



Contract #C27G240001

## SHARED COST ARRANGEMENT

THIS AGREEMENT dated for reference the 1st day of April, 2026.

BETWEEN:

DESTINATION BC CORP., doing business as DESTINATION BRITISH COLUMBIA (“Destination BC”) with the following specified address:  
12th Floor – 510 Burrard Street  
Vancouver, BC V6C 3A8

AND:

TOURISM ASSOCIATION OF VANCOUVER ISLAND (the “Recipient”), with the following specified address:  
5387 Lost Lake Road  
Nanaimo, BC V9T 5E7

## BACKGROUND

- A. Destination BC’s mandate includes the promotion of the development and growth of the tourism industry in the province of British Columbia, by, but not limited to, providing industry leadership in tourism marketing and development and support for regional, sectoral and community tourism marketing and development;
- B. The Recipient is a regional destination management organization that contributes regional leadership, destination management, on the ground business intelligence, stakeholder relationships, research and data, and operational expertise important to the BC tourism ecosystem; and
- C. Destination BC and the Recipient now wish to enter into this Shared Cost Arrangement (the “Agreement”), on the terms and conditions set forth below.

Destination BC and the Recipient therefore agree as follows:

## SECTION 1 - DEFINITIONS

1.01 In addition to terms defined elsewhere in this Agreement, where used in this Agreement:

- (a) “Business Day” means a day, other than a Saturday or Sunday, on which Destination BC offices are open for normal business in British Columbia;
- (b) “Emergency” has the meaning given to that term in the [Emergency Program Act](#);

- (c) "Fiscal Year" means the period beginning on April 1st of a calendar year and ending on March 31st of the following calendar year.
- (d) "Financial Contribution" means the contribution to be provided by Destination BC to the Recipient as set out in Schedule "B";
- (e) "FOIPPA" means the [Freedom of Information and Protection of Privacy Act](#);
- (f) "Material" means all findings, data, reports, documents, records and other material (both printed and electronic), whether complete or otherwise, that have been produced, received, compiled or acquired by the Recipient as a direct result of this Agreement, but does not include the Received Material;
- (g) "Overpayment" means any portion of the Financial Contribution provided by Destination BC to the Recipient in error or under circumstances in which the Recipient has not complied with the provisions of this Agreement;
- (h) "Personal Information" has the meaning given to that term in FOIPPA;
- (i) "Program" means the program that is being supported and/or provided by Destination BC in relation to which the Financial Contribution is being made available to the Recipient, the relevant details of which are set out, if applicable, in Schedule "A";
- (j) "Project" means any project, initiative or other activity to be provided or supported by or on behalf of the Recipient utilizing all or any portion of the Financial Contribution in accordance with this Agreement;
- (k) "Received Material" means all findings, data, reports, documents, records and other material (both printed and electronic), whether complete or otherwise, that have been received by the Recipient or a Subcontractor from or on behalf of Destination BC;
- (l) "Services" means all of the services and other activities to be provided, and any requirements to be met, by or on behalf of the Recipient in association with its operation, delivery, performance, provisions, administration and/or support of the Project as more particularly described in Schedule "A";
- (m) "Subcontractor" means a person described in section 15.02; and
- (n) "Term" means the term of this Agreement as set out in Schedule "A".

1.02 Where appropriate in the context, the definition of "record" in the *Interpretation Act* is incorporated into this Agreement and "records" will bear the corresponding meaning.

## **SECTION 2 – PROVISION OF SERVICES**

2.01 The Recipient must provide the Services during the Term in accordance with this Agreement.

## **SECTION 3 - PAYMENT OF THE FINANCIAL CONTRIBUTION**

- 3.01 Subject to the provisions of this Agreement, Destination BC will provide the Financial Contribution to the Recipient, in the amount and manner and at the times set out in Schedule "B". In no event will the Financial Contribution exceed the "maximum amount" set out in Schedule "B".
- 3.02 The Recipient must:
- (a) apply for, and use reasonable efforts to obtain, any refund or remission of provincial or federal tax or duty available with respect to any items that Destination BC has paid for or agreed to pay for under this Agreement, and
  - (b) on receipt of the refund or remission, unless otherwise agreed to by the parties in writing, remit such refund or remission to Destination BC.
- 3.03 Without limiting section 14.03, Destination BC may withhold from the Financial Contribution an amount sufficient to indemnify Destination BC against any liens or other third-party claims that may arise in connection with the provision of the Services.
- 3.04 Destination BC may temporarily or permanently withhold from or set-off against any portion of the Financial Contribution due to the Recipient an amount sufficient to offset any Overpayment.
- 3.05 Notwithstanding any other provision of this Agreement, the Recipient must, within 10 days of receipt of a written demand from Destination BC, repay to Destination BC any Overpayment.
- 3.06 Unless otherwise specified in this Agreement, all references to money are in Canadian dollars.

#### **SECTION 4 – REPRESENTATIONS, WARRANTIES AND COVENANTS**

- 4.01. The Recipient represents and warrants to Destination BC with the intent that Destination BC will rely thereon in entering into this Agreement that:
- (a) all information, financial and other statements, documents, invoices and reports furnished or submitted by it to Destination BC in connection with this Agreement are true and correct;
  - (b) it has, and will maintain throughout the Term, sufficient trained staff, facilities, materials, appropriate equipment, and approved subcontractor agreements in place and available to enable it to perform the Services;
  - (c) it holds all permits, licenses, approvals, and statutory authorities issued by any government, or government agency that are necessary for the performance of the Recipient's obligations under this Agreement;
  - (d) it has no knowledge of any fact that materially adversely affects, or so far as it can foresee, might materially adversely affect, its properties, assets, condition (financial or otherwise), business or operations or its ability to fulfill its obligations under this Agreement;

- (e) it is not in breach of, or in default under, and will continue to comply with any law, statute or regulation of Canada or Province of British Columbia applicable to or binding on it or its operations; and
- (f) it has the legal capacity to enter into this Agreement, to carry out the Services contemplated by this Agreement and all necessary proceedings have been taken and done to authorize the execution and delivery of this Agreement by the Recipient, and this Agreement has been legally and properly executed by the Recipient and is legally binding on it and enforceable against it.

4.02 All statements contained in any certificate, application, proposal or other document delivered by or on behalf of the Recipient to Destination BC under this Agreement or in connection with any of the transactions contemplated hereby will be deemed to be representations and warranties by the Recipient under this Agreement.

4.03 All representations, warranties, covenants and agreements made herein, and all certificates, applications or other documents delivered by or on behalf of the Recipient are material and will have been relied upon by Destination BC and will continue in full force and effect during the Term of this Agreement.

#### **SECTION 5 - RELATIONSHIP**

5.01 No partnership, joint venture, agency, or other legal entity will be created by or will be deemed to be created by this Agreement or any actions of the parties pursuant to this Agreement.

5.02 The Recipient will be an independent contractor and not the servant, employee, or agent of Destination BC.

5.03 The Recipient will not in any manner whatsoever commit or purport to commit Destination BC to the payment of money to any person, firm, or corporation without the prior written consent of Destination BC.

5.04 Destination BC may, from time to time, give instructions to the Recipient in relation to the Services, and the Recipient will comply with those instructions but, unless otherwise specified in this Agreement, the Recipient may determine the manner in which those instructions are carried out.

