suffering from drought conditions.
- Australians get excited about being in that environment, whether observing or soft adventure focused. They claim it rejuvenates the soul.
- The U.S. and Europe do not provide the same experience.



While nature benefits should be the core positioning, there are plenty of other elements that can help form an emotional bond between Australia and Canada:

- Focus on rekindling an affinity for each other.
- Canada is loved for being part of the Commonwealth/Colony, just like Australia.
- Australians love that Canadians love Australians and accept them the way they are, unlike the U.S. and Europe.
- Australians appreciate that Canadians understand their sense of humour, more so than those in the U.S. and Europe.
- The relationship between Canada and Australians is "sibling", and this can be leveraged to elevate emotional equity.

2. Target high priority market segments whose needs can be addressed by the Canadian travel experience.

The two primary target segments should be:

1. Nature Inspired

- 33% of the travel market, this group skews older (50+) and is attracted to Canada's beautiful nature and the inspiration it provides.
- They also place a high importance on experiencing Canadian culture, less interest in soft adventure.

2. Outdoor Sports Seekers

- 17% of the travel market, this group skews younger (primarily 18 to 29) and is attracted to soft adventure.
- Skiing/snowboarding dominates but canoeing/kayaking, hiking and camping are highly appealing as well.



3. Develop a wider array of products and packages for each target segment.

Most Australian travellers are FIT – typically not on a package, but open to relevant packaging.

Canada needs to ensure that the correct product is available to each target segment – either packaged or available for purchase separately.

Key product elements for the FIT traveller include:

| Nature Inspired | Outdoor Sports Seekers |
|---|---|
| Low cost airfares Mountain/lakeside resorts Rail travel Car rental Mid priced hotels Canada's natural icons Experiencing Canadian culture (city focused) Experiencing Canadian cuisine French Canadian culture and cuisine Historic sites Across Canada | Low cost airfares Mountain/ski resorts Spa visits Ski packages Hiking opportunities Canoeing/kayaking opportunities Camping Horseback riding Rail travel Car rental Across Canada |



The Way Forward: Considerations

4. Work with the travel trade with a focused strategy.

The trade currently focuses on group packages and clearly needs more FIT product.

Further, they need to be informed of the appeal of Canada to north bound travellers and the benefits of including Canada in the itinerary.

Canada can be positioned as a viable route to Europe.

5. Target specific media opportunities.

The non-commercial media can be extremely powerful in promoting a destination, more so than traditional advertising.

Every effort should be made to get the Canadian product into television shows and other public relations opportunities.

- "Getaway" in particular is a highly influential travel show
- "The Great Outdoors" was also mentioned, although less often

6. Tailor the CTC website to address the needs of the target segments.

The CTC website should ensure that it addresses the needs of FIT travellers wanting to review and ultimately purchase specific trip components that appeal to them – namely:

- Accommodation (resorts, mid-priced properties)
- Soft adventure experiences (e.g., skiing/snowboarding, hiking/canoeing/kayaking experiences, camping and horseback riding opportunities)
- Rail excursions
- Car rental
- Spa experiences
- Coastal cruises
- French Canada
- Intercontinental travel



Appendix



(REVISED) February 6, 2007 T1103-06 Insignia Marketing Research Inc.

Australia Travel Survey

We are conducting a survey on international pleasure travel. The purpose of the survey is not to sell you anything, but to get your opinions on travel.

1) In which area do you currently reside? (Please select one)

| Melbourne Other Victoria Sydney Other N.S.W. Hobart Other Tasmania Perth | 000000 |
|--|--------|
| Other Western Australia | |
| Adelaide | |
| Other South Australia | |
| Brisbane | |
| Other Queensland | |
| Canberra | |
| None of the above | |
| (Terminate) | |



3a) In which of the following age categories do you belong?

| Under 18 | END INTERVIEW |
|-------------|---------------|
| 18-19 | |
| 20-24 | |
| 25-29 | |
| 30-34 | |
| 35-39 | |
| 40-44 | |
| 45-49 | |
| 50-54 | |
| 55-59 | AGED 60+ |
| 60-64 | |
| 65-69 | |
| 70-74 | |
| 75 and over | П |

3b) Occupations are of interest to us in this survey. Do you or does anyone in your household work full time for any of the following:

| Market research | TERMINATE |
|-------------------|------------|
| Travel industry | IF CHECKED |
| None of the above | |

The following questions that we are going to ask you concern pleasure trips. By that we mean pleasure trips outside of Australia, New Zealand and the South Pacific for 4 mights or longer. It includes all trips for pleasure or personal reasons including to visit friends and relatives as well as trips where you combined business with a pleasure trip. However, it excludes any trips that were for business purposes only or for study purposes only.

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| sign. | nia Marketing Research Inc. | (REVISED) February 6, 2007 T1103-06 |
|-------|--|---|
| | In the past three years, that is since Febr yourself, taken a pleasure trip outside c Pacific for 4 nights or longer? Again, r personal reasons, to visit friends and rela business with a pleasure trip. Please ex purposes only, or for study purposes only | of Australia, New Zealand and the South blease include all trips for pleasure or stives and trips where you combined iclude any trips that were for business |
| | None | |
|) | In the next two years, that is before Febr | uary, 2009, how likely is it that you will take |
| | Definitely going to take such a trip Very likely to take such a trip Somewhat likely to take such a trip Not very likely to take such a trip Not at all likely to take such a trip | |
| | IF NONE, IN Q.4 <u>AND</u> IF SOMEWHAT, N IN Q.5 END IN | |
| | | |
| | | |
| | | |
| | | |
| | | |



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(ASK THOSE WHO ANSWERED CODE 1 TO 5 IN Q.4, OTHERS SKIP TO Q.20) (ONCE MAIN SAMPLE IS COMPLETED AND ONLY LOOKING FOR AUGMENT SAMPLE TERMINATE IF IN Q.4 During the past 3 years which of these countries or destinations outside Australia did you visit for pleasure and stayed for 4 hights or longer, if any.

| a Marketing Researc | 11 210. | (REVISED) February T1103-06 |
|---------------------|--------------------------|--------------------------------|
| Orient/Asia | China | □1 |
| | Hong Kong | |
| | Japan | □3 |
| | Malaysia | □4 |
| | Philippines | □ 5 |
| | Russia | □6 |
| | Singapore | □7 |
| | South Korea | □8 |
| | Sri Lanka | □9 |
| | Taiwan | □ 10 |
| | Thailand Vietnam | □ 11 □ 12 |
| | India | □ 12 |
| | Indonesia (Bali, Borneo) | □ 13 |
| | Maldives | □ 15 |
| | Other Orient/Asia | □ 16 |
| Pacific | Hawaii | □ 17 |
| 1 401110 | New Zealand | □ 18 |
| | Fiji | □ 19 |
| | New Caledonia | □ 20 |
| | Tonga | □ 21 |
| | Tahiti | □ 22 |
| | Cook Islands | □ 23 |
| | New Guinea | □ 24 |
| | Guam | □ 25 |
| | Other South Pacific | □ 26 |
| - | Other North Pacific | □ 27 |
| Europe | Austria | □ 28 □ 29 |
| | France Germany | □ 29 □ 30 |
| | Italy | □ 30 □ 31 |
| | Spain | □ 32 |
| | Portugal | □ 33 |
| | Holland | □ 34 |
| | Greece | □ 35 |
| | Switzerland | □ 36 |
| | United Kingdom | □ 37 |
| | Other Europe | □ 38 |
| Americas | Alaska | □ 39 |
| | Argentina | □ 40 |
| | Brazil | □ 41 |
| | Canada | □ 42 |
| | Caribbean | □ 43 |
| | Mexico US Mainland | □ 44 □ 45 |
| | Cuba | □ 45 □ 46 |
| | Other Americas | □ 46 □ 47 |
| Middle East | Dubai | □ 48 |
| middio Edot | Turkey | □ 49 |
| | Iran | □ 50 |
| | United Arab Emirates | □ 51 |
| | Other Middle East | □ 52 |
| Africa | Egypt | □ 53 |
| | Kenya | □ 54 |
| | Morocco | □ 55 |
| | Tazania | □ 57 |
| | South Africa | □ 58 |
| | Other Africa | □ 59 |
| | Other (specify) | □ 60 |
| | Other (specify) | D 61 |
| | Other (specify) | □ 62 |
| | None | |
| | | |

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|--------|--|--------------------------|------------------------------------|---|---|------------------------------------|
| | | 11105-00 | | Insignia Marketing Research Inc. | | EVISED) February 6, 2007 103-06 |
| 8b.) | (IF CANADA IN Q. 8a) ASK) While you were in Canada on that trip, which of the following places did you visit, if any? | | | [PN: PLEASE MAKE SURE T THAN THE NUMBER II | THE SUM OF Q.10b and Q.10c IS I | |
| | British Columbia (includes Vancouver, Victoria and Whistler) | YES | <u>No</u> □ | [PN: AUTO PUNCH NONE AT Q.10B] | T Q.10C IF ANSWER AT Q.10A EC | QUAL TO ANSWER AT |
| | Alberta (includes Calgary) | | | | | |
| | Saskatchewan (province) | | | 10d) (IF CANADA IN Q. 8a) | ASK (ONLY LIST PLACES VISITE each area on that trip? [ACCEPT F | D IN Q. 8b) How many |
| | Manitoba (province) | | | riigitis did you spetid iii | each area on that trip: [ACCEPT I | CANGE 0-999] |
| | Ontario (includes Toronto and Niagara Falls) | | | | | |
| | Quebec (includes Montreal and Quebec City) | | | | | NIGHTS |
| | Atlantic Provinces (Nova Scotia, New Brunswick, Prince Edward Island, Newfoundland) | | | British Columbi Whistler) | ia (includes Vancouver, Victoria and | |
| | Yukon (province) | | | Alberta (include | on Colonny) | _ |
| | Northwest Territories/Nunavut | | | Saskatchewan | | _ |
| | | | | Manitoba (prov | | |
| | | | | - | es Toronto and Niagara Falls) | _ |
| 9a) | What were your reasons for travelling to (Q.8a DESTIN | IATION -(F | N: show multiple | | des Montreal and Quebec City) | _ |
| 9b) | destinations. No limits))? (CHECK AS MANY AS APPLY). Which of those was your main reason for travel? (plea | ise check o | one only) [PN: | Atlantic Province | ces (Nova Scotia, New Brunswick, Island, Newfoundland) | _ |
| | SHOW THOSE CHECKED IN Q.9A] | | | Yukon (provinc | ce) | |
| | | | | Northwest Terr | ritories/Nunavut | |
| | Sightseeing – mainly city | <u>9a</u> | <u>)</u> 9b) | TOTAL | MUST EQUAL ANSWER TO Q.10 | (b) |
| | Sightseeing – mainly nature | | | | | |
| | To relax, unwind and decompress in a large country Outdoor adventure/recreational activities | | | | | |
| | To see if it is a good place to immigrate to | | | And when did you take | that trip to (DESTINATION IN Q.8a | -PN: show multiple |
| | A visit to see friends and relatives A visit to see friends and relatives combined with addit | tional 🗆 | | destinations. No limits))? | Please tell me the year and month | you started that thp? |
| | leisure travel away from friends and relatives | | _ | <u>Year</u> | [ACCEPT 2003 | |
| | A trip that combined business with additional leisure tr | | | | TO CURRENT YEAR] | |
| | To experience different cultures and ways of life To visit historical sites and important places in history | | | Month | | _ |
| | To experience unspoiled nature | | | January February | | |
| | To visit a popular, trendy place To participate in skiing/snowboarding | | | March | | |
| | To take a coastal cruise | | | April May | ☐ MUST ☐ CHECK | |
| | Travelling on a working visa | | | June | □ ONE | |
| | Other reasons | | | July | <u> </u> | |
| | | | | August September | | |
| 100) | On that trip to (Q. 8a) DESTINATION-(PN: show multiple | - doctiontion | ne Na Smite) bour | October | | |
| | nights, in total, were you away from home? [ACCEPT R | | | November December | 0 | |
| 10b) | (IF CANADA IN Q.8a, ASK) How many nights, in total [ACCEPT RANGE 1-999. EQUAL TO OR LESS THAN nights | l, did you s N Q.10A] | pend in Canada? | | | |
| 10c) | (IF CANADA IN Q.8a, ASK) How many nights, in total Mainland on that trip, if any? [ACCEPT RANGE 1-999. Q.10A]nights NONE □ | l, did you s EQUAL T | pend in the U.S. O OR LESS THAN | | | |
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| nsignia | Marketing Research Inc. | (REVISED) February 6, 2007 T1103-06 | Insign | nia Marketing Research Inc. | (REVISED) February 6, 2007 T1103-06 |
|---------|--|--|--------|---|---|
| | With whom did you travel on that trip to (DE destinations. No limits) ?? (CHECK AS MANY AS APPLY) Travelled alone Wife/husband/girlfriend/boyfriend Child(ren) Father/mother | SKIP TO Q. 14a) | 14d) | (IF OTHER TELEVISION SHOWS IN Q.14a) ASK shows as a source of inspiration, which television s of inspiration? | |
| | Other relatives Friends Organized group/club/etc Business associates/colleagues Other (specify) | | 14e) | (IF INTERNET IN Q. 14a) ASK) You mentioned that of inspiration. Did you use any of the following sites National tourist offices | |
| | Including yourself, how many people were I Please be sure to record your immediate to larger group. Peop | | | Other government tourist organizations (e.g., region local government tourist offices) All private sector sites (e.g., hotels, airlines) other travel agencies Online travel agencies Travel blogs (please specify which sites) | onal |
| | · | PN: SHOULD BE LESS THAN Q.13A | | Other sites (please specify which sites) | <u> </u> |
| 14b) | Were any of the following a source of inspir show multiple destinations. No limits))? (DESTINATION IN Q.8A). (PLEASE SELE Which of those was the main source) of the control of the contro | ECT AS MANY AS APPLY) irration for choosing that destination? | 15a) | (DESTINATION IN Q.8a -(PN: show multiple destinati NUMBER. | o go on that trip to ons. No limits))? RECORD OR Months OR Years |
| | (PLEASE SELECT ONE ONLY) [PN: SHO Television travel show Other television show | W THOSE CHECKED IN Q.14A] 14a | | [1-365] [1-99] | [1-99] |
| | Celebrity travelled there Story in a magazine or newspaper Friend or relative The Internet | | 15b) | should be less than or equal to Q15a) | it? (PN: Answer in Q15b – <u>DR</u> Months <u>OR</u> Years |
| | Travel agent Advertising (e.g., ads about travelling to other countries) Other (please specify) NONE | | | [1-365] [1-99] | <u>[1-99]</u> [1-99] |
| 14c) | (IF TELEVISION TRAVEL SHOWS IN Q.1- shows" as a source of inspiration, which tel source of inspiration? | Ask You mentioned "television travel evision travel shows in particular were a | | | |
| | - 10 - | | _ | - 11 - | |