#### **SECTION 6 - RECIPIENT'S OBLIGATIONS**

6.01 The Recipient will:

- (a) provide the Services in accordance with the terms of this Agreement during the Term;
- (b) comply with the payment requirements set out in Schedule "B", including all requirements concerning the use, application and expenditure of the Financial Contribution provided under this Agreement;
- (c) comply with all applicable laws, including without limitation laws applicable to the Recipient's collection, use and disclosure of Personal Information;
- (d) hire and retain only qualified staff and, if approved by Destination BC, subcontractors;
- (e) unless agreed otherwise supply, at its own cost, all labour, materials and approvals necessary to carry out the Services;

- (f) co-operate with Destination BC in making such public announcements regarding the Services and the details of this Agreement as Destination BC requests;
- (g) except as otherwise contemplated in subsection (h) of this section, obtain the prior written approval of Destination BC for any Recipient press releases, public announcements and communications materials with respect to this Agreement or the subject matter of this Agreement; and
- (h) acknowledge the financial contribution made by Destination BC to the Recipient for the Services:
  - (i) in forms, brochures and other promotional materials used by the Recipient in connection with the Services, by printing on each of those materials the following statement: *"We gratefully acknowledge the financial support of the Province of British Columbia and Destination BC"*, and
  - (ii) on any signs posted by the Recipient in connection with the Services, provided that the Recipient has obtained the prior written approval of Destination BC concerning form, content and location of any such signs.

## **SECTION 7 - RECORDS**

### **7.01 The Recipient will:**

- (a) establish and maintain complete and accurate accounting and administrative records in respect of the Financial Contribution and the provision of the Services, in form and content satisfactory to Destination BC;
- (b) establish and maintain books of account, invoices, receipts, and vouchers for all expenses incurred in connection with its provision of the Services in form and content satisfactory to Destination BC; and
- (c) permit Destination BC, for contract monitoring and audit purposes, at all reasonable times, upon reasonable notice, to enter any premises used by the Recipient or any Subcontractor to deliver the Services or to keep any documents or records pertaining to the Services, in order for Destination BC to inspect, audit, examine, review and copy any or all of the books of account and other records referred to in subsections (a) and (b) of this section, the Material and the Received Material.

### **7.02 The Parties acknowledge and agree that:**

- (a) Destination BC does not have control, for the purpose of FOIPPA, of the records held by the Recipient; and
- (b) all records submitted by the Recipient to Destination BC or otherwise obtained by Destination BC from the Recipient, including reports, are subject to the access and privacy provisions of FOIPPA.

## **SECTION 8 - STATEMENTS AND ACCOUNTING**

- 8.01 Within 3 months following the completion of each fiscal year of the Recipient during the Term, and at any other time within 3 months of being requested to do so by Destination BC, but no later than the seventh anniversary of the end of the Term, the Recipient must provide to Destination BC a statement documenting its expenditure

of the Financial Contribution under this Agreement and accounting for any and all Overpayments, in form and content satisfactory to Destination BC, and:

- (a) if it has audited financial statements prepared annually, provide its most recent audited financial statements, prepared by a recognized accounting firm, and, when available, the audited financial statements for the Recipient's fiscal year(s) covering any portion of the Term of this Agreement; or
- (b) if it does not have audited financial statements prepared annually, at Destination BC's discretion:
  - (i) have prepared by a recognized accounting firm, and provide, audited financial statements for the Recipient's fiscal year(s) covering any portion of the Term of this Agreement; or
  - (ii) provide to Destination BC a statement documenting its expenditure of the Financial Contribution under this Agreement, in form and content satisfactory to Destination BC.

8.02 Other than audited financial statements prepared by a recognized accounting firm, all financial statements or reports submitted by the Recipient must be certified by a senior officer of the Recipient's organization (such as a Chief Executive Officer or Chief Financial Officer) attesting to the correctness and completeness of the financial information provided.

8.03 At the sole discretion of and as directed by Destination BC, any portion of the Financial Contribution provided to the Recipient under this Agreement and not expended at the end of the Term, including any Overpayment not set-off by Destination BC in accordance with section 3.04, must be:

- (a) returned by the Recipient to Destination BC;
- (b) retained by the Recipient as supplemental funding provided for under an amendment to this Agreement; or
- (c) deducted by Destination BC from any future funding requests submitted by the Recipient and approved by Destination BC.

## **SECTION 9 - CONFLICT OF INTEREST**

9.01 Prior to entering into this Agreement and throughout the Term, the Recipient will disclose to Destination BC any contract, arrangement, consultant, major shareholder, employee or any other circumstance, whether temporary or ongoing in nature, that could be perceived to be a conflict of interest with Destination BC or the Recipient's provision of the Services. On an annual basis, the Recipient must provide a conflict of interest disclosure statement in a form established by Destination BC.

9.02 The Recipient will not perform a service for or provide advice to any person, or entity where the performance of such service or the provision of the advice may, in the reasonable opinion of Destination BC, give rise to a conflict of interest between the obligations of the Recipient to Destination BC under this Agreement and the obligations of the Recipient to such other person or entity.

## SECTION 10 - CONFIDENTIALITY

10.01 The Recipient will treat as confidential the Received Material, this Agreement and any other information which comes to its knowledge as a result of this Agreement and will not, without the prior written consent of Destination BC, permit its disclosure except:

- (a) as necessary to enable the Recipient to fulfill its obligations under this Agreement or to comply with applicable law; or
- (b) the information is generally known to the public other than as a result of a breach of this Agreement.

## SECTION 11 - DEFAULT

11.01 Any of the following events will constitute an Event of Default by the Recipient:

- (a) the Recipient fails to comply with any provision of this Agreement;
- (b) any representation or warranty made by the Recipient under this Agreement is or becomes untrue or incorrect;
- (c) any information, statement, certificate, report or other document furnished or submitted by or on behalf of the Recipient pursuant to or as a result of this Agreement is or becomes untrue or incorrect;
- (d) the Recipient ceases, in the opinion of Destination BC, to operate or to carry on business in a manner required to support its provision of the Services;
- (e) a change occurs with respect to any one or more of the properties, assets, condition (financial or otherwise), business or operations of the Recipient which, in the opinion of Destination BC, materially adversely affects the ability of the Recipient to fulfill its obligations under this Agreement;
- (f) an order is made, or a resolution is passed, or a petition is filed for the liquidation or winding up of the Recipient;
- (g) the Recipient becomes insolvent or commits an act of bankruptcy or makes an assignment for the benefit of its creditors or otherwise acknowledges its insolvency;
- (h) a bankruptcy petition is filed or presented against, or a proposal under the *Bankruptcy and Insolvency Act* (Canada), the *Companies' Creditors Arrangements Act* (Canada) or similar legislation is made by, the Recipient;
- (i) a receiver or receiver manager of any property of the Recipient is appointed; or
- (j) the Recipient permits any sum which is not disputed to be due by it to remain unpaid after legal proceedings have been commenced to enforce payment thereof.

## **SECTION 12 - TERMINATION**

- 12.01 Upon the occurrence of any Event of Default or at any time thereafter Destination BC may, notwithstanding any other provision of this Agreement, at its option, elect to do any one or more of the following:
- (a) immediately terminate this Agreement, in which case the payment by Destination BC of the amount required under subsection 12.04(a) of this Agreement will discharge Destination BC of all liability to make payments to the Recipient under this Agreement;
  - (b) require the Event of Default be remedied within a time period specified by Destination BC;
  - (c) suspend any installment of the Financial Contribution or any other amount that is due to the Recipient while the Event of Default continues;
  - (d) waive in writing the Event of Default; or
  - (e) pursue any remedy or take any action available to it at law or in equity.

12.02 This Agreement may also be terminated for any reason:

- (a) by Destination BC upon no less than 120 days written notice to the Recipient; or
- (b) by the Recipient, on no less than 60 days prior written notice to Destination BC

and, in either case, the payment by Destination BC of the amount required under subsection 12.03 of this Agreement will discharge Destination BC of all liability to make payments to the Recipient under this Agreement.

12.03 Where this Agreement is terminated before full completion of the Services:

- (a) Destination BC will pay to the Recipient that portion of the Financial Contribution which is equal to the portion of the Services completed to the satisfaction of Destination BC prior to termination, less any Overpayments and any amount withheld by Destination BC pursuant to section 3.03; and
- (b) the Recipient will, within 30 days of such termination, repay to Destination BC any portion of the Financial Contribution which corresponds with the portion of the Services that Destination BC has notified the Recipient in writing was not completed to Destination BC's satisfaction before termination of this Agreement.

## **SECTION 13 - DISPUTE RESOLUTION**

13.01 Unless the parties otherwise agree in writing, in the event of any dispute between the parties arising out of or in connection with this Agreement, the following dispute resolution process will apply:

- (a) the parties must initially attempt to resolve the dispute through collaborative negotiation;
- (b) if the dispute is not resolved through collaborative negotiation within 15 Business Days of the dispute arising, the parties must then attempt to resolve the dispute through mediation under the rule of the Mediate BC Society; and
- (c) if the dispute is not resolved through mediation within 30 Business Days of the commencement of mediation, the dispute must be referred to and finally resolved by arbitration administered by the Vancouver International Arbitration Centre under the *Arbitration Act* and conducted in accordance with its Rules of Arbitration by a single arbitrator.

13.02 Unless the parties otherwise agree in writing, an arbitration under section 13.01 will be held in Vancouver, British Columbia.

13.03 Unless the parties otherwise agree in writing or the arbitrator otherwise orders, the parties must share equally the costs of an arbitration under section 13.01 other than those costs relating to the production of expert evidence or representation by counsel.

#### **SECTION 14 - INSURANCE AND INDEMNITY**

14.01 The Recipient must comply with Schedule "C", which may be amended from time to time at the sole discretion of Destination BC on written notice to the Recipient.

14.02 Without limiting the generality of subsection 6.01(c), the Recipient will comply with, and must ensure that any Subcontractors comply with, all applicable occupational health and safety laws in relation to the performance of the Recipient's obligations under this Agreement, including the *Workers Compensation Act* in British Columbia or, as applicable, the similar laws of other jurisdictions.

14.03 The Recipient will indemnify and save harmless Destination BC, its directors, officers, employees, contractors and agents, from any losses, claims, damages, actions, causes of action, costs and expenses that Destination BC or any of its directors, officers, employees, contractors or agents may sustain, incur, suffer or put to at any time either before or after this Agreement ends, including any claim of infringement of third-party intellectual property rights, where the same or any of them are based upon, arise out of or occur, directly or indirectly, by reason of:

- (a) any act or omission by the Recipient, or by any of the Recipient's agents, employees, officers, directors, or Subcontractors in connection with this Agreement; or
- (b) any representation or warranty of the Recipient being or becoming untrue or incorrect,

excepting always liability arising out of the negligent acts or omissions of Destination BC or its directors, officers, employees, contractors, or agents.

#### **SECTION 15 - ASSIGNMENT AND SUBCONTRACTING**

15.01 The Recipient will not, without the prior written consent of Destination BC:

- (a) assign, either directly or indirectly, this Agreement or any right of the Service Provider under this Agreement; or
- (b) subcontract any obligation of the Recipient under this Agreement.

15.02 The Recipient must ensure that:

- (a) any person retained by the Recipient to perform obligations under this Agreement; and
- (b) any person by a person described in subsection (a) of this section to perform those obligations fully complies with this Agreement in performing those obligations.

15.03 No subcontract, whether consented to or not, entered into by the Recipient will relieve the Recipient from any of its obligations under this Agreement or impose upon Destination BC any obligation or liability arising from any such subcontract.

15.04 This Agreement will be binding upon Destination BC and its assigns and the Recipient and its successors and permitted assigns.

#### **SECTION 16 - OWNERSHIP**

16.01 Destination BC exclusively owns all property and intellectual property rights, including copyright, in the Received Material and any information, equipment or other property provided by or on behalf of Destination BC to the Recipient as a result of this Agreement and the Recipient will forthwith deliver any and all such Received Material, information, equipment or other property to Destination BC on written notice to the Recipient requesting delivery of the same, whether such a notice is given before, upon, or after the expiration or sooner termination of this Agreement.

16.02 As between the Recipient and Destination BC, the Recipient exclusively owns all intellectual property rights, including copyright, in the Material.

#### **SECTION 17 - OTHER FUNDING**

17.01 If the Recipient receives funding for or in respect of the Services from any other person, firm, corporation or other government or governmental body, then the Recipient will immediately inform Destination BC and provide a summary of the funding received, and at Destination BC's request, the Recipient will provide Destination BC with full and complete details thereof. Destination BC, in its sole discretion, may determine whether such funding results in an Overpayment which may result in Destination BC, in its sole discretion, exercising its rights pursuant to section 3.04 of this Agreement.

17.02 The Recipient may secure additional funding for projects, initiatives and services from other sources, provided the projects or initiatives are not in conflict with the Recipient's commitments under this Agreement, and subject to the Recipient's compliance with the provisions of this Agreement, including without limitation this Article 17.

- 17.03 The Recipient may leverage the Financial Contribution provided as a part of this Agreement to obtain other funding so long as the Recipient complies with its obligations under this Agreement.
- 17.04 Nothing in this Agreement prevents the Recipient from submitting funding proposals for other projects or initiatives to Destination BC, nor does it prevent Destination BC from entering into additional agreements with the Recipient for services not covered under this Agreement.

**SECTION 18 - NOTICES**

- 18.01 Any legal notice required or permitted to be given under this Agreement and any formal written communication (not including day to day business communications) from the Recipient to Destination BC must be mailed or personally delivered to the following address:

Destination BC  
510 Burrard Street, 12<sup>th</sup> Floor  
Vancouver, BC V6C 3A8

Attention: Chief Executive Officer

- 18.02 Any legal notice required or permitted to be given under this Agreement and any formal written communication (not including day to day business communications) from Destination BC to the Recipient must be mailed or personally delivered to the following address:

Tourism Association of Vancouver Island  
5387 Lost Lake Road  
Nanaimo, BC V9T 5E7

Attention: Chief Executive Officer

- 18.03 Any written communication contemplated in this Article 18 from either party will be deemed to have been received by the other party on the fifth Business Day after mailing in British Columbia or on the date of personal delivery if personally delivered.
- 18.04 Either party may, from time to time, notify the other party in writing of a change of address and, following the receipt of such notice, the new address will, for the purposes of this Article 18, be deemed to be the address of the party giving notice.

**SECTION 19 - NON-WAIVER**

- 19.01 No waiver of any term or condition of this Agreement or the satisfaction of a condition or non-performance of an obligation by the Recipient under this Agreement will be effective unless it is in writing and signed by Destination BC.
- 19.02 Unless otherwise specified in writing and signed by Destination BC, no waiver will operate as a continuing waiver or a waiver of any other obligation or right under this Agreement.

## **SECTION 20 - ENTIRE AGREEMENT**

20.01 This Agreement, including the Schedules, constitutes the entire Agreement between the parties with respect to the subject matter of this Agreement.

## **SECTION 21 - SURVIVAL OF PROVISIONS**

21.01 All of the provisions of this Agreement in favour of Destination BC including, without limitation, sections 3.01 to 3.05, 5.01 to 5.03, 6.01(c), 7.01, 7.02, 8.01, 8.02, 10.01, 12.01, 12.03, 13.01 to 13.03, 14.01, 14.03, 15.03, 15.04, 16.01, 16.02, 17.03, 17.04, 18.01 to 18.04, 19.01, 19.02, 21.01, 22.07 to 22.09 and all of the rights and remedies of Destination BC, either at law or in equity, will survive any expiration or sooner termination of this Agreement.