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|------|--|--------------------|-----------------------------------|-------|
| 15c) | How did you book that trip? Did you: [| select as many | as apply] | |
| | Contact an airline directly via their we | ebsite | □1 | |
| | Contact an airline directly via telepho | | | |
| | Contact a hotel directly via their webs | | □ 3 | |
| | Contact a hotel directly via telephone | | □ 4 erson □ 5 | |
| | Book through a travel agent or packa Book through a travel agent or packa | | | |
| | Book through a travel agent or packa | | | |
| | Book through any other online travel | | 8 | |
| | Book through a website of a country/s | state/province/o | r city 🔲 9 | |
| | tourism authority Other | | □ 10 | |
| | Other | | L 10 | |
| 16. | On that trip, did you travel with your intour? | nmediate party o | nly or as part of a larger o | group |
| | Immediate party only/self only | | | |
| | Part of a larger group tour | □ SKIP1 | O Q.18 | |
| 17a) | On that trip, did you buy a package the | at included airfar | e and accommodation? | |
| | Yes | | | |
| | No | | SKIP TO Q.17c | |
| | | | | |
| 17b) | What else was included in the package | e, if any? | | |
| | Car rental | | | |
| | Airport transfer | | | |
| | Guided tours at destination | | | |
| | Meals | | | |
| | Admission to local attractions | | | |
| | Outdoor activities | | | |
| | Ground transportation betwe overnight destinations | en 🗆 | | |
| | Other | | | |
| | Nothing else included | | | |
| 17c) | (IF NO AT Q.17A OR IF CAR RENTAL OTHERS SKIP TO Q.18) Did you rent | | | |
| | Yes | | | |
| | No | | | |
| | | | | |
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|---------|-----------------|--------------------------------------|--|--|
| 18. | In what type o | f accommodation did you stay? (Plea | se check all that apply) | |
| | | uxury hotel | | |
| | | /lid-priced hotel/motel | | |
| | | Budget hotel/motel | | |
| | (| Country inn/bed and breakfast | | |
| | | Apartment hotel/condo/timeshare | | |
| | F | Resort (e.g., beach, ski) | | |
| | F | Rented cottage | | |
| | ı | .odge (e.g., hunting, fishing) | | |
| | | Campground | | |
| | 1 | Frailer/Motor home/van | | |
| | , | outh hostel/university accommodation | n 🗆 | |
| | | Home of friend or relative | | |
| | (| Cruise ship | | |
| | (| Other | | |
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|--|---|--|
| | | (DESTINATION IN Q. 8a - PN: show multiple our immediate travel party, including airfare and WER ONLY] |
| | Under \$1,000 | |
| | \$1,000 - \$1,999 | |
| | \$2,000 - \$3,999 | |
| | \$4,000 - \$5,999 | |
| | \$6,000 - \$7,999 | ä |
| | \$8,000 - \$9,999 | n |
| | \$10,000 - \$11,999 | n n |
| | \$10,000 - \$11,999 | |
| | \$12,000 - \$15,999 | _ |
| | \$16,000 - \$15,999 \$16,000 - \$17,999 | n |
| | \$18,000 - \$19,999 | |
| | \$20,000+ | Ö |
| 19c) Ov | erall, how would you rate that trip or | n value for money. Would you say it was: |
| | Excellent value for money | |
| | Very good value for money | |
| | Good value for money | |
| | Fair value for money | |
| | | |
| TO 19 F | OR LAST TRIP TO CANADA. REF | Q.8A BUT IS MENTIONED IN Q.7, ASK Q.8A PLACE Q.8A WITH: "You mentioned that you |
| TO 19 F travelled which of PN: TH ONCE F | CANADA IS NOT MENTIONED IN OR AST TRIP TO CANADA. REP It to Canada in the past 3 years. If these places did you visit on the EMAXIMUM TIMES THE RESPON DECARDING MOST RECENT TRIP | Q.8A BUT IS MENTIONED IN Q.7, ASK Q.8A PLACE Q.8A WITH: "You mentioned that you hinking about your last trip to Canada, trip? Please check Canada as well."] DENT IS ASKED IS TWO TIMES. IF TWICE, THE OTHER TIME REGARDING THE TRIP |
| TO 19 F travelled which of PN: TH ONCE F TO CAN | CANADA IS NOT MENTIONED IN OR LAST TRIP TO CANADA. REF I to Canada in the past 3 years. If these places did you visit on the EMAXIMUM TIMES THE RESPON MOST RECENT TRIP IADA (PN: please label them as Q.8s | Q.8A BUT IS MENTIONED IN Q.7, ASK Q.8A PLACE Q.8A WITH: "You mentioned that you hinking about your last trip to Canada, trip? Please check Canada as well."] DENT IS ASKED IS TWO TIMES. IF TWICE, THE OTHER TIME REGARDING THE TRIP |
| TO 19 F travelled which of PN: TH ONCE F TO CAN | CANADA IS NOT MENTIONED IN OR LAST TRIP TO CANADA. REF I to Canada in the past 3 years. If these places did you visit on the EMAXIMUM TIMES THE RESPON MOST RECENT TRIP IADA (PN: please label them as Q.8s | Q.8A BUT IS MENTIONED IN Q.7, ASK Q.8A PLACE Q.8A WITH: "You mentioned that you hinking about your last trip to Canada, it rip? Please check Canada as well."] DENT IS ASKED IS TWO TIMES. IF TWICE, THE OTHER TIME REGARDING THE TRIP 11 to Q.18-c.1 to Q.18-c.1 |
| TO 19 F travelled which of PN: TH ONCE F TO CAN | CANADA IS NOT MENTIONED IN OR LAST TRIP TO CANADA. REF I to Canada in the past 3 years. If these places did you visit on the EMAXIMUM TIMES THE RESPON MOST RECENT TRIP IADA (PN: please label them as Q.8s | Q.8A BUT IS MENTIONED IN Q.7, ASK Q.8A PLACE Q.8A WITH: "You mentioned that you hinking about your last trip to Canada, it rip? Please check Canada as well."] DENT IS ASKED IS TWO TIMES. IF TWICE, THE OTHER TIME REGARDING THE TRIP 11 to Q.18-c.1 to Q.18-c.1 |
| TO 19 F travelled which of PN: TH ONCE F TO CAN | CANADA IS NOT MENTIONED IN OR LAST TRIP TO CANADA. REF I to Canada in the past 3 years. If these places did you visit on the EMAXIMUM TIMES THE RESPON MOST RECENT TRIP IADA (PN: please label them as Q.8s | Q.8A BUT IS MENTIONED IN Q.7, ASK Q.8A PLACE Q.8A WITH: "You mentioned that you hinking about your last trip to Canada, it rip? Please check Canada as well."] DENT IS ASKED IS TWO TIMES. IF TWICE, THE OTHER TIME REGARDING THE TRIP 11 to Q.18-c.1 to Q.18-c.1 |
| TO 19 F travelled which of PN: TH ONCE F TO CAN | CANADA IS NOT MENTIONED IN OR LAST TRIP TO CANADA. REF I to Canada in the past 3 years. If these places did you visit on the EMAXIMUM TIMES THE RESPON MOST RECENT TRIP IADA (PN: please label them as Q.8s | Q.8A BUT IS MENTIONED IN Q.7, ASK Q.8A PLACE Q.8A WITH: "You mentioned that you hinking about your last trip to Canada, it rip? Please check Canada as well."] DENT IS ASKED IS TWO TIMES. IF TWICE, THE OTHER TIME REGARDING THE TRIP 11 to Q.18-c.1 to Q.18-c.1 |
| TO 19 F travelled which of PN: TH ONCE F TO CAN | CANADA IS NOT MENTIONED IN OR LAST TRIP TO CANADA. REF I to Canada in the past 3 years. If these places did you visit on the EMAXIMUM TIMES THE RESPON MOST RECENT TRIP IADA (PN: please label them as Q.8s | Q.8A BUT IS MENTIONED IN Q.7, ASK Q.8A PLACE Q.8A WITH: "You mentioned that you hinking about your last trip to Canada, it rip? Please check Canada as well."] DENT IS ASKED IS TWO TIMES. IF TWICE, THE OTHER TIME REGARDING THE TRIP 11 to Q.18-c.1 to Q.18-c.1 |
| TO 19 F travelled which of PN: TH ONCE F TO CAN | CANADA IS NOT MENTIONED IN OR LAST TRIP TO CANADA. REF I to Canada in the past 3 years. If these places did you visit on the EMAXIMUM TIMES THE RESPON MOST RECENT TRIP IADA (PN: please label them as Q.8s | Q.8A BUT IS MENTIONED IN Q.7, ASK Q.8A PLACE Q.8A WITH: "You mentioned that you hinking about your last trip to Canada, it rip? Please check Canada as well."] DENT IS ASKED IS TWO TIMES. IF TWICE, THE OTHER TIME REGARDING THE TRIP 11 to Q.18-c.1 to Q.18-c.1 |
| TO 19 F travelled which of PN: TH ONCE F TO CAN | CANADA IS NOT MENTIONED IN OR LAST TRIP TO CANADA. REF I to Canada in the past 3 years. If these places did you visit on the EMAXIMUM TIMES THE RESPON MOST RECENT TRIP IADA (PN: please label them as Q.8s | Q.8A BUT IS MENTIONED IN Q.7, ASK Q.8A PLACE Q.8A WITH: "You mentioned that you hinking about your last trip to Canada, it rip? Please check Canada as well."] DENT IS ASKED IS TWO TIMES. IF TWICE, THE OTHER TIME REGARDING THE TRIP 11 to Q.18-c.1 to Q.18-c.1 |