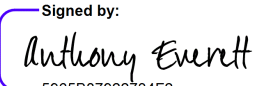
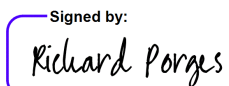
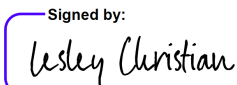
## **SECTION 22 - MISCELLANEOUS**

- 22.01 This Agreement will be governed by and construed in accordance with the laws applicable in the Province of British Columbia.
- 22.02 The Schedules to this Agreement (including any appendices or other documents attached to, or incorporated by reference into, those Schedules) are part of this Agreement.
- 22.03 No amendment or modification to this Agreement will be effective unless it is in writing and signed by or on behalf of the parties.
- 22.04 If any provision of this Agreement or the application to any person or circumstance is invalid or unenforceable to any extent, the remainder of this Agreement and the application of such provision to any other person or circumstance will not be affected or impaired thereby and will be enforceable to the extent permitted by law.
- 22.05 Nothing in this Agreement operates as a consent, permit, approval or authorization by Destination BC or any governmental authority or agency to or for anything related to the Services that the Recipient is required to obtain unless it is expressly stated herein to be such a consent, permit, approval or authorization.
- 22.06 Where the Recipient is a corporation, the Recipient warrants that the signatory has been duly authorized by the Recipient to execute this Agreement without corporate seal on behalf of the Recipient.
- 22.07 For the purpose of sections 22.08 and 22.09, an "Event of Force Majeure" includes, but is not limited to, acts of God, changes in the laws of Canada, governmental restrictions or control on imports, exports or foreign exchange, wars (declared or undeclared), fires, floods, storms, strikes (including illegal work stoppages or slowdowns), lockouts, labour shortages, freight embargoes and power failures or other cause beyond the reasonable control of a party.
- 22.08 Neither party will be liable to the other for any delay, interruption or failure in the performance of their respective obligations if caused by an Event of Force Majeure, in which case the time period for the

performance or completion of any such obligation will be automatically extended for the duration of the Event of Force Majeure.

- 22.09 If an Event of Force Majeure occurs or is likely to occur, then the party directly affected will notify the other party forthwith, and will use its reasonable efforts to remove, curtail or contain Event of Force Majeure as soon as is reasonably practicable after notice of the same has come to its attention.
- 22.10 The headings in this Agreement are inserted for convenience only and do not form part of this Agreement.
- 22.11 In this Agreement:
- (a) “includes” and “including” are not intended to be limiting;
  - (b) unless the context otherwise requires, words expressed in the singular include the plural and vice versa; and
  - (c) unless otherwise specified, a reference to a statute by name means the statute of British Columbia by that name, as amended or replaced from time to time.
- 22.12 Time is of the essence in this Agreement and, without limitation, will remain of the essence after modification or extension of this Agreement, whether or not expressly restated in the document effecting the modification or extension.
- 22.13 If there is a conflict between a provision in a Schedule to this Agreement and any other provision of this Agreement, the provision of the Schedule is inoperative to the extent of the conflict unless the Schedule states that it operates notwithstanding a conflicting provision of this Agreement.
- 22.14 This Agreement may be entered into by a separate copy of this Agreement being executed by, or on behalf of, each party and that executed copy being delivered to the other party by a method provided for in sections 18.01 and 18.02 or any other method agreed to by the parties.

The parties have executed this Agreement as follows:

<p>SIGNED on the <u>25</u> day of <u>March</u>, 2026 by the Recipient (or, if not an individual, on its behalf by its authorized signatory):</p> <p><small>Signed by:</small>  <small>5965B87922734F2...</small></p> <hr/> <p>Signature</p> <p><u>Anthony Everett</u></p> <hr/> <p>Print Name</p> <p><u>CEO and Executive Chair</u></p> <hr/> <p>Print Title</p>	<p>SIGNED on the <u>25</u> day of <u>March</u>, 2026 on behalf of Destination BC Corp. by its authorized signatory:</p> <p><small>Signed by:</small>  <small>7921E9B079E1498...</small></p> <hr/> <p>Signature</p> <p><u>Richard Porges</u></p> <hr/> <p>Print Name</p> <p><u>President and Chief Executive Officer</u></p> <hr/> <p>Print Title</p> <p><small>Signed by:</small>  <small>B8B73E2608B7495...</small></p> <hr/> <p>Signature</p> <p><u>Lesley Christian</u></p> <hr/> <p>Print Name</p> <p><u>Chief Financial Officer</u></p> <hr/> <p>Print Title</p>
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## SCHEDULE “A” - SERVICES

### ARTICLE 1 - TERM

#### 1.01 Term

Notwithstanding the actual date of execution and delivery of this Agreement, the term of this Agreement (the “Term”) commences on April 1, 2026 (the “Effective Date”) and ends on March 31, 2027, unless extended in accordance with section 1.02 below or earlier terminated pursuant to the provisions of this Agreement.

#### 1.02 Extension

The Term of this Agreement may be extended for one additional two-year period at the mutual consent of both Parties.

### ARTICLE 2 - PROGRAM DESCRIPTIONS

#### 2.01 Background & Objectives - General

British Columbians continue to face significant challenges as a result of the ongoing economic recovery, climate related disasters and rising global inflation. Recovering and responding to these challenges and new realities, and building a prosperous, low-carbon, sustainable economy, will require focused direction, strong alignment and ongoing engagement between public sector organizations and the Government of British Columbia. Rebuilding British Columbia’s tourism industry while the path of recovery from COVID-19 and the long-term impacts of the pandemic on the tourism industry and British Columbia society in general, are not fully understood or predictable, will require that Destination BC, its partners and service providers and the agreements that govern their relationships, be flexible, agile and responsive to changing circumstances over the next three years. The benefits of this Shared Cost Arrangement will only be fully realized if the partners collaborate strongly, plan together and create mechanisms to respond quickly to potentially rapidly changing circumstances.

Government has set three equally important strategic priorities for tourism with concrete actions that inform all of Destination BC’s policies, programs, services, and services provided on behalf of Destination BC:

- People: Tourism Supports Healthy, Inclusive Societies,
- Planet: Harness Opportunities for Tourism to Contribute to Clean Growth; and
- Prosperity: Sustainable Growth of the Visitor Economy.

Destination BC’s work is governed by British Columbia’s “[Declaration on the Rights of Indigenous Peoples Act](#)” and Destination BC will continue working towards lasting and meaningful Reconciliation by supporting opportunities for Indigenous Peoples to and delivering on specific commitments as outlined in the “Declaration Act Action Plan”. Programs and Services provided by, or on behalf of Destination BC will be consistent with the Act and the Action Plan.

As a Crown agency, Destination BC also operates under the Taxpayer Accountability Principles: efficiency, accountability, appropriate compensation, service, respect, and integrity, ensuring Destination BC’s programs reflect the priorities and values of government and their shareholders—the citizens of B.C.

[Destination BC’s Scaling up for Success 2023-2025 Corporate Strategy](#), related Global Marketing and Destination Management strategies, and the *Super, Natural British Columbia*® brand all align with Destination BC’s legislated purpose, as articulated in the *Destination BC Corp. Act*. Destination BC’s [annual Mandate Letter](#) identifies the Government and Minister’s specific priorities for the Corporation each year.

Destination BC has a long-standing contractual relationship with BC’s Regional Destination Management Organizations (“RDMO”). Although each RDMO delivers services on behalf of Destination BC, each is an independent organization with its own Board of Directors and governance. Destination BC enters into agreements with each RDMO to support the achievement of Destination BC’s key strategic priorities and increase the net benefits of tourism for all peoples living in British Columbia and create long-term competitiveness for BC’s tourism industry. “Net benefits” simultaneously considers social, cultural, environmental, and economic benefits, and costs.

**As set out in the Destination BC's [2023/24-2025/26 Service Plan](#)**

- **Goal 2: B.C.’s tourism industry delivers remarkable guest experiences**

*Objective 2.1: Work in partnership with industry to assist tourism businesses to meet and exceed guest needs and expectations.*

- Deliver online and on-demand industry training and resources to tourism organizations across the province, as well as to rural communities that are diversifying, growing, and strengthening their economies

- **Goal 3 A powerful marketing network that is aligned and focused on collective marketing and destination development efforts.**

*Objective 3.1: Collaborate with Indigenous Tourism BC, regional, city, community and sector organizations, and other key partners and communities to align and focus on collective marketing and destination development efforts.*

- Continue to work with the Ministry of Tourism, Arts, Culture and Sport and the Regional Destination Management Organizations (RDMOs) on the strategic planning and reporting of the Destination Development Program, to ensure alignment with provincial tourism priorities outlined in the Strategic Framework for Tourism in British Columbia, and Destination BC’s ‘Invest in Iconics’ strategy

This “Background and Objectives – General” section will be reassessed each year against annual updates to the Destination BC Service Plan and Mandate Letter, annual Division operating plans and any changes in Destination BC’s Corporate Strategy or legislated purpose, or both, and updated accordingly by way of amendment to this Agreement.

**2.02 Background and Objectives – Program Specific**

The Financial Contribution is being made available to the Recipient for Services to support the Destination BC programs set out below in this section. Programs supported by the Financial Contribution will be reassessed annually through the annual integrated planning process, as described in 2.06 (a). The required

Projects and Services required to support each Destination BC program area will be developed annually through the RDMO-DBC Program planning process and documented in the annual Regional Operations Plan and any associated Project Charters, as described in 2.06 (b) and (c). All program areas will support the development of Indigenous tourism, as appropriate, in support of Indigenous Tourism BC's (ITBC) 5-year Strategic Plan and uphold the shared commitments of Destination BC and Indigenous Tourism BC [Guiding Principles](#).

During the annual integrated planning process and regularly throughout the year, Destination BC will provide data sharing and invite input and discussion to help the Recipient develop and implement the Regional Operations Plan and inform other activities covered under the Agreement. The annual integrated planning process will provide the Recipient with the opportunity to provide advice, input and feedback on all Destination BC programs, including those not covered under this Agreement such as Research & Analytics, and Destination BC's Co-operative Marketing Partnerships Program.

## **Destination Development**

### Background

Destination development is the strategic planning and advancement of defined geographic areas to support the evolution of desirable destinations for travellers, focusing on the supply side of tourism, to provide long term benefits for all people living in the destination or area. Informed by the principles and values of stewardship, Destination Development leads to more compelling experiences, quality infrastructure, and remarkable services to entice repeat visitation and responsible travel. Across the province, nineteen 10-year destination development strategies have been created which inform tourism development at the sub-regional and regional level. These strategies guide the long-term growth of tourism and visitor experiences and net benefits for the province and people living in BC.

In partnership with Indigenous Tourism BC, the Ministry of Tourism, Arts, Culture and Sport and the tourism regions, Destination BC wants to grow tourism both geographically and seasonally throughout the province, by creating compelling reasons to explore BC (Invest in Iconics strategy). Collectively, we will achieve success by integrating branding, marketing and destination development, with a key focus on experiences, touchpoints and encounters in the destination for each Iconic place and route.

### Objectives

Annual objectives will be set year by year through the annual Integrated Planning Process.

- Support and champion the on-going updates and implementation of Planning Area Destination Development Strategies for the region;
- Support the creation and implementation of Destination Development Strategies for Iconic places and routes relevant to the region, that integrate with and layer in the emerging destination brands;
- Working collaboratively with core partners, advance the implementation of the Iconics Destination Development Framework Action Plan;
- Champion Destination Development and the Invest in Iconics strategy with communities and partners within the region through strong and respectful relationships with community leaders, Community Destination Marketing Organizations (CDMOs), Economic Development organizations (EDO), businesses, etc.;
- Communicate on the value and successes of Destination Development within the region;

- Lead Destination Development initiatives of regional significance, with priority given to initiatives that advance the objectives and goals of the Invest in Iconics Strategy;
- Support and provide strategic advice to communities and partners on their Destination Development priorities;
- Stay informed and share key infrastructure development and investment needs and opportunities, as well as issues and challenges that impede destination development;
- Increased alignment of marketing & development for regional and planning area partners.

## **Destination Stewardship**

### Background

To build a strong future for all peoples in British Columbia, and for generations to come, Destination BC wants to be excellent destination stewards for our province—ensuring we thoughtfully develop the economic, social, cultural, and environmental benefits of tourism across British Columbia. Destination BC is doing more to balance all aspects of sustainability and are working on specific areas that benefit from a provincial leadership role. Through this strategic imperative, we are focused on four key elements:

#### *UNDRIP and Truth and Reconciliation Calls to Action*

- Working in partnership with industry, governments, and Indigenous Tourism BC to better support Indigenous communities that want to benefit from tourism.
- Working with industry to understand, support, and implement the United Nations Declaration on the Rights of Indigenous Peoples and Reconciliation.

#### *Sustainability & Climate Action*

- Working with the provincial government and all our industry partners to support the implementation of the Province's Clean BC & Climate Preparedness and Adaptation strategies to reduce carbon pollution, increase use of clean energy, and reduce waste, address climate impacts and build resilience across the tourism sector.
- Educating industry, residents, and visitors on sustainable tourism practices.
- Managing visitor volume provincially through responsible seasonal and geographic growth.

#### *Diversity, Equity, Inclusion & Accessibility*

- Working with the provincial government and all our industry partners to support the Accessible BC Act commitments and DBC's Diversity, Equity, Inclusion & Accessibility Strategy.
- Supporting the development of more accessible and inclusive tourism experiences and employment.

#### *Resident Quality of Life*

- Ensuring sustainable tourism growth contributes to the economic well-being and social fabric of communities in BC.
- Engaging residents in tourism and building public awareness of the benefits that tourism brings to all peoples living in BC.

### Objectives

Year by year objectives will evolve as the program matures and will be determined through the annual Integrated Planning Process.

- Build a cleaner tourism industry that is prepared to adapt to climate change;
- Collaborate with partners to identify climate risks and develop tools to respond;
- Encourage partners to adopt common sustainability policies & practices;
- Support responsible travel and regeneration of B.C.'s natural spaces;
- Establish a common set of measures to track sustainable practices and climate adaptation initiatives across the industry;
- More accessible tourism experiences available for visitors;
- Visitors are more aware of available accessible tourism experiences;
- More people living in BC believe that the tourism industry plays an important role in the economic well-being of British Columbia; and
- More people living in BC agree that tourism supports a greater diversity of amenities in their community than would be feasible without visitors.

### **Industry Training & Business Advisory Services**

#### Background

Industry Development is committed to driving sustainable growth in British Columbia's tourism sector. Through a focus on continuous improvement, leadership, and the integration of Diversity, Equity, Inclusion, and Accessibility (DEIA) and Reconciliation, the unit fosters a vibrant, inclusive, and globally competitive ecosystem. It specializes in offering learning programs and resources that are not always readily available from other organizations and are tailored to the unique needs of BC's small and medium-sized tourism businesses, CDMOs and Sector Associations and other tourism partners. Industry Development oversees the Learning Centre, a hub that provides responsive and agile learning experiences, tools, and resources that align with the dynamically changing landscape of BC's tourism industry.

#### Objectives

Annual objectives will be set year by year through the annual Integrated Planning Process.

- Ensuring that Destination BC's Learning and Development resources evolve with the highest priority industry needs (within Destination BC's mandate).
- Development of an updated Industry Learning and Experience Development Strategy.
- Driving provincial alignment and reducing duplication in the Industry Development & Learning space.
- Create remarkable on-the-ground experiences in BC which results in increased peer-to-peer recommendations and repeat visitations.
- Ensuring that more tourism businesses and partners in each region of BC benefit from tailored learning programs and resources.
- Ensuring workshop participants are supported post-workshop to adopt training outcomes.
- Facilitating the recovery and future success and business resiliency of small and medium-sized businesses through targeted training and assistance recovery and future success of small and medium-sized businesses through targeted training and assistance.