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A CV EVEDVONE

 Please imagine that you are taking an overseas pleasure trip outside of Australia, New Zealand and the South Pacific for 4 nights or longer. For each statement on this page check one box to show how important that reason is to you when considering

| | Very Important | Somewhat Important | | Not at all Important |
|--|-------------------|-----------------------|---|-------------------------|
| Getting away from the demands of home | | | | |
| Being in a clean, healthy environment | | | | |
| Enjoying a relaxing atmosphere | | | | |
| Being inspired by beauty and nature | | | | |
| Feeling a sense of freedom | | | | |
| Coming home with exciting travel stories | | | | |
| Visiting a place my friends would love to see | | | | |
| Experiencing another British colony | | | | |
| Rediscovering myself | | | | |
| Surrounded by beautiful, unspoiled nature | | | | |
| Staying in accommodations unique to that country (e.g., castle, log cabin, etc.) | | | | |
| To experience aboriginal heritage and attractions | | | | |
| Seeing places important in history | | | | |
| Seeing as much as possible in the time available | | | | |
| Seeing first hand what I learned in school | | | | |
| Travelling not in a group to provide more flexibility and independence | | | | |
| Great flight accessibility | | | | |
| Seeing wildlife in nature | | | | |
| Roughing it | | | | |
| Experiencing unspoiled nature | | | | |
| Participating in active outdoor sports | | | | |
| Enjoying alpine (downhill) skiing or snowboarding | | | | |
| Being daring and adventuresome | | | | |
| Being together as a family | | | | |
| Good value air fares | | П | П | |
| Getting away from the summer heat | | П | П | П |
| Feeling secure and safe | | ш | ш | |
| Local people are friendly and welcoming toward Australians | | | | |
| Feeling a wide, spacious outdoor environment | | | | |
| Experiencing a different country's lifestyle | | | | |
| Opportunity to visit a place I have not been to before | | | | |
| Opportunity to increase my knowledge | | | | |
| Opportunity to experience unique places | | | | |
| Opportunity to try new foods | | | | |
| Extreme sports | | | | |
| Photography tour | | П | П | |
| Eco tour | | | | |

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21. Now, for each statement below please check which of these travel destinations each statement applies to <u>extremely well</u>. You can check as many destinations as you like as long as it applies <u>extremely well</u>. You can base your robices on your impressions, or anything else that you have seen, heard or read.

RANDOMIZE ORDER OF DESTINATION LIST

| | United States | Canada | Еигоре | South East Asia | Not Applicable |
|---|------------------|--------|--------|--------------------|-------------------|
| Getting away from the demands of home | | | | | |
| Being in a clean, healthy environment | | | | | |
| Enjoying a relaxing atmosphere | | | | | |
| Being inspired by beauty and nature | | | | | |
| Feeling a sense of freedom | | | | | |
| Coming home with exciting travel stories | | | | | |
| Visiting a place my friends would love to see | | | | | |
| Experiencing another British colony | | | | | |
| Rediscovering myself | | | | | |
| Surrounded by beautiful, unspoiled nature | | | | | |
| Staying in accommodations unique to that country (e.g., castle, log cabin, etc.) | | | | | |
| To experience aboriginal heritage and attractions | | | | | |
| Seeing places important in history | | | | | |
| Seeing as much as possible in the time available | | | | | |
| Seeing first hand what I learned in school | | | | | |
| Travelling not in a group to provide more flexibility and independence | | | | | |
| Great flight accessibility | | | | | |
| Seeing wildlife in nature | | | | | |
| Roughing it | | | | | |
| Experiencing unspoiled nature | | | | | |
| Participating in active outdoor sports | | | | | |
| Enjoying alpine (downhill) skiing or snowboarding | | | | | |
| Being daring and adventuresome | | | | | |
| Being together as a family | | | | | |
| Good value air fares | | П | | | |
| Getting away from the summer heat | | | | | |
| Feeling secure and safe Local people are friendly and welcoming | _ | _ | _ | | |
| toward Australians | | | | | |
| Feeling a wide, spacious outdoor environment | | | | | |
| Experiencing a different country's lifestyle | | | | | |
| Opportunity to visit a place I have not been to before | | | | | |
| Opportunity to increase my knowledge | | | | | |
| Opportunity to experience unique places | | | | | |
| Opportunity to try new foods | | | | | |
| Extreme sports | | | | | |
| Photography tour | | | | | |
| Eco tour | | | | | |

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22) How interested are you in visiting South East Asia, Europe, US and Canada in the next two years? (Please select one only)

| | South East Asia | Europe | U.S.A. | Canada |
|-----------------------|--------------------|--------|--------|--------|
| Very Interested | □ 4 | | | |
| Somewhat Interested | □ 3 | | | |
| Not Very Interested | □ 2 | | | |
| Not at all Interested | 0 1 | | | |

(PN: PROGRAMMING: FOR NEXT QUESTION SHOW COUNTRIES WITH CODES 4 OR 3. IF CODES 2 OR 1 FOR ALL SKIP TO Q.25)

23) How likely are you to visit (SHOW COUNTRIES WITH CODES 4 OR 3 IN Q.22) in the next twelve months? (Please select one only)

| | South East Asia | Europe | U.S.A. | Canada |
|---------------------------|--------------------|--------|--------|--------|
| Definitely Will Visit | □5 | | | |
| Very Likely | □4 | | | |
| Somewhat Likely | □3 | | | |
| Not Very Likely | □2 | | | |
| Not at all Likely | □1 | | | |
| Definitely Will Not Visit | | п | п | п |

(IF CODES 2 OR 1 FOR CANADA IN Q. 22 SKIP TO Q.25)

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|--|--|
| Culinary experiences (fine dining, winery tours) Staying on a farm (agri-duorism) Attending a sporting event Aboriginal cultural experiences, celebrations, and attractio Other activities(please specify) | ns |
| Travel in Canada between centres by any of the following: Arr Rental car Motor coach Motor home/camper Rail Private car Other (please specify) | |