### **Invest in Iconics Strategy**

#### Background

The Invest in Iconics strategy is a key element of Destination BC's 2023-2026 Corporate Strategy. The Invest in Iconics strategy supports rebuilding of tourism revenues target in the 2022-2024 Strategic Framework for Tourism in BC, as well as the shared vision of a more competitive tourism industry in BC and achieving sustainable growth and dispersion of benefits across all seasons and all regions of the province.

The Invest in Iconics Strategy was informed by an extensive review of global best practices, 300+ existing travel routes and destinations in BC, research on our core markets and the Destination Development strategies developed within the 19 planning areas and four regions.

To dramatically increase tourism revenue and net benefits responsibly and sustainably, travellers need truly compelling reasons to travel to more places in British Columbia in more seasons. To accomplish this, Destination BC is taking an integrated approach to reimagining the province, combining Place Branding integrated with targeted Destination Development to create iconic, inspirational routes and places that strengthen the appeal of all regions of BC and deliver remarkable in-destination experiences.

### ***Iconics – Place Branding***

Place branding uncovers and elevates the unique appeal and identity of a destination, then distills it into a strategic positioning with differentiating characteristics that are competitively distinctive and globally compelling.

### ***Iconics – Destination Development (for specific objectives refer to Destination Development Service Area)***

Destination Development is an approach to the design, management, and enhancement of destinations for both residents and travellers. It involves working collaboratively with governments, industry partners, residents, and brand experts to turn a destination’s vision into reality, by strategically deliberate in the creation of experiences, products and services that elevate and deliver on the place brand’s unique selling proposition. Integrated place branding and destination development has the power to dramatically increase interest in and travel to destinations and enhance the in-destination experience for residents and visitors, fueling sustainable growth and dispersion of benefits in all seasons and regions for British Columbia’s tourism industry.

### **Objectives (long term)**

- World famous travel routes and destinations that drive increased revenue and benefits for all parts of British Columbia, in all seasons, creating a year-round robust tourism sector in BC.
- Traveler and resident expectations are exceeded – experiences deliver on the brand promise, creating positive word of mouth fueling future visitation.
- Strong industry support and alignment – tourism organizations, businesses, operators, and workers are proud to market themselves as part of an Iconic and see direct business benefits from doing so.
- ☐ Compelling public and private tourism development opportunities and funding/financing mechanisms for investment.
- Creating a better province for all peoples in BC– enhanced job opportunities, livability, and enjoyment of all parts of BC for its residents.

Year by year objectives will evolve as the program matures and will be determined through the annual Integrated Planning Process.

### **Travel Trade**

#### **Background**

The travel trade industry plays a crucial role in reaching consumers in international markets. It encompasses various entities such as online travel agents, tour operators, wholesalers, and travel agents. These professionals, located in the countries they serve, possess valuable knowledge about travelers' interests and motivations, allowing them to effectively promote tourism experiences and vacations. By collaborating with the travel trade in different overseas

markets, British Columbia's tourism industry can achieve a well-rounded portfolio of markets. Destination BC works closely with international tour operators, providing support in itinerary development, product knowledge, training, education, familiarization tours, and joint marketing initiatives to drive business.

### Objectives

- Collaborate with regional stakeholders to deliver high-quality Travel Trade familiarization tours ("FAMs") and experiences.
- Foster understanding and support for Travel Trade FAMs among tourism businesses and organizations across all regions of the province.
- Participate in relevant trade and media shows.
- Determine the number of FAMs and shows in which Destination BC and the RDMOs will participate, as well as establish performance measures and annual targets through Integrated Planning.

## **Travel Media**

### Background

The Travel Media Relations program focuses on working with travel media professionals, including journalists and outlets specializing in travel and lifestyle stories, to generate exposure for British Columbia as a preferred destination. This program serves as a vital marketing channel for sharing our brand story, building awareness, and enticing travelers to visit BC. The program team collaborates with journalists, freelance writers, social influencers, editors, and broadcasters to create travel-focused stories that raise destination awareness in our key markets. Destination BC Travel Media Specialists provide support to media professionals by assisting with research, travel planning, image sourcing, interview contacts, filming, and more.

### Objectives

- Generate a high level of consumer awareness through earned media in collaboration with Destination BC.
- Deliver high-quality press trip experiences suitable for media outlets in collaboration with regional stakeholders.
- Generate story ideas and media pitches suitable for sharing with media outlets in collaboration with key stakeholders and communities.
- Foster understanding and support for Travel Media and travel media press trips among tourism businesses and organizations across all regions of the province.
- Establish an annual plan, performance measures, and targets through the integrated planning process.

## **Content Marketing**

### Background

Destination BC's Global Content team creates and curates content and collaborates with others across the province to produce compelling stories in multiple formats. Content marketing connects global travellers with stories that bring the *Super, Natural British Columbia*® family of brands to life, integrating links to trip planning and industry partners, applying insights from key distribution platforms, and amplifying real stories from BC visitors. Destination BC's content marketing strategy has a strong focus on immersive, compelling multimedia content, designed to build an affinity for the SNBC and Iconic family of brands and motivate responsible travellers to explore more places in BC across different seasons. Additionally, Destination seeks to accurately reflect the diverse population of BC and to elevate indigenous cultures, values and voices in our content. It focuses on delivering content tailored to motivate our target markets in the right channels at the right time. Destination BC takes a shared approach to content

marketing, built on common tools, processes, and expertise. The shared approach enables content collaboration across BC's tourism network by providing a virtual library for industry partners to access, contribute, and share content.

### Objectives

- Partner content is aligned with and supports provincial content priorities and included in DBC's marketing activities;
- All areas of BC are represented in content commonwealth programs;
- Potential travellers receive timely, accurate information through Destination BC's content marketing activities;
- Tourism industry partners across the province are represented through our content marketing efforts;
- Inclusive marketing lens is applied to BC travel content; and
- Annual plans, performance measures and targets will be set through the annual integrated planning process.

## **Social Media Marketing**

### Background

The Destination BC Social Media team works to drive word-of-mouth marketing on a global scale by listening and responding to potential and on-the-ground visitors, curating and amplifying high-quality User-Generated Content, sharing highly relevant, inspirational content optimized for different platforms, and building a community of passionate BC brand advocates in key global markets.

The Destination BC Social Media team manages Destination BC's global social media channels, planning, optimizing, and distributing content across six geographic areas in four languages, including inspirational travel stories and encouraging the sharing of authentic user-generated content throughout those communities. An "always-on" approach allows the team to provide trip-planning information and referrals to partners when our followers need it. The approach generates valuable consumer and content insights that feed into our marketing and content planning. We also work with local content creators and tourism partners to drive awareness and advocacy via social media channels to reach new, and inspire current audiences, create brand affinity towards the SNBC family of brands and inspire audiences to visit British Columbia. In support of the overall social media strategy, the RDMOs manage regional social media channels and where relevant, support the social media accounts for the Iconic brand family.

### Objectives

- Grow awareness and build affinity for the SNBC family of brands, including Iconic Brands as developed;
- Create and curate authentic stories about BC that people feel compelled to share;
- Grow engagement within the global social media communities for the SNBC and Iconic brands family to maximize our impact in all key markets and segments;
- Foster awareness and adoption of #exploreBC by residents, visitors, and industry partners;
- Empower industry partners with social media tools and training to create a provincial network of online visitor services and social media marketing experts;
- People living in BC and other potential travellers who are interested in visiting a region of BC see relevant and inspiring content; and
- Tourism industry partners across the province are represented through our collective social media efforts.

## **Indigenous Tourism**

### Background

Tourism plays an important societal role in bringing people together and sharing the true stories of British Columbia. Authentic Indigenous experiences invite the feeling of connection with all things and creates greater cultural understanding. Indigenous Tourism BC (ITBC) is a non-profit, stakeholder-based organization with a mandate from the First Nation Leadership Council as the voice for Indigenous tourism in BC. ITBC focuses on supporting Indigenous stakeholders, entrepreneurs, and communities. They inspire visitors to experience Indigenous tourism and they collaborate within the tourism ecosystem.

Destination BC is committed to developing meaningful and collaborative relationships with Indigenous Peoples and communities: First Nations, Métis, and Inuit and supporting connections between Indigenous and non-Indigenous Peoples through Destination BC's programs and services. Destination BC also has a shared commitment with Indigenous Tourism BC to create a unified tourism industry in BC—one that enriches the experiences and connections that tourism provides, and that respects and provides benefits for Indigenous Peoples, cultures, and lands, for generations to come. All RDMO activities under this program area must be in alignment with ITBC's Corporate Strategy and will support ITBC's efforts to provide training, awareness, product/experience development and marketing, supporting a sustainable Indigenous tourism industry in BC while contributing to creating greater cultural awareness and economic development opportunities.

### Objectives

Year by year objectives will evolve as the program matures and will be determined through the annual Integrated Planning Process. The Indigenous & Regional Partnerships team will coordinate support, input and/or approval from ITBC, if required, to ensure annual objectives, plans and programming are in full alignment with ITBC's strategy and activities.

- RDMO Indigenous tourism activities have clear benefits that align with and strengthen ITBC's efforts to support Indigenous tourism growth through awareness, development, marketing and identity of place, arts, and heritage.
- Commit to work together to ensure Indigenous communities and businesses are equipped with the skills and business knowledge to capitalize on the growing consumer demand for Indigenous experiences and businesses in BC.
- Collaboratively support the growth of Indigenous tourism, the development of new Indigenous tourism experiences that bring benefit and are in alignment with Indigenous community goals.
- Support a sustainable Indigenous tourism industry with diverse products in communities in every region of BC.
- Respect the Title and Rights, and Treaty Rights of First Nations and the role tourism plays in creating a prosperous Indigenous tourism industry and economic prosperity for Indigenous peoples.

### **2.03 Standards of Performance**

The Recipient must:

- (a) deliver the Project and perform the Services, both as developed through the Planning Process and as articulated in the Regional Operations Plan, in furtherance of the Program objectives;
- (b) ensure that all persons employed or retained to perform the Services are qualified and competent to perform them and are properly trained, instructed and supervised; and
- (c) perform the Services to a standard of care, skill and diligence maintained by persons providing, on a commercial basis, services similar to the Services.

## **2.04 Process for Requesting Modifications to the Agreement**

Both Destination BC and the Recipient recognize that the tourism industry needs to be able to respond to any significant changes in market conditions locally and globally, and that from time to time the industry will require different levels of support and types of programs provided by Destination BC and the Recipient than are covered under this Agreement.

Either party may request a change to the Services covered by the Agreement. If either party proposes changes to the Agreement, such party shall deliver a request in writing describing the change to the representative of the other party as indicated in section 18. The party receiving the request shall respond in an appropriate timely manner following its receipt thereof. If the receiving party is amenable to the request, it shall notify the requesting party, and the requesting party shall submit a Modification Agreement in draft form for the consideration and approval of the other party.

Notwithstanding the foregoing, both parties recognize that in an Emergency, an immediate response is required, in line with established protocols in BC's Tourism Emergency Response Team (TERT). In the case of responding to an Emergency situation, agreed upon changes to the Agreement can be initially made verbally and confirmed by email based on the requirement that the parties will ratify the agreement through a written Modification Agreement signed by an authorized representative of each party as soon as possible.

The TERT is activated when an event occurs and facilitates the transfer of information, enhances mutual assistance operations, and coordinates overall response. The TERT is guided by the Tourism Emergency Response Activation Plan, which has been modeled to support Emergency Management British Columbia's (EMBC) All-Hazard Plan, and outlines specific roles and responsibilities. The level of activation would be determined by the severity of the impact of the event on tourism, the need for coordination and communications, and the existence of unique policy issues.

## **2.05 Regional Tourism Partnership Shared Commitments**

As primary partners in promoting the development of the tourism industry in British Columbia, increasing the net benefits of tourism for all British Columbians, and creating long-term competitiveness for BC's tourism industry, Destination BC and the RDMOs commit to:

- Communicate, consult, and work with each other in a timely, open, and transparent manner;
- Coordinate efforts to minimize duplication and ensure that all related programs and services are delivered in the most efficient, effective way and build on each other's successes, experience and investments;
- Provide the best possible service delivery that promotes ease of access to programs and initiatives and achieves positive outcomes for the tourism industry;
- Subject to applicable legislation and policy, share data, information and research related to their activities and issues in support of outcomes;
- Assume mutual accountability for the achievement of outcomes and report these outcomes to the public in an open, transparent, effective, and timely manner;
- Develop a coordinated approach to joint public communications at the project level, and more broadly on the partnership level; and
- Ensure provincial government funding is well managed and support achievement of outcomes through regular financial reporting and evaluations.

## 2.06 Deliverables/Milestones

The Recipient will:

- (a) participate in the annual integrated RDMO-DBC Program planning process with each Destination BC Program within the scope of this Agreement to prepare an annual Regional Operations Plan and Budget which will be submitted to Destination BC for review at least 30 days prior to the start of each Fiscal Year of the Term. The annual Regional Operations Plan and Budget will describe the key priorities related to each Destination BC Program, related Projects, deliverables, and associated goals, measures, and targets. The Regional Operations Plan and Budget will also include a financial budget that identifies the planned sources and uses of the Financial Contribution received by the Recipient.
- (b) participate in a Quarterly Planning and Performance review, held within 45 days of the end of each quarter, as an opportunity to (i) provide Project status updates, (ii) discuss Project performance against key measures, (iii) discuss financial results against approved budget, and (iv) discuss issues and required actions.
- (c) participate in an Annual Performance Review to be held in person to review and discuss the overall performance of contracted services.

## 2.07 Reporting

The Recipient will provide regular updates and reports to Destination BC advising of the status of the Projects and the provision of the Services and, without limiting the generality of the foregoing, will provide the following Reports in the manner satisfactory to Destination BC, and on or before the deadlines set out. Reporting templates will be provided each year as a part of the annual integrated RDMO-DBC Program planning process.

### a. **Quarterly Regional Performance Report**

The Recipient must, no later than 45 days after the end of each quarter during the Term, submit a Quarterly Regional performance report to Destination BC that includes, but is not limited to:

- i. Project Reporting  
A summary of the Recipient's performance against their agreed to deliverables and commitments as defined in the annual Regional Operations Plan and Budget during the previous quarter.
- ii. Financial Reporting  
A quarterly financial report including a Project revenue and expenditure summary which (1) identifies all sources and use of the Financial Contribution received by the Recipient under this Agreement during the previous quarter, (2) describes any financial variances against the Recipient's annual budget, and (3) includes a detailed list of suppliers and expenses valued at \$10,000 or more. The Recipient's annual budget is approved each year as a part of the annual Regional Operations Plan and Budget. Random audits may be performed, in which the Recipient will be required to submit invoice samples or supporting documentation within five business days.
- iii. Quarterly Bank Statements  
Each Quarterly Regional Performance Report shall include the Recipient's bank statements for a

dedicated bank account used exclusively for financial contributions received under this Agreement and expenses directly related to the Services.

iv. Quarterly General Ledger Transaction Details Listings

Each Quarterly Regional Performance Report shall include the Recipient's general ledger transaction details listing the financial contributions received under this Agreement and expenses directly related to the Services.