(IF CODES 5, 4 OR 3 FOR CANADA IN Q. 23 SKIP TO DEMOGRAPHICS)

| <u>Cost Issues</u> | Major Barrier | Minor Barrier | Not A Barrier |
|--|------------------|------------------|------------------|
| High cost of packaged tours to Canada | | | |
| High cost of air transportation to Canada | | | |
| High cost of hotels within Canada | | | |
| Too expensive to travel as a family with kids | | | |
| Expensive to travel within Canada | | | |
| Poor value for money | | | |
| Unfavorable exchange rate | | | |
| Overall trip would be too expensive | | | |
| Safety Issues | | | |
| Safety concerns | | | |
| Risk of terrorism | | | |
| Uncomfortable with travel to Canada because of close proximity to U.S. | | | |
| Canada Related Issues | | | |
| Not a popular destination today | | | |
| Country is too vast to see on one trip | | | |
| There are other more interesting/exotic places to go | | | |
| Nothing special or unique about Canada | | | |
| Canada is not exciting/too boring | | | |
| Poor weather | | | |
| Been there before. No need to go back | | | |
| Do not know enough about Canada/too unfamiliar | | | |
| Do not have friends or relatives in Canada | | | |
| Not too much to do beyond seeing big nature | | | |
| Too far to travel/flight to Canada is too long | | | |
| No major tourist attractions there | | | |
| Not enough to see and do in Canada | | | |
| Prefer to travel within Asia | | | |
| Many attractions/sites too far apart | | | |
| Friends have been there and were not satisfied | | | |
| Language difficulties | | | |
| Poor shopping opportunities | | | |
| Poor quality accommodation | | | |
| Unfriendly people | | | |
| Too crowded | | | |

| asure trip to Canada in the near future. Please | | | er, for you |
|--|------------------|------------------|------------------|
| sonally, it is a major barrier, a minor barrier, or domize list within each block/section for Cost Is | | | d Canada |
| lated Issues –show headings) | | • | |
| at Issues | Major Barrier | Minor Barrier | Not A Barrier |
| n cost of packaged tours to Canada | | | |
| cost of air transportation to Canada | _ | _ | _ |
| cost of hotels within Canada | _ | _ | _ |
| expensive to travel as a family with kids | _ | _ | _ |
| ensive to travel within Canada | _ | _ | _ |
| value for money | | _ | _ |
| vorable exchange rate | _ | _ | _ |
| all trip would be too expensive | _ | _ | _ |
| tv Issues | _ | _ | _ |
| ty concerns | | | |
| of terrorism | _ | _ | _ |
| Imfortable with travel to Canada because of close | | _ | _ |
| nity to U.S. | | _ | |
| da Related Issues | | | |
| popular destination today | | | |
| try is too vast to see on one trip | | | |
| are other more interesting/exotic places to go | | | |
| ng special or unique about Canada | | | |
| da is not exciting/too boring | | | |
| weather | | | |
| there before. No need to go back | | | |
| t know enough about Canada/too unfamiliar | | | |
| ot have friends or relatives in Canada | | | |
| oo much to do beyond seeing big nature | | | |
| far to travel/flight to Canada is too long | | | |
| ajor tourist attractions there | | | |
| nough to see and do in Canada | | | |
| er to travel within Asia | | | |
| attractions/sites too far apart | | | |
| ds have been there and were not satisfied | | | |
| uage difficulties | | | |
| shopping opportunities | | | |
| quality accommodation | | | |
| | | | |
| iendly people | | | |

| | | T110: | | uy 6, 2007 |
|---------------|---|--|---------------|------------|
| | Not enough for kids to do | | | |
| | Other Issues (DO NOT RANDOMIZE LIST) | | | |
| | Not enough flights to Canada | | | |
| | Bad time for me financially | | | |
| | Too busy at work | | | |
| | Too busy with kids | | | |
| | Not enough money available | | | |
| | Personal reasons | | | |
| | Travelled enough already | | | |
| | Too much economic uncertainty | | | |
| | Old age | | | |
| | Other barriers (specify) | | | |
| PN: I | OGRAPHICS: INTRO:) So that we can tabulate your respon- questions that would be used for statistica | | | |
| | | in Canada at | the present | |
| 26) | Do you have any close friends or relatives living (Please select one) | in Canada at | the present t | ime? |
| 26) | (Please select one) Yes | 🗆 | the present t | ime? |
| :0) | (Please select one) Yes No | 🗆 | the present | ime? |
| 10) | (Please select one) Yes | 🗆 | the present | ime? |
| | (Please select one) Yes No | | · | |
| , | (Please selectione) Yes. No. Don't know. Including yourself, how many people are there one) | in your househ | · | |
| , | Yes | □ □ in your househ 1 | · | |
| , | (Pléase selectione) Yes. No Don't know Including yourself, how many people are there one) 1 person. 2.3 people. 4.5 people. | in your househ | · | |
| 27) | (Please select one) Yes. No Don't know Including yourself, how many people are there one) 1 person 2-3 people 4-5 people 6 or more people 6 or more people | in your househ | · | |
| 27) | Yes. No Don't know Including yourself, how many people are there one) 1 person 2-3 people 4-5 people 6 or more people PROGRAMMING: IF CODE 1 SKIP TO Q.29) | in your househ | old? (Pleas | |
| 27) | (Please select one) Yes. No Don't know Including yourself, how many people are there one) 1 person 2-3 people 4-5 people 6 or more people 6 or more people | in your househ | old? (Pleas | |
| 27) [PN: I | (Please selectione) Yes. No Don't know Including yourself, how many people are there one) 1 person 2-3 people 6 or more people PROGRAMMING: IF CODE 1 SKIP TO Q.29) How many are less than 18 years of age? (Ple | in your househ | old? (Pleas | |
| 27) [PN: I | (Pléase selectione) Yes No Don't know Including yourself, how many people are there one) 1 person 2-3 people 4-5 people 6 or more people FOODE 1 SKIP TO Q.29) How many are less than 18 years of age? (Ple 1 person 2 people 2 people | in your househ | old? (Pleas | |
| 27) PN: I | (Please selectione) Yes. No Don't know Including yourself, how many people are there one) 1 person 2-3 people 4-5 people 4-6 prove people 9-7 prove people 1 person 2 people 2 people 3 people 3 people 3 people 3 people 3 people 3 people | in your househ134 ase select one1234 | old? (Pleas | |
| 27) PN: I | (Please selectione) Yes No Don't know Including yourself, how many people are there one) 1 person 2-3 people 4-5 people 6 or more people For more people 1 person 2-3 people 9 people 1 person 2 people 2 people 3 people 3 people 4 people 4 people | in your househ1 2 34 ase select on:1 234 | old? (Pleas | |
| 7) PN: I | (Please selectione) Yes. No Don't know Including yourself, how many people are there one) 1 person. 2-3 people. 4-5 people. 4-5 people. 9-6 rowe people. 1 person. 2 people. 2 people. 3 people. 4 person. 2 people. 3 people. 4 people. 5 people. 5 people. 5 people. 5 people. 5 people. | | old? (Pleas | |
| | (Please selectione) Yes No Don't know Including yourself, how many people are there one) 1 person 2-3 people 4-5 people 6 or more people For more people 1 person 2-3 people 9 people 1 person 2 people 2 people 3 people 3 people 4 people 4 people | n your househ 1 2 3 3 4 ase select on 2 3 4 | old? (Pleas | |
| 27) (PN: I | (Please selectione) Yes No Don't know Including yourself, how many people are there one) 1 person 2-3 people 4-5 people 6-5 more people PROGRAMMING: IF CODE 1 SKIP TO Q.29) How many are less than 18 years of age? (Ple 1 person 2 people 3 people 4 people 5 people 6 or more people 6 or more people 6 or more people | n your househ 1 2 2 3 4 4 5 6 6 7 7 | old? (Pleas | |
| PN: I | (Please select one) Yes. No. Don't know. Including yourself, how many people are there one) 1 person. 2.3 people. 4.5 people. 6 or more people. PROGRAMMING: IF CODE 1 SKIP TO Q.29) How many are less than 18 years of age? (Ple 1 person. 2 people. 3 people. 4 people. 5 people. 6 or more people. None. What is your marital status? (Please select or Married/Common law/De-facto or living will | n your househ 1 2 3 4 4 4 4 4 5 6 6 6 6 7 7 7 6 6 6 6 6 6 6 6 6 6 6 6 | oid? (Please) | |
| PN: I | (Please select one) Yes No Don't know Including yourself, how many people are there one) 1 person 2-3 people 4-5 people 4-5 people 9-6 or more people 1 person 2 people 2 people 3 people 3 people 4 people 5 people 6 or more people 6 or more people None What is your marital status? (Please select or Married/Common law/De-facto or living will Single | n your househ 1 2 3 3 4 4 4 5 5 6 6 7 7 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 | e) | |
| 77) PN: 1 | (Please select one) Yes No Don't know Including yourself, how many people are there one) 1 person 2.3 people 4.5 people 6 or more people PROGRAMMING: IF CODE 1 SKIP TO Q.29) How many are less than 18 years of age? (Ple 1 person 2 people 3 people 4 people 5 people 6 or more people None What is your marital status? (Please select or Married/Common law/De-facto or living will Single Divorced/ separated | | e) | |
| 7) PN: 1 | (Please select one) Yes No Don't know Including yourself, how many people are there one) 1 person 2-3 people 4-5 people 4-5 people 9-6 or more people 1 person 2 people 2 people 3 people 3 people 4 people 5 people 6 or more people 6 or more people None What is your marital status? (Please select or Married/Common law/De-facto or living will Single | n your househ 1234 ase select on1234567 | e) | |