v. Quarterly CEO Attestation

Each Quarterly Regional Performance Report shall include an attestation signed by the Recipient's CEO confirming that (a) all Financial Contributions received have been used exclusively for Eligible Expenses as defined in Schedule B, and (b) no Financial Contributions have been transferred to any other entity or used for purposes outside the scope of this Agreement.

b. **Year-End Regional Performance Report**

The Recipient must, no later than 45 days after the end of each Fiscal year during the Term, submit a Year-End Regional performance report to Destination BC that includes, but is not limited to:

i. Project Reporting

A summary of the Recipient's performance against their agreed to deliverables and commitments as defined in the annual Regional Operations Plan and Budget during the Fiscal Year. The Year-End Regional Performance report is to provide:

(1) highlights of key Projects supported during the Fiscal Year, (2) quantitative and qualitative description of the accomplishments of the Projects, (3) challenges faced, and solutions found, (4) information on results (negative or positive) that were not anticipated, and lessons learned, and (5) description of outcomes with respect to program objectives set out in Schedule A.

ii. Financial Reporting

A year-end financial report including a Project revenue and expenditure summary which:

(1) identifies all sources and use of the Financial Contribution received by the Recipient under this Agreement during the Fiscal Year, (2) describes the financial variances against the Recipient's annual budget, and (3) includes a detailed list of suppliers and expenses valued at \$10,000 or more.

## SCHEDULE "B"

### FINANCIAL CONTRIBUTION

#### ARTICLE 1 – FINANCIAL CONTRIBUTION

- 1.01 Destination BC will provide a Financial Contribution to the Recipient for its provision of the Services of up to \$1,079,200 exclusive of all applicable taxes, being the maximum amount of the Eligible Expenses (as defined below), in accordance with the remainder of this Schedule "B".
- 1.02 In order to obtain payment of the Financial Contribution, the Recipient will provide Destination BC, using forms provided by Destination BC:
- a) Within 45 days after the end of each quarterly claim period, a claim for payment for Destination BC's approval, including:
    - i. A detailed list of all Eligible Expenses incurred and paid by the Recipient during the claim period;
    - ii. Any substantiating documentation that may be requested by Destination BC to verify the Eligible Expenses incurred by the Recipient during the claim period; and
    - iii. Any other information reasonably requested by Destination BC; and
  - b) Within 45 days after completing the Services, a final claim for payment which must include a detailed list of all Eligible Expenses incurred and paid by the Recipient during the Term and a reconciliation of the total Eligible Expenses for the Services with the advance and the Financial Contribution.
- 1.03 The Recipient shall make claim requests not more frequently than five times per year.
- 1.04 Destination BC will pay to the Recipient an advance in an amount that Destination BC determines appropriate. The Recipient may request an advance based on the following:
- a) Pre-approved key personnel costs as determined in the development of Destination BC's annual Regional Operations Plan and Budget. Quarterly payments for key personnel costs will be paid upon receipt of original invoices on or after April 1, 2026, July 1, 2026, October 1, 2026 and January 1, 2027;
  - b) Pre-approved cash-flow advance based on projected cash flow related to the approved 2026/27 Regional Operations Plan and Budget. This advance will be offset against future payments throughout the Term and fully reconciled before each fiscal year-end.
- 1.05 The amount of the advance paid by Destination BC to the Recipient for the Term must not exceed the Maximum Financial Contribution set out in section 1.01.
- 1.06 Destination BC will, within 3 weeks of Destination BC's receipt of the Recipient's claim for payment for the Eligible Expenses for Services delivered in accordance with section 1.02, pay to the Recipient the Eligible Expenses in the claim for payment, if:
- a) The Eligible Expenses are in accordance with this Schedule;
  - b) The Recipient has completed and paid for the Services;
  - c) Destination BC has received from the Recipient any audit report, other report, record or other Material or information that Destination BC may require the Recipient to submit to Destination BC under the terms of this Agreement and;
  - d) Destination BC has reconciled the total Eligible Expenses for the Services with the Financial Contribution.

## ARTICLE 2 – ELIGIBLE EXPENSES

- 2.01 Subject to the remainder of this Schedule “B”, the Financial Contribution may only be applied to the costs and expenses set out in this Article 2 (the “Eligible Expenses”).
- 2.02 The Eligible Expenses may be amended only with the prior written approval of Destination BC.
- 2.03 The Eligible Expenses must be, in the sole opinion of Destination BC:
- (a) directly related to the Project (s) in support of the Destination BC Programs listed in section 2.02 in Schedule “A”; and
  - (b) reasonable.
- 2.04 Eligible Expenses are limited to the following categories:
- A. “Administrative Costs” – a Recipient’s reasonable costs to administer the Project. Administrative Costs are related to overall organizational administrative infrastructure, and centralized administrative activities.
  - B. “Direct Service Delivery Costs” – the reasonable costs incurred by a Recipient in delivering the Services.
- 2.05 Eligible Expenses are subject to the following limitations:
- a. No part of the Financial Contribution shall be payable to the Recipient for any costs incurred by the Recipient prior to the Effective Date;
  - b. The proportion of Direct Service Delivery Costs related to Destination Management Related and Global Marketing Related Destination BC Programs may vary each Fiscal Year based on annually agreed to priorities as part of the integrated planning process and approved by Destination BC as part of the annual Regional Operations Plan and Budget; However, over the Term the Recipient is expected to allocate approximately:
    - i. 50% of the eligible expenses to Destination Management Related Destination BC Programs; and
    - ii. 30% of the eligible expenses to Global Marketing Related Destination BC Programs;
  - c. Administrative Costs, as defined in section 2.04, cannot exceed 20% of the total annual budget;
  - d. The Recipient must submit an itemized schedule of all planned administrative costs and supply a rationale for the administrative cost percentage level proposed to Destination British Columbia as part of the annual Regional Operations Plan and Budget;
  - e. No part of the Financial Contribution shall be payable to the Recipient for any costs incurred by the Recipient that are not in support of the Destination BC Programs listed in section 2.02 in Schedule “A”, and in accordance with section 2.05 of Schedule B.

### SCHEDULE C - INSURANCE

1. The Recipient must, without limiting the Recipient's obligations or liabilities and at the Recipient's own expense, purchase and maintain throughout the Term the following insurances with insurers licensed in Canada in forms and amounts acceptable to Destination BC:
  - (a) Commercial General Liability in an amount not less than \$2,000,000.00 inclusive per occurrence against bodily injury, personal injury and property damage and including liability assumed under this Agreement and this insurance must
    - (i) include Destination BC as an additional insured,
    - (ii) be endorsed to provide Destination BC with 30 days advance written notice of cancellation or material change, and
    - (iii) include a cross liability clause.
2. All insurance described in section 1 of this Schedule must:
  - (a) be primary; and
  - (b) not require the sharing of any loss by any insurer of Destination BC.
3. The Recipient must provide Destination BC with evidence of all required insurance as follows:
  - (a) within 10 Business Days of commencement of the Services, the Recipient must provide to Destination BC evidence of all required insurance in the form of a completed Province of British Columbia Certificate of Insurance;
  - (b) if any required insurance policy expires before the end of the Term, the Recipient must provide to Destination BC within 10 Business Days of the policy's expiration, evidence of a new or renewal policy meeting the requirements of the expired insurance in the form of a completed Province of British Columbia Certificate of Insurance; and
  - (c) despite paragraph (a) or (b) above, if requested by Destination BC at any time, the Recipient must provide to Destination BC certified copies of the required insurance policies.
4. The Recipient must obtain, maintain and pay for any additional insurance which the Recipient is required by law to carry, or which the Recipient considers necessary to cover risks not otherwise covered by insurance specified in this Schedule 'C'.