| | nia Marketing Research Inc. | | (REVISED) February 6, 2007 T1103-06 |
|-----|--|----------------------------------|--|
| 30) | Which of the following categories best de one) | scribes your o | ccupation? (Please select |
| | Student | | |
| | White collar worker | | 2 |
| | Manager | | |
| | Professional | | |
| | Farm owner | | 6 |
| | Skilled workers | | 7 |
| | Semi/unskilled workers Self-employed | | 8 |
| | Housewife, not working outside the h | | |
| | Retired | | 11 |
| | Part timer | | |
| | Don't work Looking for Full time work | | |
| | Looking for Part time work | | |
| | Other | | |
| | Prefer not to answer | | 99 |
| 31) | What is the highest level of education tha answer that applies. | t you have con | npleted? Please choose one |
| | Primary school | п | |
| | Some Secondary/Technical school | | |
| | Intermediate/Form 4/Year 10 | П | |
| | 5th Form/leaving/Year 11 | П | |
| | Finished Tech/Matric/HSC/Year 12 | _ | |
| | Some/Now at University | | |
| | Have Diploma or Degree | | |
| | Prefer not to answer | | |
| 32. | Which of the following categories best describefore taxes in 2006? Please include all without a surrous please property of the course of the c | ages, salaries, | ss annual household income pensions and income from |
| 32. | Which of the following categories best dest before taxes in 2006? Please include all w other sources. Please choose one answer! Less than \$15,000 \$15,000 - \$24,999 \$25,000 - \$34,999 \$50,000 - \$74,999 \$75,000 - \$99,999 \$100,000 - \$149,999 \$150,000 - \$149,999 \$200,000 - | ages, salaries, | ss annual household income pensions and income from |
| 32. | before taxes in 2006? Please include all w other sources. Please choose one answer! Less than \$15,000 \$15,000 - \$24,999 \$25,000 - \$34,999 \$35,000 - \$49,999 \$50,000 - \$79,999 \$75,000 - \$99,999 \$100,000 - \$149,999 \$150,000 - \$199,999 | ages, salaries, that applies. | ss annual household income pensions and income from |
| 32. | before taxes in 2006? Please include all wolder sources. Please choose one answer of the sources of the sources of the sources of the source o | ages, salaries, hat applies. | ss annual household income pensions and income from |
| 32. | before taxes in 2006? Please include all w other sources. Please choose one answer of the sources of the sources of the sources of the sources of the source | ages, salaries, hat applies. | ss annual household income pensions and income from |





Australia Travel Discussion Guide Patterns and Potential Demand

L. Background and Introduction

(10 min)

In this section we will be warming up the participants, letting them get to know each other and learn about any specific hobbies, interests or clubs they belong to. It is important to understand their "spare time" activities and interests so that we can get some learning for potential "niche" travel packages.

- Please refer to the introductory sheet attached.
- Explain room set-up, confidentiality, explain expressing their own opinions, explain roles and objectives.
- · Establish respondents as authorities.

Background on Respondents

- · Have participants introduce themselves.
 - Name.
 - Type of work, if they work outside of the home.
 - Hobbies and interests or clubs that you belong to (for example: cooking, skiing, general outdoor activities, gardening, art, etc.).
 - . Do you pick travel destinations based on any of your interests?
 - If so, what have you done, where have you gone?

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2. Past and Future Holiday Travel Plans

(15 min)

In this section the first objective is to gather and record the purpose of key destinations that participants have gone to in the past and key destinations planned for the future.

The second objective is to really understand any travel patterns that exist. These patterns could relate to seasonal, religious holiday or other cultural issues — (for example: certain times of the year there are beach vacations; other times long-haul out of the country site seeing; certain times of the year heavy VFR etc.).

Moderator Instruction:

Have up on the wall several sheets of paper from an easel. Keep past trips separate from future trips.

Ask each participant to go through their list, past trips first and then future trip/s: Ask for:

- Destination
- Time of year, and
- Purpose
- Assess from the group if it is generally a high, medium or low interest destination
- Probe/observe if Canada is combined with other countries like: U.S. or Europe.

REPEAT FOR EACH PARTICIPANT

Moderator Instruction:

Stand back and look at the easel papers and have the group help determine if any particular travel patterns exist (for example: seasonal vacations, VFR, in-country vs. out of country, etc.).

I would like you to take a look at these sheets of travel logs we have created and tell me
if you can identify or see any kinds of patterns. (For example: certain types of travel
depending on the year or, certain places that are popular depending on the time of year,
etc.).

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- · Determine if:
 - Some patterns exist and why. (Again, Canada or combination)
 - Some destinations are becoming more or less popular and why.
 - Interests in travel are changing, in other words peoples' interests in the type
 of holiday/vacation they take have changed (example: more sun or mini
 breaks).
 - New types of packages or offerings have emerged.

Understand and Clarify Each "Key" Destination's Reason for having either Greater or Lesser Interest (20 min)

The main objective of this section is to understand on several levels and layers the reasons/triggers behind each "key" destination in attracting more or fewer vacationers. (Key destinations include: China, Hong Kong, Middle East, Asia (Thailand, Japan), Canada, America, Europe, Italy and U.K.)

Start with the countries within the "key" set that are of high interest to the group.

- . Several of you say that you are interested in vacationing to country X.
- · Review questions below:

Overall Image: When you think of country X what is your overall impression of it? What images does it conjure up?

Probes: - What it looks like.

- Feels like

- Where do you get these impressions from?

Activities/Benefits Vacation Type:

Probes: - What will you do there?

- What are the day to day things?

- What kind of a vacation is this for you?

- How will you benefit?

- Where do you get this perception from?

Accessibility/Travelling:

Probes: - What are your thoughts on getting to this country and vacationing there? Is it easy or difficult to access, get accommodation and vacation there?

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- Where do these impressions come from?

Probes: - How will you arrange or put this vacation together?

What process will you go through, what will you do? (Probe deeply on channels, promotions, advertising).

- Why will you put it together that way?

Advertising/Promotions:

Planning the Vacation:

For Canada specifically:

- Understand its benefits as a "combination" destination with U.S. and Europe. (And, is its role the same between the two?)
- Vs. its role as a "solo" destination
- Have you heard or read much about this country? What have you heard or read, what are the sources? (TV what channels, daily newspapers, magazines, newsletters, direct mail, internet what sites, blogs)
- Have you seen much advertising or promotion for destination? Where, when, what was the message?
- What is this country trying to say about itself as a vacation destination?
- Who is it aiming its message at (target) and
- Why is this country a good travel destination for this type of traveler? (target)
- Taking <u>all of these things</u> into consideration what are the strongest triggers that make you want to go to this destination? (Gather and rank order from most compelling to least).
- What are the biggest barriers? (Again, gather and rank order).

Moderator instruction:

Repeat above section first for all high interest destinations for the group, next high interest destinations in general but, not necessarily for the group, and then the lower interest destinations.

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(10 min) 4. Canada's Competition

In this section the objective is to determine which countries compete with Canada directly in a "choosing a vacation" context.

- I am going to write down on these recipe cards all of the long-haul destinations, because
 we are going to going to sort these cards. (HAVE RESPONDENTS READ OUT ALL
 THE DESTINATIONS THEY FEEL ARE LONG-HAUL AND WRITE EACH ONE DOWN
 ON A SEPARATE RECIPE CARD. MAKE SURE CARADA IS ON THE LIST).
- First I would like you to tell me what you used for criteria in determining what long-haul vs. short-haul is.
- Now, I would like you to group these cards/countries based on ones that you feel
 compete with each other if you were considering taking a long-haul trip. I would also like
 you to give these groupings a "nickname".
 - Discuss each grouping:
 - . Why do these group together?
 - Why this "nickname"?
 - · What is common?
 - · What motivates you to go to these destinations?
 - What do you get out of going to these destinations?

REPEAT FOR EACH GROUPING

5. Exploration/Free Association (In-Depth) of Canada and Competing Countries (15 min)

The main objective of this section is to gather a very deep understanding of Canada in the context of its closest competition.

- I would like to do an interesting exercise with you on two destinations:

 - Canada
 A competing destination.
- We talked quite a bit about both of these destinations earlier. I would now like to talk more specifically.

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- Again, I would like to write down on cards all of your thoughts and opinions about Canada. (Gather as many thoughts and impressions of Canada as possible).
 - When you think about going to Canada:
 - · What do you look for?
 - What is important to you?
 - What do you prefer?
 - (Determining which attributes are most important and/or operative in the decision process.) I would like you to place each attribute into one of the following categories:
 - Very important
 - Somewhat important
 - Not important
 - · For the very important attributes probe extensively:
 - How does this affect the situation?
 - · What if it wasn't there?
 - Was it always this way?
 - How would others feel if they were there?

REPEAT FOR THE OTHER DESTINATION THAT CANADA COMPETES WITH (NOTE: ROTATE COMPETING DESTINATIONS FROM ONE GROUP TO THE NEXT).

- Conduct a close comparison of the two countries and assess their relative strengths, weaknesses, attractiveness, and barriers.
 - Is Canada a priority or secondary destinations (PROBE FOR US AND EUROPE)?
 - Why is/isn't it a priority destination?
- What advantages does Canada offer over Europe and the U.S, specifically?
 To what degree has perceptions of the U.S. (especially if perceptions have changed) had an impact on perceptions of Canada?

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Objective: To gather in-depth understanding positive and negative Canadian imagery.

I would like to do another creative exercise. I would like you to turn Canada into something other than a country.

Exercise #1

If Canada were to turn into (select from one below) what would it be like?

- · A piece of music
- A home
- A shoe
- A relationship

Review each in detail:

- Why this?
- · What is positive about this?
- · What is negative about this?

Let's plot these countries (Canada and its direct competition) on the following scales:

→ Has been around for a while There will always be something different to explore or see There is only the same old stuff to explore

- (Explore perceptions on latent demand) Do you think that demand for Canada will increase over the next 5 to 10 years or stay the same or

Moderator: Create additional scales if others emerge in session.

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(10 min)

Exercise #2

I have several pictures of Canada that I would like to have you sort into 3 groups: extremely motivating to want to go to Canada; moderately motivating; not very motivating.

- Go through the extremely motivating pictures and gather reasons why they are motivating:
 - What is catching your attention here?
 - What is getting you excited/interested?
 - . Is this similar to what motivates you to go on a long-haul trip?
 - . How is this different from (key competing countries)?
- Go through a few of the less motivating pictures and understand what is missing.
 - Why do these not motivate as much?

The main objective is to understand what the consumer uses as strength in attempting to market Canada.

- Given all of the strengths points of interest and unique aspects, how would you describe a holiday to Canada?
- Who is the most appropriate market for this kind of holiday? Who would find this kind of holiday appealing? (Target)
- How should Canada advertise or promote this type of holiday? What should they say?
- Where should they put their advertising/promotion and why? (Probe specific media).
 - Now what kind of travel packages would be really appealing to this type of vacationer?
 - Group?

Summary on Canada

- Individual?
- All inclusive?
- Activity/interest focused?
- Discounted/effectively priced?
- Best package components (correct accommodations, duration, ground activity, etc.)?
- . When should they advertise/promote and why?

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Finally, what kind of "interest" itineraries do you think could be appealing to people vacationing in Canada? Think about your own hobbies and interest (for example: garden, ocean wildlife, Canadian history/Heritage sites).

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71103-06 December, 2006 Future Trip to Canada (10 min) The main objective is to gather the consumer plan of action in the context of a trip to Canada.

- If you were planning a trip to Canada what would the details be:
 - · During what season would you go?
 - What would be the duration of the trip?
 - What would be the main influencers in planning this trip?
 - · Who would you go with?
 - What parts of Canada would you visit?
 - Why those parts?
 - Are you interested in seeing other parts? If so, why wouldn't you visit them on this trip?
 - What sources would you use to decide where to travel in Canada?
 - If you'd use the Internet, what sites?
 - Would you use travel agents? What is their role?
 - Any other sources?
 - Describe the nature of your trip.
 - How much time will you take to plan this trip?
 - How much time will you take to book it?
 - · What sources would you use to purchase trip components/package?
 - What would your party composition be?

Review of Ad/Collateral material (10 min)

The main objective is to review various marketing materials to determine their effectiveness.

- . To be completed upon seeing the materials.
- · Core issues will be explored, like:
 - Evaluating interest

 - Breakthrough ability

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| Australia December, 2006 T1103-06 | Australia December, 2006 71103-06 |
|---|--|
| Travel Trade Interview | 1.d Have the products changed over the past few years? For example, new and different countries, packages, flights, or itineraries? Is this having any |
| Organization: | effect on the consumer or your business? |
| Type: Retail [] Wholesale [] Both Retail/Wholesale [] Airline [] | |
| Name: | |
| Title/Position: | |
| Proportion of Long Haul to Short Haul Business: | |
| A. Current Perceived Trends in the Australian Travel Market | |
| Objective: This section is designed as a general overview to gather the travel trade's | 1.e Has advertising and/or promotion to the consumer changed at all over the |
| opinion and impressions of changes in the following: | past few years? Is there more or less? Is it different, is it emphasizing |
| The consumer. | different aspects like price, flights, or itineraries? What effect has this had on the consumer/your business? |
| Travel retailing. | on the consumeryour business: |
| Thinking over the past few years, what trends or changes have you seen in the long-haul travel market, overall? For example, are some countries becoming more popular and are some becoming less? If so, which ones? Assess perceived appetite for and interest in Canada. | |
| | 1.f What do you think are the main causes or influences behind each of these trends/changes you identified? (in 0.1.a to 1.e) What do you think is really going or? (WE NEED TO UNDERSTAND WHAT IS DRIVING THOSE TRENDS. THIS CAN INCLUDE NEW COUNTRIES OF INTEREST, ECONOMIC ISSUES, POLICY ISSUES, NEW FASHION OR CELEBRITY INTERESTS, COST, ETC.) |
| If not mentioned, has the consumer changed in any way? PROBE ON CHOICE OF DESTINATION, PURCHASE OF TRIP, INTEREST OR ACTIVITIES, TRIP ITINERARIES, PARTY COMPOSITION, SENSITIVITY TO SEASONALITY. | |
| | Five years from now, what other consumer or industry changes can we expect to see? (ASSESS IF THESE CHANGES ARE LONG TERM OR SHORT TERM) |
| 1.c Has how consumers booked vacations changed in anyway? Are they using the Internet more or less, going through different channels or organizations? What kind of services do they use? In general, are they behaving differently? | |
| | 8. |
| Insignia Marketing Research Inc. 1 | Insignia Marketing Research Inc. 2 |



| Australia December, 2006 T1103-06 | Australia December, 2006 T1103-06 |
|--|--|
| Current Perceived Trends/Changes in the Trades Business Objective: This section is designed to gather specific information on the travel trade industry. 2.a Now, thinking about all of these changes, which ones have had the biggest | 2.e What kind of service/services do you offer now as a result of the changes in your business? |
| affect on how you do business? And, how has your business been affected? | How often do your clients come to you with specifics in mind and what are they specific about? Do they come to you with an exact destination in mind? |
| 2.b Specifically, how have process/the industry changed for you? | |
| Could you give us a current profile of your clients? Who are they now and what do they want? Have they changed in any way, if so in what way? | 2.g Overall in the future, what do you think is the outlook for travel outside of Australia and Oceania? Will some countries continue to grow and some decline? If so, which ones and why? |
| To what degree has the Internet had an effect on your business or your clients? | C. Perceptions of Canada The objective of this section is to understand: The IT perception of the consumer in the context of Canada and Their own perceptions of Canada. |
| | 3.a Why do Australian people travel to Canada? What are the main reasons? What do they want to see? Activities of interest? (PROBE SPECIFICALLY FOR VACATION TRAVEL) |
| | |
| Insignia Marketing Research Inc. 3 | Insignia Marketing Research Inc. 4 |



| Australia December, 2006 71103-06 3.b. Have these consumer reasons changed in the past few years or so for travel to Canada and, if so, why? (PROBE FOR SPECIFICS) | Australia December, 2006 71103-06 3.g. What is Canada's role in the combined trips? (PROBE SEPARATELY FOR U.S. AND EUROPE) |
|--|--|
| What are your perceptions of Canada as a holiday destination? And have your perceptions changed over the past few years? If so, why? | What kind of Brand Image do you think Canada <u>should have</u> as a holiday destination? What aspects should it promote about itself? |
| 3.d Thinking specifically of Canada's image as a holiday destination, what is your professional impression? What are the strengths/advantages and the weaknesses/bnaries today? (Assess the degree to which flestyle (elseire to live in Canada), VFR, skiing, and outdoor activities in general play a role). | 3.I IF NOT ALREADY MENTIONED ASK: In your opinion do you think interest in travel to Canada is up, down or about the same as a few years ago. (IF UP OR DOWN) Why do you think it is going in that direction? (PROBE ON BOTH THE CONSUMER PERSPECTIVE AND THE TRADE PERSPECTIVE) |
| Have you always felt this way, or is this a more recent perception/image? (IF THERE HAS BEEN AN IMAGE CHANGE). What has created/caused this change in image? | D. Competitive Analysis Objective: this section is to understand the trade 's perceived competition set for Canada. Their comparative strengths and weaknesses and specific retail activities. 4.a. Who are Canada's main competitors among other long-haul destinations? Why COMEC THE RESPONDENT HAS HAD A CHANCE TO GIVE THEIR OPPINION THEIR PROBE SPECIFICALLY ON THE FOLLOWING. |
| 3.f To what degree is a trip to Canada a part of a trip to the U.S. or Europe? | COUNTRIES: CHINA, ASIA, MIDDLE EAST, EUROPE GENERAL, FRANCE, ITALY, U.K., UNITED STATES) |
| Insignia Marketing Research Inc. | Insignia Marketing Research Inc. 6 |



| Australia December, 2006 71103-06 4.b. In your opinion, have these competitors changed from a few years ago and, if so, who has and why? (AGAIN DRILL DOWN ON ABOVE MENTIONED COUNTRIES) | Australia December, 2006 71103-96 4.f. Referring specifically to all of the products/packages in question 4e, how are you selling it? What do you do, what do you say? |
|--|---|
| 4.c What are Canada's strengths/advantages over these recent competitive destinations? Has this changed over the past few years, if so, in what way? (MAKE SURE THE FEEDBACK IS VERY SPECIFIC AND ATTACHED TO THE COMPETING COUNTRY) | Have your ideas of what Canadian destinations to recommend changed? If so, in what way? |
| 4.d What are Canada's weaknesses/disadvantages compared to these most recent competitive destinations? Has this changed over the past few years, if so, in what way? MAKE SURE THE FEEDBACK IS VERY SPECIFIC TO THE COMPETING COUNTRY) | To what degree do you encourage travel to all or any of the three regions in Canada? (PROBE SEPARATELY FOR WESTERN, EASTER, AND CENTRAL.) |
| 4.e What are the specific products or packages that are selling really well? First for Canada and then for the competitive countries? (FOR EACH ITEM ASK WHY). What are the strengths of these products/packages? | What about destinations in other countries? Do you recommend different regions within a country, and why? |
| | 4.j What are your current attitudes towards U.S. travel and its products? Have they changed over the past few years? Are they likely to change in the near future? (ASSESS IN WHAT WAY THESE PERCEPTIONS ARE RUBBING OFF ON CANADA IN EITHER A POSITIVE OR NEGATIVE WAY) |
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| 5.1 What travel packages or products are available to other destinations that would be ideal for Canada. (Detail destinations and relevant package details. Obtain brochures where possible and mark the key vacation product opportunities.) (MAKE SURE THE FEEDBACK IS VERY SPECIFIC) | Trade Support Objective to sunderstand the areas where the trade needs additional or more support in selling Canada. 7.a What can Canadian travel industry do to improve its marketing in Australia? (MAKE SURE THE FEEDBACK IS VERY SPECIFIC. PROBE DEEPLY) |
| Where in your company does the influence for changing the product/packages you are selling come from? | Specifically Assistance for the trade (RECORD DETAILS) |
| F. Iravel Barriers Objective: To uncover the trade's perceptions of barriers and weaknesses in selling Canada. 6.a What are the major barriers or weaknesses holding people back from vacationing in Canada? (Obtain details, probe why and how to resolve.) (For | ii Product development? (RECORD DETAILS) |
| example, if airline capacity is an issue, determine details on desired frequency, timing, and to what cities.) What complaints have you heard from clients? Barriers could include airline capacity, pricing, lack of knowledge, lack of packages, destinations choice issues, activity issues, accommodation issues, loss of 'wow' factor.) PROBE SEPCIFICALLY ON THE NEED FOR A VISA FOR ENTRY) | iii What key marketing messages/themes would you suggest to sell Canada to potential travelers from Australia? (RECORD DETAILS) |
| What specific problems have you experienced in selling Canada? Can you provide suggestions on anything Canada can do to overcome these weaknesses or barriers? | What is the best way to reach the target vacationer to Canada? In what medium should the message be placed? |
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| Australia December, 2006 71107-06 7.d What would be your top 3 recommendations for the Canadian tourism industry to increase tourism from Australia? | Australia December, 2006 71103-06 ii What is it doing right? |
|--|--|
| 7.e What are the specific destinations within Canada doing right to attract holiday travelers? | iii Ways it could improve its service to you? |
| 7.f What are they doing wrong in attempting to attract holiday travelers? | iv Do you receive office e-mail correspondence from the Canadian Tourist office? Is it effective? How could it be improved? |
| 7.g How much contact do you have with Canadian officials regarding increasing travel to Canada? What is the nature of this contact? What do you think they could do to help raise holiday travel? What could they do to help you raise holiday travel to Canada? | 7.i Are the brochures they provide to trade effective? Can you show me any outstanding brochures for other countries that are really effective? (ATTEMPT TO OBTAIN A COPY) |
| 7.h Do you have any comments on the Canadian Tourism Commission? Please be honest in your comments. Your concerns, suggested improvements, or complaints would be very valuable to us. i Any complaints? | 7.j Do you have any other comments or questions? |
| | THANK YOU |
| Insignia Marketing Research Inc. 14 | Insignia Marketing Research Inc. 15 |